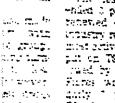
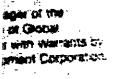
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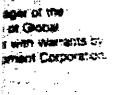
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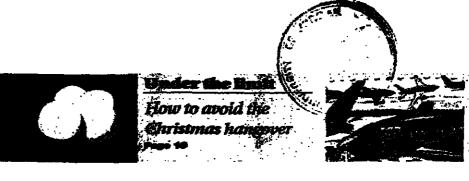




Highwire act Political battles and the Gatt deal



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FINANCIAL TIMES

Europe's Business Newspaper

FRIDAY NOVEMBER 25 1994

Decision day for foreign banks in Telekom sale

US and European banks will learn today which of them has been picked by the German government to play the main foreign role in the DM15bn (\$9.7bn) privatisation of Deutsche Telekom, Merrill Lynch of the US is regarded as one of the strongest candidates, with Goldman Sachs, Morgan Stanley and Salomon Brothers also among the 22 banks which made presentations in Bonn. Page 15

Death sentence for bus bomber: An Israeli military court sentenced a Palestinian to death for plotting a suicide bus bombing that killed six peo-ple, including the bomber, in April. If upheld, the sentence would make Hamas member Said Badar-neh only the second person to be executed in Israel after Nazi mastermind Adolf Eichmann, hanged in 1962. Further Gaza clashes likely, Page 4

Threat to US oil supplies: The US risks a winter oil shortage because many tanker owners have not yet shown that they can comply with tough new US rules about meeting the financial consequences of an oil spill. Page 14

Hacker claim probed: Britain's Data Protection Registrar has called for talks with British Telecommunications over a breach of security which has resulted in the leak of some of the most sensitive security telephone numbers in the UK. Page 6

East Timor protesters leave US embassy:



East Timorese protesters flashed victory signs as their bus left the US embassy in Jakarta. where they staged a 12-

day sit in. The 29 protesters were on their way to catch a flight from Indonesia on the first leg of their journey to Portugal, where they have been granted political asylum. Timorese youths have been in the vanguard of fresh protests against Indo-

nesian rule of the former Portuguese colony. Hungary accused over hotels: International

hanks accused Hungary of scuttling the sale of the country's biggest hotel chain, and cast doubt over Budapest's commitment to privatisation. The row erupted as talks collapsed about a tender by American General Hospitality for 51 per cent of stateowned Hungarhotels. Page 15

BASF profits soar: The German chemicals group forecast a 50 per cent rise in pre-tax earnings to DM1.6bn (\$1.07bn) this year after profits more than trebled in the third quarter. Page 15

Zaire Barik chief sacked: Zaire's president Mobutu Sese Seko dismissed the head of the Bank of Zaire, ending a four month battle of wills between central bank governor Ndiang Kaboul and Kengo Wa Dondo, prime minister. Page 4

UK business seeks renewed Iraq links: Some British companies are preparing to resume trade with Iraq when sanctions are lifted, even though the UK government publicly supports their continuation. Page 7

Joint Irish promotion move: London and Dublin agreed to launch their first joint initiative to promote Ireland as a holiday destination. Worldwide inquiries about Northern Ireland tourism has almost doubled since the Irish Republican Army's September ceasefire in its war against British rule.

Prosecutors demand death: Turkish prosecutors called for eight Kurdish politicians to be condemned to death for treason. The eight are accused, in what has become a controversial trial, of complicity with outlawed Kurdish guerrillas.

No change in German rates: The Bundesbank's council meeting decided to leave German interest rates unchanged. Currencies, Page 42

Bulgaria shuts down N-plant: Bulgaria suffered nationwide power shortages after the Kozloduy nuclear power plant had to be shut down because of a switch failure. Officials said there was no radiation danger.

Hijacker surrenders: A Russian former mine worker miner who hijacked a Russian aircraft carrying 70 people surrendered in Estonia after releasing all his captives.

Russia's income gap widons: The average income of Russia's wealthiest 10 per cent was 12.3 times higher than that of the poorest, according to official figures for September and October,

Bishops' refresher course; The Roman Catholic church is organising "pastoral and theological refresher courses at the Vatican for bishops. Hamburg drugs haul: German customs officials in Hamburg seized 16 tonnes of marijuana worth

about \$65m on a freighter. Rugby refreshment: Australia's 40-strong rugby league squad downed 16,200 cans of specially imported Australian lager during their 53-day tour

of Britain.				
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European News International New

Leader Page .

Tractional Options.

LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

Disagreement means 'stabilisation zone' plan must be referred to UN

Squabbling Nato fails to contain Serb thrust

By Laura Silber in Belgrade and Bruce Clark in London

Government forces defending the town of Bihac in northwest Bosnia said they had lost strategic ground to the Serbs last night as squabbling Nato countries put together a plan to stop the fighting in the embattled enclave.

After a day of unexpectedly tough bargaining in Brussels, ambassadors from Nato's 16 members failed to agree on details of a blueprint to halt the Serb advance and referred it to the United Nations.

Mr Robert Hunter, the US ambassador to Nato, said the 16 allies were in broad agreement on a proposal to set up a "stabilisation zone" around Bihac.

"We have asked the UN military authorities to tell us what the UN protection force [in Bosnia) might need," he said, adding that it should be possible to protect the enclave under existing UN resolutions.

However, Russia and China, both members of the UN Security Council, cautioned against Western military intervention in the conflict as Nato members haggled over the details.

Mr Haris Silajdzic, Bosnian prime minister, said the Serb attackers had taken the strategic hill of Debeliaca, which overlooks Bihac, in fighting which intensified yesterday afternoon.

Allies fall out over protecting Bosnia safe areasPage 2

"They are attacking from all

sides and the houses are burning," said Mr Silajdzic, alleging that the Serb infantrymen were backed by tanks and artillery. Mr Andrei Kozyrev, the Rus-

sian foreign minister, sharply criticised the Bosnian govern-"The Moslem side launched its latest offensive with the clear intention of involving Nato and other third forces in fighting on

its side," he said in Moscow. Mr Kozyrev said there could be no military solution to the Bosnian conflict, and outside intervention could result in a "second Afghanistan or Vietnam*.

The minister said next week's meeting of the contact group comprising the US, Russia, Britain, France and Germany



Seeking shelter: an elderly woman runs for cover from a Serb sniper yesterday in Sarajevo

must send a "clear signal that modest plan for a four-mile the world community...favours a return to political methods" in

China, whose approval will be necessary for any fresh UN resolutions on Bosnia, voiced "deep concern" and insisted that Western air power should be used to defend civilians or peacekeepers,

and not in a punitive way. In emergency talks in in Brussels, the US initially urged its allies to agree to make as wide as possible the zone round Bihac town where heavy weapons **European members of Nato. led**

extension of the UN's existing "safe area". Approval of this idea was

delayed by French insistence that more ground troops would be needed to implement any ceasefire agreement. The French stance aimed to drive home to the US the limits

of a policy based purely on air power. The US has refused to deploy ground troops in Bosnia.

The UN's current contingent in the Bihac enclave is largely made up of a force of 1,200 poorly armed Bangladeshis, who were resupplied by a UN convoy yesterday under an agreement

ability to any all-out confrontation with the Serbs was driven home vesterday when more than 250 peacekeepers from Canada, France, Russia and Ukraine were detained in the Sarajevo

with the Serbs. The UN's vulner-

The Bosnian Serbs on Wednesday blocked the peacekeepers at weapons-collection sites round the exclusion zone ringing the Bosnian capital.
While UN officials are trying to

downplay the detention, it followed threats by Bosnian Serb leaders to wage an "all-out war against the UN" in retaliation for

Berlusconi pension deal may avoid strike

by France, suggested a more

By Robert Graham in Rome

Italy's embattled government was last night hammering out a compromise formula on pension reform with trade union leaders in a bid to head off a damaging eight-hour general strike on December 2.

Both sides appeared anxious to resolve the confrontation, over proposed cuts in Italy's generous state pensions system, as the country's rightwing coalition battled for political survival.

in the run-up to last night's meeting, Mr Silvio Berlusconi, the prime minister, indicated his willingness to make fresh concessions to the unions to avoid the

This was in sharp contrast to his tough stand before and after the huge union-organised protest that brought almost 1.5m demonstrators on to the streets of Rome on November 12. The government's attempt to

find a compromise appeared directly linked to Mr Berlusconi's weakened political position in the wake of Milan magistrates warning him this week he was under investigation for alleged corrup-

As more details of the investigation leaked out, Milan magistrates were reported to have discovered a bank account allegedly used for making unregistered payments in Mr Berlusconi's Fininvest business

Mr Berlusconi has said he will not resign as a result of the general strike went ahead, it would add an additional element

of political instability. The populist Northern League of Mr Umberto Bossi is in open disagreement with its coalition partners, particularly on the pensions issue, where it is ready to side

with the unions. Mr Berlusconi is fighting a desperate battle to survive and needs to get the 1995 budget through parliament.

Apart from being ready to give ground on pensions, he signalled on Wednesday a renewed readiness to sell off the bulk of his stake in Fininvest - although the opposition consider such a move

Union leaders called the general strike to increase pressure on the government to remove the sensitive and complex issue of pension reform from the budget. However, they are concerned they might lose control of grass roots protest and have no wish to be seen as the cause of social instability. The government was last night

eking a formula that would not alter the budget's overall aim of finding up to 1.50,000bn (\$31bn) in new taxes and spending cuts to hold the public sector deficit down to 8 per cent of GDP.

The treasury has warned that the financial markets would react negatively to any weakening of

budget's objectives. Removing pension cuts from the budget would mean the government finding L5,000bn from else-

Any agreement on pensions between the government and the unions will have to be committed for consultation to Confindustria, the industrialists confederation; and all sides may wish to reflect before a final decision.

"Pictures that travel

through the air

and come out of a

glass tube

in people's homes?

I'm sorry Mr Baird,

we invest in

science fact, not

Investigation leak, Page 2

EU rebels threaten challenge to Major's leadership

The bitter confrontation between Mr John Major and Eurosceptics within his ruling Conservative party escalated yesterday as lead-ers of the anti-Brussels rebellion threatened to turn it into a direct challenge to the prime minister's

leadership. The latest bout in the struggle over increased British contributions to the European Union followed formal cabinet endorsement of Mr Major's threat to seek a general election if he is defeated in a parliamentary vote

on Monday. In spite of the continuing defiance of a hard core of Conserva-tive sceptics and an attempt by the opposition Labour party and the Liberal Democrats to defeat the government, senior ministers insisted last night they were

assured of a comfortable victory. On paper, the government's majority is only 14, but Mr Major also expects the backing of nine Unionist MPs from Northern Ireland. Mr Tony Blair, the Labour leader, acknowledged publicly that a general election was unlikely.

Amid signs of irritation among rightwing members of the cabi net at the prime minister's handling of the issue, there was less confidence that the row had not further damaged the Mr Major's already battered authority.

The three leading Eurosceptics in the cabinet – Mr Michael Portillo, Mr Peter Lilley, and Mr John Redwood - publicly sup-ported the tough line over the bill, which Downing Street insisted had been reaffirmed unanimously at yesterday's meet-ing. But earlier at least one had voiced his misgivings to journal-

Anger on the backbench Tor right prompted intense specula tion that Mr Norman Lamont. the former chancellor of the exchequer, might stand in a lead-

ership contest. Opponents of Mr Major are seeking the 34 nominations needed by next Wednesday to trigger a leadership contest. The dissidents are still short of the

> Continued on Page 14 Editorial Comment, Page 13 International bonds, Page 19

Business chiefs outline steps to stem European job losses

By Lionel Barber in Brussels

Europe's top industrialists yesterday called for a campaign to reduce public spending, to speed privatisation, and to improve education and training, in order to prevent the drain of jobs and wealth to the US and

In a hard-hitting report issued in advance of next month's European summit in Essen, the European Round Table warned that it was an illusion to believe that economic recovery meant an end to Europe's crisis of competitive-

"This is a dangerous conclusion. The need to improve long-term competitiveness in order to generate job opportuni-ties through sustained growth remains as important as ever," the report says. The Round Table groups 40 top

industrialists from companies such as Bayer, BP, Flat, ICI, Philips, Siemens and Unilever. Its seven-page report makes several recommendations to force EU's political agenda:

• The creation of a Competitive-

ness Advisory Group. The forum would be drawn from business and trade unions. It would offer an independent assessment of industry's performance in global markets.

• The appointment of a European commissioner for competitiveness, to filter proposals for EU-wide legislation in order to halt directives deemed to damage businesses' ability to compete internationally. Investing - not consuming

the "recovery dividend". Public finances must be put on a sound footing; the burden of the public sector must be lifted; and the proposed carbon dioxide energy tax scramed, says the report. Sir Denys Henderson, chairman of ICI, and Viscount Etienne

Davignon, chairman of the

Société Générale de Belgique,

presented the report to Mr Jac-

ques Delors, outgoing president

of the European Commission,

CONTENTS

Mr Delors was said to be in favour of its main conclusions. Sir Denys said Europe could not afford to slacken efforts to bolster its competitiveness, despite the economic recovery: "We are, so to speak, at the point of maximum danger, where peo-ple often let loose [on costs]."

He warned that EU trade with the rest of the world had failed to keep pace with intra-EU trade. Energy costs to European industry were at least 30 per cent higher than in the US, while taxation levels in Europe were 46 per cent of GDP (as opposed to 31 per cent in the US and 34 per

cent in Japan). The Round Table report gave a cautious welcome to the trans-European networks, the billiondollar infrastructure projects expected to span Europe in the 21st century. But it remained generally wary about state subsidies and public spending.

Viscount Davignon urged Europe's leaders to examine the projects seriously at the Essen summit on December 9 and 10.

science fiction." Having the capital to back a big idea is only half the secret. Having the vision to spot one is the other half.



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EUROPEAN NEWS DIGEST

Irish parties in

coalition talks

Ireland's Labour party, the junior partner in the outgoing government, yesterday held talks with both Fianna Fail, its

former coalition partner, and the conservative Pine Gael, the

main opposition party, in the first steps to break the deadlock

over the search for a new government. Fine Gast leader John

Bruton described the talks as preliminary. A new Figura

Fail-Labour coalition is still seen by most observers as the

most likely outcome. However, Labour's meeting with Fine

Gael has raised the prospect that the party may be prepared to

accept the suggestion by Labour, the smaller of the two, that Mr Dick Spring, the Labour leader, be appointed as "rotating"

With the Dail, the Irish parliament, due to vote on the issue

next Wednesday, the politicians are under mounting pressure

to agree terms for a new coalition in the wake of the collanse

of the Fianna Fail-Labour coalition last week and the resigna-

Rapprochement between Fianna Fail and Labour was briefly

threatened yesterday after Mr Reynolds in a farewell speech to

the parliamentary party on Tuesday night suggested Labour. was trying to push through changes in the controversial abortion law, a suggestion that Labour as quickly denied.

There was speculation last night that Mr Spring, who was

foreign minister under the old coalition, will demand a new carve up of ministerial portfolios as his price for re-entering a coalition with Fianna Fail. Labour is said to want finance,

while Mr Spring may head a newly established Northern Ireland ministry, as well as an "open government" portfolio.

Norway's principal opponents of joining the European Union yesterday re-affirmed their threat to block accession in parliament if the referendum on Monday results in a narrow vote in

favour of membership. With latest opinion polls showing the

Yes side narrowing the long-standing lead held by the No campalgn, Mrs Gro Harlem Brundtland, the prime minister, strongly attacked anti-EU parties for their refusal to be bound by the referendum result, saying she would consider dissolving parliament if a Yes vote was blocked.

Both the main parties opposed to membership, which

together hold three more seats than the number required for a

blocking minority, yesterday said they stood by their policy to reserve the right to vote against the referendum result.

Yesterday, three opinion polls showed further gains for the

tion as prime minister of Mr Albert Reynolds.

Norwegian EU threat

John Murray Brown, Dublin

prime minister in a rainbow coalition of several parties.

Milan magistrates are reported to have discovered a bank account allegedly used for making unregistered payments in the Fininvest business group of Mr Silvio Berlusconi. This discovery, according to

the national news agency Ansa, lay behind the magistrates' move on Tuesday telling Mr Berlusconi, the prime minister, he was under investigation for alleged corruption. The report, quoting judicial sources, appeared to be a well orchestrated leak from Milan magistrates in advance of Mr Berlusconi's interroga-

No date has been fixed, but the meeting with the magistrates, whom Mr Berlusconi has accused of mounting a politically motivated campaign

Move to

root out

corruption

in France

awarding of public contracts.

It is unlikely all 18 legisla-

tive proposals in the group's

650-page report would become

law, even though representa-tives of almost all the assem-

bly's 577 deputies sat in the

group, chaired by Mr Philippe

Seguin, assembly president.

This fact did not commit par-

liamentary parties to backing

the report, Mr Séguin said yes

The reforms could be debated

by the assembly in mid-Decem-

ber, he declared. But the gov-

ernment is master of the par-

liament's agenda. Prime

Minister Edouard Balladur is

reluctant to introduce new leg-

islation on corruption, arguing the current investigations of

senior politicians and company

heads show existing anti-cor-

next spring's presidential elec-

tion of being lax on the issue, Mr Balladur is likely to react

to reforms which Mr Séguin

said were aimed at "helping

dissolve suspicion of public

officials and restoring confi-

The premier has already

given his backing to minor

amendments to audit politi-

cians' personal wealth and to

reverse his own government's

easing of the provisions of a

1993 law governing procedures

In one respect, yesterday's

report goes less far than Mr

Balladur, who said he was

open to a total ban on corpo-

rate contributions to political

parties for an experimental

three years. The report sug-

gests that the state could fund

more political expenses and

increase tax incentives for indi-

viduals to give more money to

indirectly lessening the weight

But one proposal would dras-

"accumulating man-

tically change French politi-

dates". At present, of the 577

deputies, 83 are also mayors of

big cities, 22 preside over

departmental councils and

nine preside over regional councils. Under the proposed

reform, they would have to

choose either the national or

of corporate gifts.

on public contract awards.

dence in democracy".

To avoid being accused in

ruption laws are working.

By David Buchan in Park

against him, is expected very

Throughout 2% years of anticorruption investigations that have undermined Italy's postwar political system, sensitive information has consistently leaked from the offices of the Milan magistrates - including this week's news of the plan to interrogate Mr Berlusconi.

The report of the bank account discovery followed publication in yesterday's media of the four-page docu-ment explaining why the magistrates wish to interrogate the premier about heading his Fininvest group, Italy's second largest private business empire. The bank account allegedly served to make offbalance sheet payments to members of the Berlusconi family and Fininvest execuincluding the Guardia di Finanza, the financial police.

Mr Jas Gawronski, Mr Ber-Incomi's snokesman ridiculed the report, saying: "Mr Berlusconi has for many years been the first and second biggest taxpayer in Italy. If he wished to give presents to his family and friends, he had no need to resort to illicit funds let alone Swiss bank accounts."

In July Mr Salvatore Sciascia, head of Fininvest's tax department, admitted paying L330m (£130,500) between 1989 and 1992 to Guardia di Finanza officials. This related to tax inspections of Videotime, a Fininvest TV production company, Mediolanum, the group's life insurance company, and the Mondadori publishing division. Mr Sciascia also received a special L500m gratuity from tives as well as to others Mr Berlusconi for his work at

Fininvest. One of the reasons cited by Milan magistrates for questioning Mr Berlusconi was his responsibility as head of the group for such payments.

Mr Sciascia told magistrates the funds were given to him by Mr Paolo Berlusconi, the prime minister's younger brother. Mr Paolo Berlusconi later confirmed the payment and claimed Fininvest had been forced to make it. This has been the standard defence of all businessmen accused in the ever-widening enquiry into bribes paid to tax inspectors. Mr Silvio Berlusconi used the same defence at a news conference in Naples on Wednesday.

Milan magistrates are also investigating in a separate case alleged undeclared transfer fees paid by Mr Berlusconi's fnotball club. AC Milan, for Gianluigi Lentini of Torino

football club. Mr Mauro Borsano, the head of Torino, told the magistrates L8bn was paid secretly via banks in Liechtenstein and Lugano.

Different judicial authorities in Italy are believed to be investigating at least seven separate cases within the Fininvest empire. Yesterday Rome magistrates revealed that Mr Berlusconi was on the list of people under investigation for abuse of office following complaints by a left-wing politician and a consumers' association, for allegedly putting pressure on the RAL the state broadcasting organisation, to do a deal with Fininvest's TV channels on advertising rates.

It also emerged yesterday that Mr Berlusconi's two children by his first marriage -Marina, aged 28, and Piersilvio, 25 - who have board positions



Berlusconi: biggest taxpayer

in Fininvest, were under investigation for alleged false billing in connection with Publitaila, Fininvest's advertising arm.

Allies fall out over protecting Bosnia safe areas

By Laura Silber, David Buchan and Bruce Clark

Wide-ranging proposals aimed Wide differences of emphasis at stemming corruption in between the outside powers French political life were yesinvolved in Bosnia have resurfaced as they debate how to defuse the crisis in Bihac, a terday tabled by an all-party group of deputies in France's National Assembly. Among other things, the prostronghold of the Moslem-led government which has been

posals would reduce the share surrounded by Serb forces. The US, strongly committed of corporate cash in political party coffers, submit politito the Bosnian government, has pressed for the establishcians to audits of their personal wealth and make it ment around Bihac of as wide harder for them to hold as possible an "exclusion zone" in which heavy weapons would be subject to air strikes. national and local posts simultaneously, and increase transparency and controls on the

This measure would be aimed at the Serbs, who enjoy overwhelming superiority in leavy armour. France has been no less stri-

dent than the US in saying that the town of Bihac - a small and theoretically UN-protected area of the Bihac enclave - must not be allowed

Paris was one of the first western capitals to moot the idea of extending the protected area northwards from the town by up to four miles, less than the US would like but still a

At the same time, France and Britain - whose troops form the linchpin of the UN ground force in Bosnia - have doubts about the feasibility of protecting Bihac with air

power alone. London and Paris differ about what these doubts imply. British officials say the fall of Bihac may in practice prove impossible to prevent, while the French say the limits of air power reinforce the need to deploy for more ground troops. This Anglo-French difference

is more rhetorical than substantial. But not for the first time, Paris is proving quicker than London to seize the moral high ground in Bosnia The US put forward its ideas

as part of a plan to "demilitarise" Blhac - a worthy-sounding objective whose precise meaning is bitterly disputed. If it means a surrender of

weapons by the government army, whose battle-hardened Fifth Corps is based in Bihac and remains in business, then it will be hailed by the Serbs and rejected by the Bosnian authorities. The reverse may apply if the Fifth Corps is allowed to keep its weapons and use them elsewhere.

This week's showdown around Bihac is the third crisis since the UN designated six Royal Navy Sea Harrier jets prepare for take-off from HMS Invincible in the Adriatic yesterday.

They have been in action over Bosnia for the past four days

Bosnian towns as "safe areas"

The international community failed to define their borders and sent a handful of troops to guard them. Nor was their status as safe areas ever respected by the warring parties. Serbs have blocked convoys to the enclaves, while Moslems have used them as launching pads for assaults. The "safe area" concept was born out of fears of a bloodbath in April 1993, when the defenders of Srebrenica, one of three

Moslem enclaves in the east,

they could not hold out. On condition that government forces disarmed immediately, Bosnian Serb commander General Ratko Mladic agreed to halt the offensive. The UN never called it a surrender, but it was a unilateral disarmament.

About 44,000 Moslems remain in Srebrenica, an unviable enclave at the far end of a life support system. In April, Moslem defenders

tried to break out of Gorazde, about 45 miles south-east of Sarajevo. Scoffing at Nato threats. Bosnian Serb forces

closed in on the town, which was crowded with 65,000 people, most of them refugees Nato reacted with a series of small air strikes. Gorazde, like Sarajevo, was declared an "exclusion zone" where heavy weapons could be subject to aerial bombing, and a ceasefire

was negotiated Eight months later, the enclave remains short of food. and conditions are miserable. but the government army appears to have retained some fire-power in the town enough, in the UN's view, to

Yes campaign, but they continued to show a No lead ranging from a margin of 44-40 to 47-39. A fourth poll, which eliminated undecided voters, showed a No lead of just 51-49. Hugh

German output set to rise Western German companies are revising their production plans upwards for the coming months because of the continuing strong recovery in the economy, Ifo, the Munich-based Institute for Economic Research, concludes in its monthly survey. However, the retail sector in both eastern and western Germany remains one of the few which show little sign of growth, largely because consumer spending is still sluggish. This is despite recent official estimates showing that pan-German gross domestic product will grow 3 per cent next year. The more optimistic response by companies coincides with a record level of investment in eastern Germany for 1994. Mr Ginter Rexrodt, the economics minister, yesterday told the Bundestag, parliament's lower house, that a record investment level of DMIsobn (£73.4bn), higher per capita than in western Germany, had poured into eastern Germany this year. Judy

Fewer Spaniards out of work

Spanish joblessness edged down to 23.8 per cent of the work force at the end of September from 24.2 per cent three months earlier, according to the economy ministry's third-quarter

The data confirmed projections there will be a net creationof jobs this year on the back of an economic recovery that, under revised government forecasts, will show a GDP growth of 2 per cent. The number of jobless, according to the survey, dropped by 64,530 between July and September, the biggest fall for the period in four years. Registered unemployment, according to a separate set of figures issued by the labour ministry, stood at 16.7 per cent of the work force at the end of last month after the lowest jobless rise in October since 1989. Tom Burns, Modrid

Europol treaty delayed

The treaty granting legal recognition to Europol, the embryonic European police force, has been delayed by disagreement among European Union members, Netherlands' justice minister Winnie Sorgdrager told the Dutch parliament yesterday. Europol was set up in February to share information between EU police forces in their fight against drug trafficking and organised crime. It went into action without a formal legal basis, and the treaty supporting it was scheduled for signing next week. But questions over the treaty's compatibility with laws in member states have put this target beyond reach, the minister said. Reuter, The Hague

ECONOMIC WATCH

Rate of French growth slower

France: real GDP growth Quarter on quarter % change -0.5 -1.5 -1993

slowed in the third quarter to 0.7 per cent, from 1.1 per cent in the second quarter and 0.8 per cent in the first three months of this year, Insee, the official statistics agency, reported yesterday, insee also said consumer purchases of manufactured goods fell by 2.5 per cent in October after stagnation in September. But the agency saw "no sign of a break in the recovery", which had been exceptionally strong in the January-June period and was now continuing at a more normal pace. Even if gross domestic product was

2.3 per cent higher than 1993, Insee said. In the third quarter growth was led by domestic demand, with household consumption rising 0.9 per cent in July-September. This offset the one negative factor - exports, which in volume terms increased only 0.1 per cent in the third quarter

■ Italian industrial producer prices rose 3.7 per cent in the year to September compared with a 3.5 per cent rise in August,

fell only 0.1 per cent in the second quarter from the same quarter last year, Eurostat, the EU statistical office, reported yesterday. This, Eurostat added, suggested a halt in their

yesterday. Consumer prices in North Rhine-Westphalia, the most populous state, rose 0.1 per cent in the month to mid-November. The annual rate was 2.5 per cent, after 2.7 per cent in October, and the lowest since March 1991, the regional statis-

brought the annual rate there to 2.4 per cent after 2.6 per cent

smuggled out a note, saying Vote opens way for

By John Barham in Ankara

Turkey's parliament approved a framework privatisation law yesterday, opening the way to sell nearly all the country's loss-making state companies. Approval of the law, by 193 votes to

25, was a welcome political victory for Prime Minister Tansu Ciller, whose fractious coalition government has faced collapse in recent weeks. The law gives the PPA broad author-

ity to sell more than 100 companies without prior parliamentary approval for each sale. Proceeds will finance infrastructure projects and fund severance payments for workers who lose their jobs.

The Erdemir steel company and the Petrol Ofisi chain of petrol stations and oil refineries are expected to be among the first companies to be privatised. Officials expect to raise \$4bn from privatisation next year.

The state telephone company has a special constitutional status, so cannot be privatised at present. However, the government will be able to license new private telephone services.

This is the first structural reform measure parliament has approved since Mrs Ciller in April adopted an emergency package of tax increases and

a ground crews has forced Iberia to cancel

20 per cent of its 125 domestic

flights today as management

and unions remained in a dead-

lock that could ground Spain's

national carrier in the days

ahead and, in the medium

term, reduce the company to a

fraction of its present size.

most of its business units.

tions against the threatened

break-up of the company on

Monday, with a march through

central Madrid. Mass meetings

held at domestic airports heard

calls to close down air traffic

spending cuts after a balance of payments crisis. Both the International Monetary Fund and World Bank, which support her policies, had become exasperated at the slow pace of public sector reform. State companies control or dominate

the telecommunications, airline, iron and steel, mining, petroleum and electric power industries. Last year, they contributed one-fifth of the public sector borrowing requirement of \$29.72bn. Politicians have resisted privatisation because state companies are a valuable source of patronage. Earlier this year, Mrs Ciller tried to impose privatisation by decree. But the SHP social democratic party, her junior coalition partner, appealed to the constitutional court. It ruled that the government must win parliamentary approval first. Her conservative DYP party only won the SHP's grudging support by promis-

However, Mrs Ciller now faces mounting opposition from trade unions. On Wednesday, demonstrators paralysed the city of Zonguldak, home to the Demir Celik steel company, to protest against privatisation, which is likely to cost 80 per cent of the company's 8,700 jobs.

ing to relax Turkey's strict security

Yeltsin aide in call Turkish privatisation to postpone elections

By John Lloyd in Moscow

A senior Russian presidential aide yesterday called for the postponement of parliamentary and presidential elec-tions because of the "political apathy of the majority".

Mr Mark Urnov, newly appointed head of Mr Boris Yeltsin's analytical centre - the main presidential thinktank - also said that combining the elections for parliament and the presidency could "raise the level of political activity of the population" and drive more people to the polls. Another reason for postponement, he

said, was that positive results from the tough economic policy being proposed by the government would appear only after the summer of 1996. Parliamentary elections are scheduled for the end of next year, while presidential elections are due in spring of 1996.

Postponement of the elections has been a constant theme of presidential aides in recent months - though they insist, as Mr Urnov repeated yesterday, that Mr Yeltsin has not yet decided Mr Urnov said Mr Grigory Yavlinsky, leader of the reformist Yabloko group and a self-declared presidential candias a potential presidential candidate, especially in industrial areas, according to his polls.

But Mr Yavlinsky, with other reform ist leaders such as Mr Yegor Gaidar, leader of the Russia's Choice grouping, Mr Boris Fyodorov, leader of the Liberal Democratic Union, and Mr Sergei Shakhrai, leader of the Party of Unity and Accord, are considering uniting forces by presenting a joint platform on parliamentary elections and one candidate for president.

The move comes in the face of creasing evidence that far-right and far-left parties are better organised, more popular and ahead in local elec-

• Mr Andrei Kozyrev, the foreign minister, warned yesterday of a danger of fascism in Russia. "There are concrete examples of people who express it," he

Meanwhile, one of the far-right leaders, Mr Alexander Sterligov, head of the Russian National Assembly, forecast yesterday a period of "national liberation struggles" to stop the pres-ent leadership from turning the country into a "servile producer of raw materials for the west" and to express the interests of the 84 per cent of the date, had an "extremely high" rating population who are ethnic Russians.

Iberia strike situation 'very grim'

Things were starting to look up for the airline's Hispanic strategy, reports Tom Burns

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concern that wildcat disruptive action could follow if the airline's main unions lost control of the protest to extremists.

"The situation is very grim indeed," said a middle-management executive who asked not to be named. "The labour force is extremely angry and it is in no mood to negotiate anything unless the top level of the company is sacked first."

The management said on Wednesday that unless unions As it lurches into the severaccepted a viability plan est crisis in its 65 years, Iberia involving average pay cuts of faces the prospect of bank-15 per cent for the airline's ruptcy by next March unless it gains a Pta130bn (\$1bn) injec-25.000 employees, it would press ahead at the begining of tion of capital. The funds can next week with a decision to only be obtained through public subsidies, which have to be axe 5,200 jobs and to sell off authorised by the European Unions will stage the first of Commission, or through disseveral planned demonstra-

Part of Iberia's problem is its singular failure to increase its revenue. The carrier says that although its unit costs are comparable to those of Lufthansa, it raised its revenues in Spain, and there is growing between 1990 and 1993 by only ment policy in Latin America Pta130bn by selling the share- as it starts to lay eggs.

Pta299bn, compared with a 22.2 per cent increase by the German carrier over the same period. The lowered revenue, Iberia

claims, is chiefly caused by the competition that the company faces from charter carriers which account for 80 per cent of air traffic to Spain. This competition from cut-rate operators places a heavy cost-reducing onus on Iberia.

The company's costs, measured in available seat kilometres (ask), stand at 11.5 US cents - a middle-ranking level among the big European airlines, where the best performer is British Airway's 8 US cents ask. Iberia needs to curb its expenditure to BA's level if it is to take business from the charter carriers.

The additional burdens of a fleet renewal programme, which Iberia is already scaling down, and of a strong invest-

company's losses, estimated to total Pta44bn this year, up on earlier estimates of Pta30bn.

ven if the pay cuts had been agreed with the union, Iberia would still have encountered difficulties in gaining approval from Brussels for a government recapitalisation. There is an open rift in the Commission over new guidelines on state aid to troubled carriers and seven European airlines, led by British Airways, are contesting the Commission's recent approval of a state aid package worth \$3.9bn to Air France. Iberia's accumulated losses by December will have in effect wiped out a Pta120bn capital injection authorised by Brussels in 1992 on condition that no more public money be made available to the airline until 1996.

Breaking up the airline would involve raising around

7.4 per cent from Pta277bn to have served to increase the holdings built up in Latin American carriers since 1989 and hiving off units such as handling and maintenance.

The proposed sale of Iberia's 85 per cent stake in Aerolineas Argentinas and of its lesser shareholdings in Chile's Ladeco and in Venezuela's Viasa signals the end of the airline's ambitions to link Europe and the southern hemisphere. Iberia will clip its wings further with the planned disposal of its domestic subsidiarles Aviaco, Binter Canarias and Binter Mediterraneo.

It is ironic that Iberia should face loss of its Hispanic empire iust as Aerolineas Argentinas, its biggest investment, should be starting to post an operating profit. The Latin American strategy could turn out to be a money spinner but the management's inability to control costs and improve its industrial relations record may kill the potential golden goose just

e day.

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France's rate of growth

flat in the fourth quarter, average growth this year would be

after growing 2.7 per cent in April-June. By contrast, import volumes rose by the same 1.6 per cent as in the second quarter. David Buchan, Paris

the National Statistical Institute reported. ■ EU producer prices of agricultural products in real terms

The fall in the west German inflation rate is gathering pace,

according to preliminary data from two key states, published

A 0.2 per cent month-on-month rise in Baden-Württemberg

NEWS: THE AMERICAS

DAY NOVEMBER 25 1994

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But any signs of discord within the governing party are outweighed by the hitter ourweigned by the officer infighting of the opposition, the two most important sectors of which – the Radicals and

nate their presidential candidates on Sunday.

The Radical party, the traditional counter to Peronism, has virtually split into two wings. represented by presidential hopefuls Mr Federico Storani and Mr Horacio Massaccesi. The two have fought a bruising pre-election campaign, with Mr

ative political vacuum that exists before power is handed often levelled at powerful polit-The resignation of Mexico's ical figures, and the cracks deputy attorney-general over quickly covered up once the claims that senior ruling party officials have obstructed invesnew president takes power.

. Resignation triggers

Mexico shockwaves

That may be more difficult on this occasion, given the greater freedom now enjoyed by parts of the Mexican media. Mr Ruiz's accusations and resignations were delivered on live television and witnessed by a packed room of family members, politicians and journalists who applauded every digging statement.

Political analysts say Mr Ruiz's moves make more likely a bold political gesture from Mr Zedillo as soon as he takes

Such a move would be reminiscent of President Carlos Salinas's decision to arrest the head of the oil workers' union, Mr Joaquin Hernandez Galicia, when he took office, and would stamp his authority on a feuding ruling party.

They also increase the pressure on him, they argue, to pursue the reform he has already promised of the judiciary. This would head off minor scandals before they became big political incidents.

day Mr Zedillo said he would give the assassination investigation priority in his new administration and said he was anxious to receive all informa-

Mr Ruiz said he would hand his "proof" that senior officials obstructed justice - which has yet to be seen - over to a notary public, who would hold it for Mr Zedillo. Mr Zedillo, said Mr Ruiz, would then have to demonstrate the "political will" to continue investigating members of his own party once he became president. Yesterday the attorney-gen-

eral, Mr Humberto Benitez, and the president of the RPI, Mr Ignacio Pichardo, renewed their demands that Mr Ruiz present proof that they conspired to obstruct the investigation of the assassination. In a message to Mr Zedillo,

Mr Ruiz said the alleged obstruction meant "now is the time for political decisions instead of police investigations". Mr Ruiz said that "those who obstructed the investigation will surely receive jobs in the next administration" and that they "were more powerful than the truth and justice the president



Mario Ruiz Massien: 'now is time for political decisions'

State of Missouri contests desegregation plan

White House to enter battle over education

The Clinton administration is to intervene in a Supreme Court battle over how much state governments can be held responsible for the wide dispar-ities in educational achieve-ment between black and white

and rich and poor.

Mr Drew Days, the solicitorgeneral, plans to file a brief on the side of parents and the local school district of Kansas City, Missouri, against a law-suit brought by the state of Missouri seeking release from a costly court-ordered plan to desegregate its schools which has required it to put more money into schools in poor

At the heart of the case is an argument over how much the state has to do to prove it has reversed the effects of decades of racial segregation in schools: is it enough to spend \$1.3bn (£828m) on specialised "magnet" schools drawing pupils with particular abilities or interests from outside their catchment areas and other educational facilities, complying literally with the court's

orders, or must it also bring

dren in the district up to national levels to prove the success of the desegregation

The court decision is poten-tially far reaching, with more than 100 school districts under similar court orders.

Mr Jeremiah Nixon, Missouri's attorney-general, is asking the Supreme Court to reverse a federal appeals court ruling which he argues departs from previous law by holding the state responsible for low student achievement levels.

Justice department officials say the state must prove that it has done everything it reasonably could to ensure the success of the desegregation plan before it can be released from the court's supervision.

The case, which is to be argued before the Supreme Court in January, is believed to be the first school desegregation case in which the Clinton administration has taken sides. The administration of former President George Bush generally sided with school boards seeking to be released from court-supervised desegregation plans.

Responsibility for education

pally to the states and to 15,000 local school districts, which are massively uneven in funding and educational achievement. With no national curric-ulum or examination, high school graduation standards

vary widely. A recent survey by the Organisation for Economic Co-operation and Development criticised "the extreme and unjustifiable disparity of service quality between affluent

and poorer communities".
The Clinton administration is working with state governors to establish national educational standards under the "Goals 2000" legislation signed earlier this year. But the federal government has little leverage to make states bring their poorer districts up to these standards.

A 1973 Supreme Court deci-sion that education was not a "fundamental interest" means that the unequal distribution of education funding cannot in general be challenged under the US constitution, but racial equality laws do provide the federal government with the means to hold state governments to some standard.

Menem begins long campaign for re-election

A split opposition boosts his chances, writes David Pilling

week is a long time in politics but, when it comes to Argentine election campaigns, six months is not considered overlong. Nearly half a year before next May's presidential elections, Mr Carlos Menem last weekend officially launched his re-election bid at a huge rally of Peronist faithful on the outskirts of Buenos Aires.

City and Stephen Fidler In London

tigations into the assassination

of his brother has delivered

another shock to the country's

political system. Mr Mario Ruiz Massieu

resigned as deputy attorney-

general, member of the ruling Institutional Revolutionary

party (PRI), and lead investiga-

tor into the killing of his brother, Francisco, which he claims was ordered by a power-ful group of PRI politicians.

Francisco was, at the time of

his death, secretary-general of

One week before Mr Ernesto

Zedillo takes over the presi-

dency, the accusations have

generated much noise, heat

and smoke in the lebrile atmo-

sphere of Mexico's political

system. But it is not clear yet whether Mr Ruiz, whose

brother was shot in September,

has tossed a bomb or a fire-

The weeks before the six-

yearly handover of power in

Mexico are, in any case, usu-

cracker at the ruling party.

constitutional reforms enabling him to seek a second term, has now begun the process of ensuring four more years in office. To win outright he needs 45 per cent of the vote, or more than 40 per cent provided he is 10 points clear

of the next candidate. The president's aspirations, which had been dulled earlier in the year by sagging popularity and the gathering strength of the opposition Frente Grande coalition, received a shot in the arm last month when fellow Peronist Governor Eduardo Duhalde scored an important victory in the province of Buenos Aires. Mr Duhalde, mirroring Mr Menem's constitutional tinkering, won 61 per cent of elec-toral support in a plebiscite proposing that he be allowed to

stand again as governor. Although Mr Duhalde's win may have owed as much to his personal style of leadership as to general approval for the Peronist national agenda, Mr Menem was quick to claim the victory as his own. "This is a vote for my government's model," he said.

Mr Menem's claim was partially endorsed by a recent opinion poll which suggested he would win the forthcoming election, without the need of a second-round run-off, by poll-ing nearly 44 per cent of the vote, against 20 per cent each for the Frente Grande and Rad-

Just as Mr Menem sought to take credit for the governor's victory, so too has his party been keen to scotch rumours of a power struggle between the president and Mr Duhalde, who has made no secret of his presidential aspirations in 1999. Mr Duhalde is considered more of an old-fashioned populist and is thought to dislike some aspects of the govern-ment's often painful economic restructuring policies. He has made several calls for a return to "the politics of work", an implied criticism of unemployment, which now exceeds 10

the Frente Grande - will nomi-

Storani accusing his opponent of ideological capitulation to the governing Peronists. Mr Storani has hinted that, if nominated, he may be willing to forge an electoral pact with the Frente Grande coalition in order to mount a serious challenge to Mr Menem.

The Radical party has lost much credibility as an opposition force since its leader, for-President Menem, having mer President Raúl Alfonsin, earlier this year engineered yielded to Mr Menem's wishes and supported the constitutional changes that may well deliver the Peronists a second presidential term. The Radicals are also remembered as the party whose government led to a period of hyper-inflation; Mr Alfonsin admitted recently that "the economy exploded in our hands"

The void left by the Radicals has in part been filled by the Frente Grande, a centre-left coalition headed by Mr Carlos "Chacho" Alvarez, a charismatic Peronist dissident. The Frente which shot to prominence in April's constitutional assembly elections - when it defeated the Peronists in the federal capital of Buenos Aires - is the great hope of those

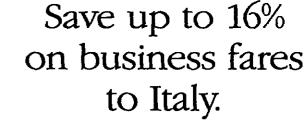
wishing to unseat Mr Menem. But the Frente has also been racked by unseemly internal squabbles and may be losing ground. It has also failed to establish itself as an important force outside the capital and is not yet much more than a loose alliance of the disenchanted middle classes.

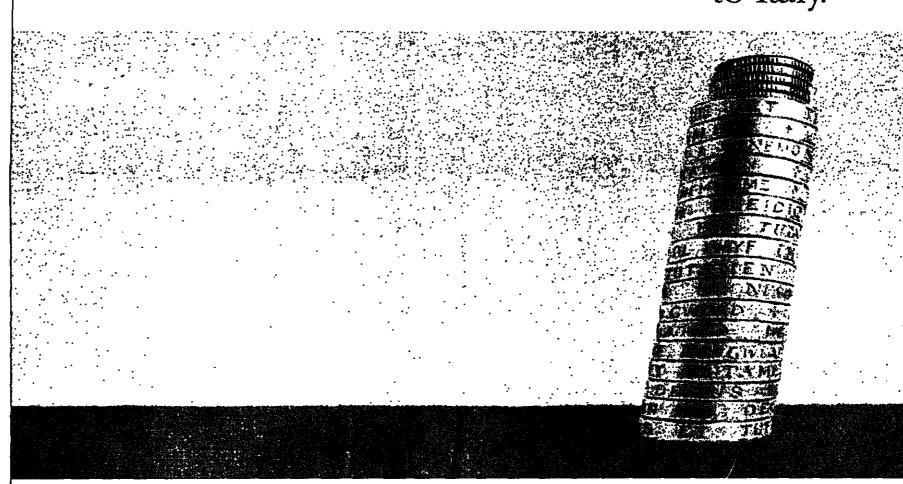
Mr Alvarez, partly in mind of the defeat in Brazil of Mr Luís Inácio Lula da Silva, is seeking to reposition himself in the camp of the moderate, electable, centre. But this stance has disenchanted the coalition's more radical contingent, part of which has broken off into a separate faction.

r Alvarez, who has so far campaigned so far campaigned mainly on an anticorruption platform, is now seeking to persuade voters and en that he will not overhaul Mr Menem's eco-nomic model. He advocates instead a shift from "fundamentalist neo-liberalism" to a "more harmonic, egalitarian growth model'

Mr Rosendo Fraga, a political analyst, says the Frente has much to do if it is to persuade the electorate, scarred by the memory of hyperinflation, that it can risk a potentially destabilising change of government. Mr Fraga also believes that, to have any chance of success, the Frente will have to reach some sort of electoral alliance with the Radicals, a prospect which is only possible if Mr Storani wins the Radical nomination this weekend.

For the moment the Peronists can afford to sit back in the hope that the opposition will self-destruct. Mr Menem does not enjoy the levels of popularity that he did a few years ago but, unless the opposition is able to rally behind a single flag, this is unlikely to prevent the president riding home to a second term.





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By Michael Holman

A dispute between the Zambian government and international donors over privatisation of the state-owned national airline could jeopardise external support for the country's economic recovery ргодгание.

The row stems from the government's decision to use a \$30m (£19m) oil purchase facility, provided by a Kuwaiti bank, on behalf of the heavily Indebted Zambia Airways.

Donors, who have met government twice this week. S2y it contravenes an agreement tary Fund which includes a ceiling on public sector bor-rowing, and fear that the government may be backtracking on a commitment to privatise the airline.

Donors and government officials are due in Paris on December 5-6 for World Bank chaired conference to review progress under the reform programme, and discuss future funding.

Failure to resolve the dispute could result in donors withholding aid.

Zambian government officials have strongly defended the use of the oil facility, arguing that it does not break the IMF deal, and insisting that they intend to privatise the

The facility was originally negotiated by the Zambia Industrial and Mining Corporation (Zimco), the holding company of all Zambia's staterun enterprises, and has been used to finance oil purchases by Zamoil, the government

Zambian officials point out that the rolling loan is replenished through the sale of the oil in Zambia, with the local currency proceeds being converted to

They argue that they are co-ordinating the needs of Zamoil with the short term refinancing and restructuring of the airlines' debt, and have paid off arrears which otherwise would have left some aircraft impounded

This will also allow time to implement a radical cost cutting plan. It includes reducing staff from 1,300 to 500, closing and selling all offices outside don, and selling much of the airline's property in Lusaka, including staff housing and a

Some leading donors express scepticism, however, and have interpreted the government move as a last ditch attempt to avoid privatising the airline.

They fear it also may signal a weakening of commitment to privatisation of the stateowned copper mines, which donors believe is essential to the recovery plan undertaken by President Frederick Chiluba on taking office three

The government faces elections next year, and privatising the airline, and in perticuiar the mines, faces considerable electoral opposi-

But any weakening of gov-ernment resolve would reduce donor support of \$700m-\$800m a year, say aid officials.

Earlier this year, the government had seemed prepared to let the airline go to the wall. In a letter to Zimco, finance minister Ronald Penza wrote: "The government is left with no option but for the airline to go into voluntary liquidation. A year ago the International

Air Transport Association (Iata) suspended the airline over arrears exceeding \$5m. The airline's DC-10 was grounded over other debts. and earlier this month a New York bank seized airline assets when seeking payment of a

Zambia Airways has accumulated a loss of \$37m over the past two years. A further obligation stems from a 1990 order for a McDonnell-Douglas aircraft due to be delivered in

If cancelled, it will cost \$25m; if the order goes ahead. the aircraft will cost \$132m.

China talks moving too fast for some Taiwanese

Officials worry that Taipei's economy will become captive to the mainland, write Tony Walker and Laura Tyson

Talks between China and Taiwan on improving working relations inched forward this week in Nanting, the Yangtze river town, but at the trading and investment level the relationship continues to progress strongly, too strongly for some Taiwanese officials. Pledged Taiwanese invest-

ment in the mainland exceeds \$20bn (£12.5bn), making it the second largest investor after Hong Kong. More noteworthy perhaps is the rate of investment. While investors from Hong Kong, Singapore, and Thailand have been active since the mid-1980s, Taiwanes businessmen really got started in 1991, the year Taipei lifted its formal ban on business links with the mainland.

According to the mainlandpublished China Economic News, Taiwanese investment amounted to \$3.4bn in 1991, \$5.5bn in 1992 and \$10bn last year, a total of nearly \$19bn by the end of 1993. This estimate vastly exceeds official Taiwan-ese investment figures (34bn at the end of June), the Investment Commission of the Ministry of Economic Affairs says.

One explanation for this discrenancy is that many Taiwanese have chosen not to report their activities. Some have channelled their investment through subsidiaries in Hong Kong and Singapore.

Taiwanese officials appear

resigned to the fact that investment in the mainland will continue to grow rapidly, but their attitudes sometimes show two differing viewpoints. On one hand they can see real advantages in Taiwanese business positioning itself in the world's largest market, on the other they worry understandably about Taiwan's economy becoming captive to China. and investment being drained away from Taiwan.

Mr Hansen Chien, spokesman for the ruling Kuomintang, reflecting gloomy conestablishment about becoming caught up in the mainland's embrace, said: "We are getting more worrled about too much investment in mainland China. We are becoming too depen-dent on the mainland."

At a political level, Mr Chien also gave voice to underlying Taiwanese worries: "Every time we talk with mainland China," he said, "it seems we are losing more and more of our chips. We don't have too many chips to lose. Every time we throw out a chip, we should get something back."

Attempts by the authorities to mount what they describe as "go south" policy to persuade investors to put their money in south-east Asian economies is one among several responses aimed at tempering enthusiasm for mainland investment.

Defence spending split

threatens Japan's rulers

per cent rise by the dominant

coalition member, the conser-

vative Liberal Democratic

clear course for disarmament.

said Mr Wataru Kubo, the

Socialists' deputy leader. Mr

Kozo Igarashi, chief cabinet

secretary, denied the govern-

ment would reduce the figure.

have alienated traditional sup-

porters over the past few

months by discarding most of

their party's former policies,

such as opposition to the mili-

tary's constitutional right to

exist and opposition to sales

tax, in order to form a govern-

As a result, they are eager to

ment with the LDP.

Socialist politicians fear they

"It is our duty to chart a

Taiwan: investment in Asia

"We are encouraging our people to go to south-east Asia. but not discouraging them investing in the mainland, on condition we derive mutual benefit," says Mr Leo Tseng, deputy director-general of the

Board of Foreign Trade. Taiwanese investment at the end of 1993 in Thailand, Malaysia, Philippines, Indonesia and Vietnam, the main destinations for Taiwan's south-east Asian investment, matched that of investment in the mainland; but again the build-up of investment in China is proving much more rapid (see chart).

Typical of attitudes among larger investors to putting their money in the mainland as opposed to south-east Asia is that expressed by representatives of President Foods Group, the big Taiwanese food processor that has ambitions of becoming the world's biggest food conglomerate.

The company has set up four factories in south-east Asia but targeted the mainland because executives believe it provides better opportunities. President Foods is establishing 12 companies involved in making a wide range of products, including

mal feed and car batteries. Since 1992, it has invested \$100m, with plans to double that figure.

But its representatives acknowledge that business in the mainland remains extremely difficult: among problems is a lack of manage rial talent and difficulties in securing market share in a highly fragmented market where local brand loyalties dominate. Transport bottlenecks militate against the building of national brands.

Taiwanese officials point out that while thousands of Taiwanese businessmen are contimping to rush to the mainland, the success rate is patchy, at best. Mr Steven Wu, director of the Industrial Development and Investment Centre of the Ministry of Economic Affairs, estimates that 30-50 per cent of enterprises are making money.

"The rest have had a very sad experience," he says. Prob-lems encountered include overmanning, bureaucratic obstacles and difficulties with local partners. Mr Wu noted that the success rate of investments in south-east Asia was higher.

But it seems that despite well publicised difficulties, Taiwanese investors are determined to make their presence felt on the mainland, attracted as they are by low labour

INTERNATIONAL NEWS DIGEST

instant needles, biscuits, and costs, a huge market and in some cases propelled by a desire to escape from an increasingly active environ mental lobby in Taiwan.

inches links

Mr S Lee, vice-mnister-inthe Ministry of Economic Affairs, responsible for overseeing approvals for mainland investments, believes investment growth will slow, butnotes Taiwanese businessmen are beginning to make larger

commitments. Mr Lee said that of the "whole list" of 9,000 items covered by investment guidelines, Taiwanese business was permitted to make about 4,588 on the mainland another \$ 000 items were in a "grey area", meaning approval would be withheld for the time being and about 1,000 "high-tech" items were forbidden....

Industries in the "grey area" include cement factories and petrochemical plants involved in producing synthetic fibres, in which Taiwan leads the world. The authorities are reluctant to allow competing. industries to move across the Taiwan Straits.

Mr Lee says: "We are reviewing our policy (on investment approvals) cautiously and progressively". The problem for the Taiwanese authorities, however, is that pressure from Taiwanese husiness is such that it is having great difficulty holding the line.

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Taiwan tycoon sets off court skirmish

the party still retains.

Failure to agree on the

defence budget would increase

pressure on a group of dissi-

dents, orchestrated by Mr

Kubo, to form their own party.

If the Socialist party broke up,

the government could be

The LDP's proposed rise,

while the lowest for 33 years,

would bring Japanese defence

spending to Y4,730bn (£30.3bn).

It is the second largest defence

budget in the world, inflated

by the yen's rise in value and

huge pension and social secu-

On the outcome also hang

the hopes of several foreign

defence-equipment suppliers.

awaiting finance ministry

clearance before their con-

deprived of a majority.

rity payments.

By Laura Tyson in Taipei

Mr Oung Ta-ming, a Taiwanese tycoon suspected of illegal share dealings, provoked a courtroom skirmish between his bodyguard and the bailiff when he refused to pay T\$1m (£24,200) bail set by the Taipei district court to which he was subpoenaed for questioning

Friends of Mr Oung rallied to meet his bail as he resolutely denied that he had played any role in the share speculation case which led to a chain of share payment defaults and rattled the Taiwan stock market early last month.

By William Dawkins in Tokyo

A split over defence spending

has opened in Japan's three-

party ruling coalition of con-

servatives and socialists.

threatening the government's

The dispute, over the rate of

increase for next year's defence

budget, intensified yesterday

when finance ministry officials

announced they were pushing

for a lower rise next year than

the 0.9 per cent set by the

coalition in August, a month

This strengthens the hand of the pacifist Social Democratic

party, the second largest coali-

tion partner, an unusual ally

for the finance ministry.

after taking office.

Legislative Yuan, or parliament, Mr Oung may not be arrested or detained without the permission of the legislature unless caught in the act of committing a crime, under the country's con-

Mr Oung apparently sought to force the court into the position of having to secure approval to arrest him. During questioning, Mr Oung, effec-

tive chief of Hualon-Teijran Corp. a listed textile concern, blamed the Taiwan Stock Exchange for the incident that sparked a 14 per cent plunge in share prices in one week. He said the exchange's failure to

enforce a newly instituted "self-protec-

tion clause" made financiers refuse to continue backing his chief aide, Ms Li Hsiu-fen, thus precipitating the defaults

Earlier this year, Hualon-Teijran committed to invest £160m to build a textile plant in Northern Ireland with £61m in subsidies from the UK government. The Taipei district attorney's office is believed to have documented evidence of financial links among Mr Oung, Ms Li and other unnamed providers of funds to speculation in shares of Impe-

But Mr Oung denied such links, saying it was a mistake to take evidence of financial flows as proof of his role in deals involving the share price. He was simply helping his friends and employees, he said.

"For several years now I have entrusted all funds to Ms Li Hsiu-fen, including even my cheque-book," he told the Taipel district attorney, asserting. "I stopped paying attention to these matters long ago."

Ms Li, also brought in for questioning yesterday, tearfully told prosecutors that although she had traded heavily in Imperial Hotel shares, she did not rig the share price.

Ms Li has been in detention since early October. No date was set for fur-

Bank of Zaire's chief dismissed

Zaire's President Mobutu Sese Seko has dismissed the head of the Bank of Zaire, ending a four-month battle of wills between the central bank governor and Mr Kengo Wa **Dondo, prime minister, Reute** reports from Kinshasa.

Zairean state radio vesterday said that Mr Mobutu had signed a decree on Tuesday dismissing Mr Ndiang Kaboul, his own appointee. Mr Ndiang has been fighting to save his job since Mr Kengo's government suspended him in July. accusing him of fuelling hyperinflation by flooding the market with millions of new zaire notes.

A parliamentary committee earlier voted for Mr Ndiang's dismissal after an audit found he had made huge unauthorised payments in defiance of a bank transactions.

Economists regard establishing the autonomy of the Bank of Zaire, which in the past has been tapped for funds by Mr Mobutu and his arm generals whenever they ran short of cash, as the key to rescuing Zaire's wrecked econ-

The appointment of the cen trist Mr Kengo in June broke a long political stalemate between supporters and opponeats of Mr Mobuto.

He quickly made the independence of the bank a central policy objective and, during a tour of western capitals last month, he was repeatedly told that investors would not put money into Zaire unless he could guarantee the bank's

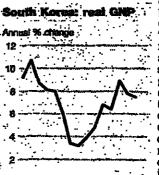
Further confrontation between the Palestine Liberation Organisation and Islamic militants is expected today when the

Further Gaza

clashes likely

militants hold a big rally in Gaza amid growing evidence that Palestinian police were largely to blame for last Friday's killing of 12 people. The Hamas Islamic Resistance Movement has refused formally to sign an accord with the PLO to calm tension in the Gaza Strip and ban weapons at public rallies until the PLO accepts responsibility for last week's violence. But PLO efforts to blame the incident on a conspiracy against the Palestinian self-rule authority are being widely discredited and there is growing evidence to support the Hamas version of events. The PLO accused the opposition of provoking violence by firing on police and said evidence for the claim was sup-ported by the fact that among the dead were one policeman and eight activists of the Fatah faction, the PLO's largest political group. Julian Ozanne, Jerusalem

South Korea growth slows South Korea's gross national



92

product growth rate slowed down in the third quarter to 7.5 per cent because of a summer drought that affected agriculture, the central bank said yesterday. Economic growth has gradually declined from 8.9 per cent in the first quarter and 7.8 per cent in the second. The economy has expanded by 8 per cent during the first nine months of 1994. But the third quarter posted the biggest jump in industrial investments, at 23.4 per cent, since the beginning of 1988. Companies are expanding produc-

tion facilities to meet an export boom caused by the weak Korean currency. Private consumption rose by 7.6 per cent during the third quarter, raising concerns of growing inflationary pressure. Inflation is now hovering just below the government's target of 6 per cent for this year. John Burton, Seoul

demonstrate progress on paci-fism, one of the few policies The Socialists felt they were coerced into agreeing the 0.9 tracts can proceed. Russia raises its Gulf profile

Conservative Arab states have something to gain, writes John Lloyd

din, the Russian pre-**↓V** mier, returns to Moscow today having lifted the Russian profile among the conservative Arab states of the Gulf. Also, he may have achieved a diminution of the suspicion that Russia remains inheritor not just to the property and treaties of the Soviet Union, but to its alliances with the radical states of Syria,

Libya and Iraq.
"Not so," says Mr Valery
Kuzmin, deputy head of the Russian Foreign Ministry's Middle Eastern and North African department. "The changes in the ideologi-

cal position of the Soviet Union were coming evident in the late 1980s; we officially ended the period of confrontation in the Middle East in 1991; now we are partners in the peace process (in Israel/Palestine) and our interests are to support the development of eco-

Kuwait was the most difficult stop on the trip. Still fearful of President Saddam Hussein's Iraq, the Kuwaiti leadership saw the visit to Baghdad by Mr Andrei Kozyrev, Russian foreign minister, as suspicious, even when he won Baghdad's apparent recognition of Kuwait.

"We wanted to reassure Kuwait and the other states we did not have something going on with Iraq behind their back. The visit was important in that regard, a sign of the importance we attach to good relations with these states after a time when it was said. wrongly, that we had lost interest in them."

Mr Chernomyrdin signed five fairly standard agreements on economic co-operation. information exchange and investment protection. Mr Oleg Davydov, Russian trade minister, noting Arab capital usually came into Russia through western intermediaries, told

his Kuwaiti hosts: "It would be more profitable if the money was invested directly. the SU-35). Mr Chernomyrdin

nowhere on the Russian debt to Kuwait of \$1.1bn (£687m), nor did he manage to unfreeze a credit promised in 1992. The Kuwaitis were not inter-

ested in a plan to restructure the debt along similar lines to that achieved in the Paris club of western creditors; the form of words said only the two sides had reached "a common understanding on the issue of the possible reconstruction of the debt". But contracts worth \$750m were signed to deliver to Kuwait Russian armoured personnel carriers and other equipment, though it is not known what part, if any, of that is to be written off against the debt.

The United Arab Emirates, closest to Russia of all the Gulf states, has concluded military contracts Russian experts say are worth up to \$3bn and

include joint production of a new SU-37 fighter (a version of The Russian debt to the UAE

is \$550m, with arrears on interest payments of more than \$60m, according to the Interfax news agency. No decision on deferment, or of the use of the military shipments to pay off the debt, has yet been announced.

Mr Chernomyrdin had most to gain from Saudi Arabia, but seems to have achieved little but formal agreements. The Saudis opened an embassy in Moscow only after the fall of the Soviet Union and remain distant. A claim by Mr Davydov of an agreement to put off repayment of \$250m owed by Russia to a group of Saudi banks was flatly denied by Mr Mohammed Ali Aba al-Khail Saudi finance minister, who said the banks demanded full repayment immediately. For these wealthy states,

Russia is of moderate interest.



Chernomyrdin: he may have lessened fears that Russia is

It is indigent, and has better links with the radical states. But it offers a chance to diversify arms purchases and put some pressure on the west: it is an active partner in the Palestinian Israeli peace process: its economy may be chaotic but offers high quick returns in some spheres, and may become stable soon; its diplomacy remains skilful and its memory long. Both sides had

Beirut blames Paris on air deal A Lebanese parliamentary committee said yesterday the

93 94

French government was responsible for Beirut's loss of mil-lions of dollars in a 1983 helicopter deal, and demanded Paris investigate the case. The committee investigating the deal said it wanted Beirut "officially to ask the French government. which bears responsibility for breaching the contract, to uncover the identity of French accomplices with Lebanese officials". Under the agreement Lebanon paid for six French Puma helicopters but received much cheaper Romanian-assembled ones from Paris. The committee said it wanted the Lebanese government to hold Paris responsible for the loss resulting from the deal - put by one committee source at about \$30m (£19m). It said it was holding General Ibrahim Tannous, former head of the Lebanese army, "responsible for negligence" resulting from the deal, known locally as the Puma Scandal. Reuter. Betrut

Murdoch China channel boost

Mr Rupert Murdoch's Star television, the satellite network based in Hong Kong, bolstered its tenuous footbold in China yesterday when officials approved limited distribution of its movie channel in Beijing. Broadcast authorities confirmed a Beijing Daily's report that new rules had been issued allowing narrow segments of the population to apply for licences and signal decoders needed to watch Star's satellite movie channel The rules mainly affect foreign tourists in hotels and foreigners and overseas Chinese in special housing compounds. but include three-star hotels patronised mainly by local Chinese. Star television is controlled by Mr Murdoch's News Corporation. Using AsiaSat-1, its footprint covers north Asia with four channels in English or Chinese and a movie channel, whose signal is encrypted. Reuter, Beijing

EU 'must release Rwanda aid'

Two big aid agencies will today urge the European Union to release a mountain of aid for Rwanda they said was blocked by demands which could not be met without the funds. The international medical agency Médecins Sans Frontières and the British charity Oxfam said their work in saving the lives of hundreds of thousands of Rwandan refugees was in vain unless Rwanda could rebuild. "While the new administration in Rwanda struggles to rebuild .. without tables, chairs, pens and paper, EU development ministers sit on an unspent Ecu 159m (£125m)," they said. They implored EU development ministers meeting in Brussels today to unblock funds to enable Rwanda to create conditions to foster justice, national reconciliation and basic services. The new Rwandan government says it cannot properly foster national reconciliation after the massacre of up to im people and three months of civil war without international aid. Reuter, Nairobi

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Wanese sone cases propelled by a come cases propelled by a come cases propelled by a come case in each come case of the c Egypt forms gas-to-Israel venture group

By Mark Nicholson in Cairo

IDAY NOVEMBER 25 long

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Egypt has taken the first steps towards the eventual export of gas to Israel by forming a \$150m joint venture company with two oil companies, Amoco of the US and ENI of Italy. The venture plans to build a gas pipeline from Port Said, at the entrance of the Suez Canal, to the Israeli border.

The state-owned Egypt Gas will own one third of the company, with Amoco and ENI each holding a third. Company and Egyptian officials said the ioint venture would build a series of gas pipes in Egypt, with the export pipeline to

Israel a priority.
At the Israelis' request,
Egyptian and Israeli officials held a series of high-level talks about exporting Egyptian gas over the past year. Mr Hamdi al-Banbi, Egypt's oil minister, then agreed in principle to the project, but said exports would depend on a substantial rise in Rgypt's provable reserves.

The announcement of the joint venture company follows a recent series of gas discoveries in the Nile Delta, the Mediterranean basin north of Sinai and the Western Desert. These have lifted Egypt's proven gas reserves to 21,000bn cubic feet. Egyptian officials said they believed that this would soon rise to 24,000bn cubic feet.

The leap in reserves, which stood at only 12,000bn cubic feet a year ago, will enable Egypt both to continue its long-standing programme to turn all the country's electric stations over to gas power while also allowing exports, officials said.

The new company, which must still win formal approval from the country's General Investment Organisation, is expected to start work next year on the proposed 250km pipeline to Israel at an expected eventual cost of \$300m.

Egyptian officials said they did not yet know what volumes of gas might be exported.



However, Israeli requirements have been estimated at 200m cubic feet a day in 1998 rising to an eventual 600m cubic feet by the year 2000 - much of it for industrial use.

However, Mr Wafik Meshref. a vice chairman of the stateowned Egyptian General Petroleum Company, said the first pipeline would extend to "Israel, Palestine and even eventually Lebanon, Jordan and Turkey". Mr al-Banbi is understood to have told his Israeli counterpart in August that Egypt could be ready to start exports by 1998. Mr Meshref said the com-

pany was also expected to build a long-awaited pipeline to link recent substantial finds in Egypt's Western Desert to the eventual export pipeline.

At first the export pipeline is expected to be fed from the North Port Said concession, operated by the International Egyptian Oil Company, an ENI/Agip subsidiary. The tract embraces a trio of gas fields with proven reserves of more than 6.000hn cubic feet.

He said the new company could begin building the pipeline next year with completion expected within two years, by which time recent gas finds in the Mediterranean should be coming on stream.

CONTRACTS

Turks call for straits radar bids

Turkey's TDI maritime agency has invited nine international companies to bid for a radar and communications system to control shipping in the Dardanelles, Sea of Marmara and Bosporus straits.

Bids are to be submitted in January 1995. The companies include Germany's Deutsche Aerospace, Ray theon of the US. Mitsui from Japan and the UK's Marconi. Suppliers must provide their own financing for the system, which is expected to take three to four years to install at an estimated cost of \$50m-

The companies will also be asked to bid for a smaller initial phase of the project, limited to the Rosporus alone. Traffic in the straits, linking the Mediterranean and the Black Sea, has increased sharply since the collapse of the Soviet Union as newly independent states in the region increase trade with the rest of the world. John Barham, Ankara

Lumpur

■ Massload Technologies,

Gibbens, Montreal

between them.
A proposal from the Euro-

Marin.

■ Petronas, the Malaysian state oil and gas company, has signed an agreement with Korea Gas for the supply of about \$900m worth of liquefied natural gas (LNG) over the next five years. A sale and purchase agreement signed by the two companies says Petronas will supply up to 5.26m tonnes of LNG to Korea Gas. Under an earlier, separate agreement Petronas will supply 2m tonnes of LNG a year to Korea Gas for 20 years starting next June. Kieran Cooke, Kuala

of Saskatchewan Canada, will distribute its electronic weighing equipment for commercial vehicles throughout China in partnership with Chinese interests. An initial agreement covers C\$40m (\$29m) worth of equipment. Robert

EU plans trade zone with S Americans

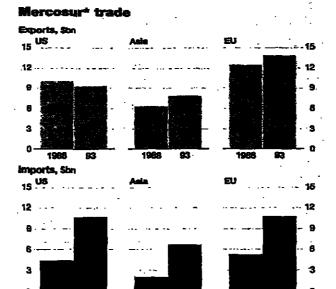
By David Gardner in Brussels and Stephen Fidler in London

The European Union and Mercosur, the South American trade grouping of Argentina, Brazil, Paraguay and Uruguay, yesterday announced plans to negotiate a free trade zone

pean Commission to begin negotiations will be considered by EU foreign ministers next Monday. It is expected to be given formal approval by the EU summit in Essen on December 9 and 10.
"The central idea is to work

in a realistic and pragmatic way towards a common free trade zone," said Mr Celso Amorim, Brazil's foreign minister, in Brussels yesterday. He and his three South American counterparts met the head of the commission, Mr Jacques Delors, and the commiss in charge of relations with Latin America, Mr Manuel

The EU has been the largest trading partner with the four countries since 1986. According to commission officials, the southern cone of South America is by far the fastest growing market for European exports. In 1992, the EU accounted for 27 per cent of



"Amendina, Brazil, Pagaguay and Unuquay Source: IMF Direction of Trade Statistics

93

Mercosur exports - against 21 per cent for North America, 48 per cent of direct foreign investment and 42 per cent of the group's foreign aid. No formal timetable was

given for a free trade accord with Mercosur, Informally, officials have indicated a free trade zone could be in place by lished with which to negotiate.

the year 2001. Detailed negotiations are expected to begin next year over trade liberalisation in the short-term, with the ultimate goal of a formal free zone being cemented later. The EU wants to see a Mercosur customs union in place, and a

Mercosur institution estab-

setting a common external tar-iff for 85 per cent of goods will come into force on January 1, with the timetable for the most of the rest already negotiated. According to the Commission proposal going to minis-ters on Monday, the aim is "the gradual establishment of

A Mercosur customs union

goods and reciprocal and progressive liberalisation of farm trade (taking into account the sensitivity of certain prod-"This is a bold strategy but we have to move quickly, even if the goal is long term," said one Commission official. The

a free trade zone in industrial

Commission calculates that with free trade in prospect European exports could be expected to grow at nearly double the rate of any other

The Mercosur move is one of a number of trade initiatives being directed at areas outside Europe. It is also part of a larger package aimed at Latin America - containing a variety of new and existing policies expected formally to be announced at the EU summit in Essen.

The timing of the announce. ment - ahead of the Summit of the Americas hosted by President Bill Clinton in Miami

which concludes on December 11 - is not accidental, says Mr Wolf Grabendorff of the Institute for European-Latin Ameri-

can Relations in Madrid. He says the message is that Europe – having maintained strong economic relations with South America during the debt-distressed decade of the 1980s - does not plan to abandon the region to the US now that it is enjoying some economic success.

The package also includes plans to enhance economic relations with Mexico, and to extend the generalised system of preferences arrangements with the Andean countries and central America.

However, while the EU rhet-oric speaks of free trade, the practical difficulties for many South American exporters to Europe have increased over

the last five years.
In a speech this week to a conference in Rio de Janeiro, the Brazilian ambassador to London, Mr Rubens Barbosa, said Brazilian exporters face non-tariff barriers, antidumping procedures, restrictions arising out of the EU's Common Agricultural Policy, and distortions caused by preferential treatment of countries with privileged relations to the

Improved outlook in customer countries and marketing drive lift prospects

Caribbean tourism promises an upturn

Caribbean tourism's high season, which begins in mid-December, promises to be better than hoteliers were expecting. Consistently occupied hotel rooms in Caribbean resorts please not only hote-liers, but also finance ministers. Tourism brought \$10bn to the region last year and Caribbean economies have become increasingly dependent on tourism, particularly because of uncertainty

Recession in the leading tourist markets, particularly in North America, was blamed for a reduction in the growth rate of visitor arrivals. "The economic climate in these major markets has improved, and with it the fortunes of Caribbean tourism," said Mr Jean Holder, secretary general of the Caribbean Tourism Organi-

in traditional commodity markets.

advance bookings for the forthcoming season are high. In addition to the improved economic outlook in North America and Europe, the Caribbean has launched a very intensive marketing

and promotion campaign.
Initial fears that US military intervention in Haiti would adversely affect tourism have not materialised. The region was visited by 13m stayover visitors last year, and by 8.8m others who came on cruise ships. The tourists spent about \$10hn last year, according to the Caribbean Tourism Organisation. This represented a slight improvement in the number of visitors and in expenditure over 1992.

Hoteliers, government ministers and other administrators of Caribbeau tourism are, however, frequently reminded of the fickle nature of the tourism industry. Prospects have been enhanced

currencies are pegged to the US dollar, and the recent weakening of the dollar makes the region a better bargain for European visitors. For North Americans, a European holiday becomes more expensive than one in the Caribbean and two out of every three tourists visiting the Caribbean

come from the US. Competition for Caribbean tourism is coming not only from other established resort regions, but also from the increasing efforts of several US states to offer cheaper and safer holidays as an alternative to the Caribbean following adverse publicity about crime in some Caribbean resorts, an issue nag-

Caribbean resort countries have implemented a multi-million dollar advertising programme to market the region as a single destination to poten-

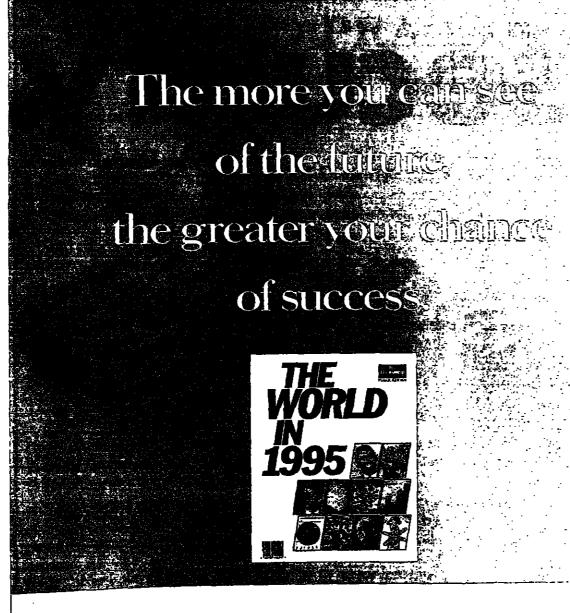
ging the tourism industry.

Hoteliers are now more confident as by currency fluctuations; Caribbean tial visitors from North America. Prospective visitors make little distinction between countries.

"Regrettably, geography is not a very strong subject," said Mr Carlyle Dunkley, Jamaica's tourism minister. "Many people believe you can take a stroil from Port of Spain [Trinidad] to Portau-Prince [Halti], and it is not quite so." Despite the joint marketing of the region, there is increasing competition among several resorts which are seeking new markets.

Sir Colin Marshall, chairman of British Airways, recently warned of the dangers of price cutting. Competing on price and price alone dilutes the quality of the Carlbbean tourism product, Sir Colin told a meeting of tourism inter-

"Cut-price competition creates a spiral dive from which it is extremely diffi-



The Economist Publications are pleased to announce that The World in 1995 will be published on November 17 this year.

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THE CALL CENTRE OF EUROPE

Treasury

keeps

By Peter Norman

Economics Editor

future changes.

panel of

'wise men'

Mr Kenneth Clarke, the UK

chancellor, yesterday re-

appointed the Treasury's six-

man panel of independent eco-

nomic forecasters for one year

while paving the way for

The Treasury announced

that two of the "wise men" -

Professor David Currie, head

of economic ferecasting at the London Business School, and Prof Wynne Godley, professor of applied economics at Can-

bridge University - would

serve until the end of next

man Sachs in London, and

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TOTAL SET LIST

Exchange's secrecy rule is criticised

By Norma Cohen,

London Stock Exchange rules which allow the prices of large blocks of shares to be kept secret for up to five days are anti-competitive, the Office of Fair Trading said yesterday.

The exchange declined to comment on the criticism, except to say it is studying the OFT's report on competitiveness in share dealing. But it is understood that the exchange will shortly approve changes to its rules. These will limit the time during which trades can be kept hidden and force immediate disclosure of some large trades which are now con-

Until now, the stock exchange and its large, market-making members, have argued that publishing each large trade immediately means that competitors can respond by instantly lowering the price they will offer for the same shares. This practice, they say, led to swingeing losses for marketmakers in the late 1980s when immediate post-trade

transparency was required. The OFT report comes as the Securities and Investments Board, the City's chief watchdog, is also asking whether current trading rules are fair to investors. Regulators. including the Treasury, are concerned that London's standing as a centre for interna-

damaged. The SIB is expected to deliver its review early next

Submitting the report to the Treasury, Sir Bryan Caraberg, director-general of the OFT, referred to the SIB review. He said he was bringing the OFT report to public attention now "in part in order to inform that

"In deciding whether to direct the exchange to amend its rules, you may therefore wish to consider the implications of my report for SIB's continuing work," Sir Bryan

The stock exchange's markets committee will meet today to consider the report. The exchange is expected to alter the current rules to cut the time some large trades are kept secret to 60 minutes from

In addition, trades which may in future be hidden will have to be at least five times Normal Market Size - the average size of each transaction in that share for the previous 12 months. This is an increase from the current threshold of three times NMS. Rules on trade publication only apply to marketmakers - securities firms which agree to buy and

sell large blocks of shares through all market conditions. The OFT report maintained that allowing the trades to be hidden meant that some marketmakers had an advantage

Tory right claims 'slap in face' for PM were kept secret. But rightwing critics any criticism of the prime minister dur-of the prime minister said Sir Nicholas ing the campaign.

Rightwing Tory MPs claimed last night that a show of support for a challenge to the chairman of the powerful 1922 committee of party backbenchers amounted to a coded rebuke to Mr John Major's leadership of the party.

Sir Nicholas Bonsor, chairman of the cross-party Commons defence committee, failed to unseat Sir Marcus Fox, who has held the chairmanship of the 1922 committee for two years. In line with normal practice, voting figures

had achieved a "respectable" level of support, reflecting widespread concern about Sir Marcus's unswerving public loyalty to Mr Major.

"This can justifiably be seen as a slap in the face for Major, because Marcus was seen as a close and uncritical supporter," a senior rightwing backbencher

Sir Nicholas, a senior backbencher who is generally rightwing on economic matters but allied with the centre of the party on social issues, refrained from

But his decision to stand followed attempts by Sir Marcus to put public pressure on backbenchers considering voting against the the European Community Finance bill, which will have its second reading on Monday.

Many MPs were annoyed by Sir Marcus's forthright support for the bill, which was interpreted by many as a reversal of the normal role of the 1922 chairman in keeping Downing Street informed of backbench opinion.

lot" of support for his challenge, which focussed on a pledge to make the prime minister more aware of backbench feelings, and to adopt a more private approach to liaison between MPs and

Downing Street "irrespective of the result, I hope it will encourage much stronger private links between the backbenchers and the government," he said.

Sir Marcus described his victory as "comfortable," but admitted that unease over the strength of his loyalty to the prime minister had been a key

Sir Nicholas said there had been "a EU cash battle stretches MPs' nerves

By Keyln Brown

The corridors of the House of Commons were yesterday buzzing with speculation about the outcome of Monday's vote on European Union finances

But as government whips anxiously counted and recounted their lists of loyal backbenchers, it became clear that the government's future rests on the willingness of Tory rebels to vote for a

Labour amendment. Mr Bill Cash, a leading Eurosceptic Tory backbencher. sought to set the agenda early in the day by drafting an amendment giving the Commons public accounts committee powers to block Britain's EU contributions.

The Eurosceptics know that the amendment is unacceptable to the government, because it would set up a mechanism making it impossible for the government to give the EU guarantees that payments would be made when



make the Eurosceptic view crystal clear; and to provide an opportunity for Labour, the official opposition, to maximise the potential vote against the government by adopting the rebels' tone and language. In the event, Mr Tony Blair,

the Labour leader, tabled a toughly worded motion deploring fraud and waste, but

unlikely that most of the rebels will dare to support it.

Friends abandon John Major: newspapers that usually back the Conservatives were scathing

Baily Mail

COMMENT

When MPs decide the issue, at about 10pm on Monday, the Labour amendment will be voted on first. If it succeeds, it would delay implementation of the increased contributions until 1996 because no bill can be tabled twice in one year. That, however, would be aca-

ate request by Mr John Major for a dissolution of parliament and a general election.

These are dictatorial threats which do credit to a democratic party. But from

More probably, the amend-ment will be defeated, and there would then be a vote on the second reading of the bill -

the amendment would be

regarded as a government

defeat on an issue of confi-

dence, prompting an immedi-

not prepared to defeat the gov-

If that happens, Labour says it would abstain. Other parties might follow suit, presenting the government with a

Mr Patrick Nicholis resigned from his post as Conservative party vice-chairman after making an outspoken attack on the French and Germans in his local newspaper. The former minister said he

"hitterly" regretted any embar-rassment he might bave caused to the government in the article, which was disowned by Conservative Central Office.

Mr Nicholls blamed his bad back for his tirade.

principle of the legislation. The division would be a sham because the failure of the amendment would have demonstrated that the rebels were

The other four panel men bers were appointed until the end of 1996. These are Mr Andrew Britton, director of the National Institute of Ecoresounding victory. nomic and Social Research: Prof Tim Congdon, managing director of Lombard Street Research; Mr Gavyn Davies, chief UK economist for Gold-

Prof. Patrick Minford, professor of applied economics at Liverpool. In future, the panel will produce two reports a year com-pared with three a year since it was set up in December 1992. This will bring it into

He said he had been "in agony" for more than a month and added: "If I had not had these health problems perhaps I would have gone less heavy on the French and Germans."

by law has to produce two eco-nomic forecasts a year. The Treasury said the chancellor's goal was to change the membership of the panel over time with appointments norpractice a third of panel mem-bers will change every year. The names of the first two new members would be announced next year...

The two-year appointments announced yesterday would ensure some continuity until the end of 1996, when there would be a further change of membership.

The panel was set up after the debacle of sterling's exit from the European exchange rate mechanism as a move towards greater openness in economic policymaking.

The intention was twofold: to giving formal approval to the tional share trading could be couched in terms that make it demic because the success of BT launches computer security probe after hacking claim

By Alan Cane

and Raymond Snoddy

Britain's Data Protection Registrar has called for talks with British Telecommunications over a breach of security which has resulted in the leak of some of the most sensitive security telephone numbers in

BT began its own enquiry as doubts grew last night over the existence of a mysterious "hacker" supposed to have penetrated the computers, removed sensitive telephone numbers and addresses and transmitted them over the Internet, the international

The Independent newspaper

vesterday said the hacker had sent thousands of confidential records including telephone numbers for security services, Downing Street and Buckingham Palace to Mr Stephen Fleming, described as a freelance journalist. In its extensive coverage, the Independent said Mr Fleming had worked for three days at BT - without pay

- to check the veracity of the information he was receiving. The information, it was said, was sent over the Internet from someone who claimed to have penetrated BT security. It was claimed BT computer passwords were available to full-time and contract staff. The telephone company said

been an employee of the organisation for two months during the summer. It accepted that there had been a genuine breach of security and that sensitive numbers had been taken from the database but said there was no evidence of hacking - jargon for defeating security devices. last night Mr Fleming had It said last night its Cus-

secure, adding: "Despite an extensive and ongoing search, BT has found no evidence that the confidential information has ever been available on the Internet." Experts said that the volume of traffic travelling across the Internet was so great that it would be unlikely for anyone to have been able to

Mr Ian Hargreaves, editor of The Independent, said the story had been thoroughly researched over several weeks. Mr Fleming had not been paid for his story; his motive was to expose security lapses.

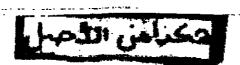
Deutsche Telecom decision soon, Page 15

This 19th century key masterpiece by a

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Carry to the country of extending the

Nadir makes tax arrears payment Mr Asil Nadir, the fugitive businessman, was yesterday reported to have struck a deal with the government of northern Cyprus to regain control of two hotels seized this week.
Administrators to Polly Peck International said, however, that the govern-

ment-appointed sequestrators were still in the hotels and that the deal had divided the coalition government of prime minister Mr Hakki Atun.

Sources in northern Cyprus indicated that the agreement had prompted one government official to resign in protest and that the first instalment in an

Details of

Railtrack

omit date

The government vesterday

announced plans to privatise

Railtrack, owner of the national rail network's track.

signalling and stations, but did

The announcement provoked

fierce criticism from the oppo-

sition political parties and a

warning from the Freight

Transport Association, whose

members account for 90 per

cent of tail freight, that

the rail industry must take

more account of the needs of its customers. It said Railtrack

should not boost profits by

Mr Brian Mawbinney, trans-

port secretary, told parliament

that at least 51 per cent of Rail-

track's equity would be sold but the precise timing would

depend on stockmarket condi-

A government memo

obtained earlier this week by

the opposition Labour party

mentioned a target date of the first three months of 1996.

The sale of Railtrack is an

important element in the gov-

ernment's rail privatisation

programme alongside the fran-

chising of passenger train

operations and the auctioning

of three sate-owned rolling-

stock leasing companies. The

sell-off

By Charles Batchelor,

not give a date.

raising prices.

Transport Correspondent

in the form of a post-dated cheque.

"Nadir made a first payment of his
tax arrears yesterday. The amount is

not disclosed. The government has agreed to a payment plan he proposed," said a finance ministry official in Nicosia. "The cabinet discussed the situation at a meeting on Wednesday. Asil Nadir was later summoned by Inorth Cyprus] prime minister Hakki Atun," the official added.

Mr Atun was quoted by Turkish Cypriot news agency TAK as saying: "We have been given assurances that remaining instalments will be duly paid and we are happy to have solved this

Railtrack's miles of assets

Route miles open for traffic

Proportion of network electrified

Total number of passenger stations

Stations opened or reopened since 1965

Signal boxes and control centres at April 1994

Railtrack will be responsible for 984 tunnels and some

90,000 bridges. These include vladucts, listed buildings

Passenger and freight

Bridges and tunnels

and national monuments

Mr Robert Horton, Railtrack

chairman, has spent 35 years

climbing to the top at British

Petroleum, only to be ousted

in 1992 when a tough cost-

cutting programme failed to

reverse declining profits.

Barely installed at Railtrack,

he was confronted with a sig-nal workers' strike and the

first public test of his manage-

ment skills. For all his long

experience of big-company

government originally planned

to sell Railtrack later in the

rail privatisation programme,

but franchising has taken lon-

It is too early to estimate a precise value for Railtrack, the

assets of which have been

notionally valued by the Trea-

sury at £6.5bn (\$10.7bn),

though City estimates are

Mr Mawhinney said the flota-

tion would allow the greater

use of private-sector skills in

managing the network and

would encourage investment

ger than expected.

closer to £4bn.

Passenger only

Freight only

At April 1994

problem." Mr Chris Barlow, a partner at Coopers & Lybrand and lead adminis-trator for PPI, the conglomerate which collapsed in 1990, said: "According to our information attained this afternoon the sequestrators are still in the hotels and we have heard that other government ministers are not agreeing with

this proposal. "We are always keen to meet the government and we have made it clear that if they assist us in getting possession of the hotels we will deal with the issue of outstanding tax."

Mr Nadir's UK lawyer Mr Peter Krivinskas said his client had been two months in arrears on a repayment thought to exceed \$10m.

10,270 miles

7,839 miles

1.057 miles

1,374 miles

management and his enthusi-

asm for the railway. Mr

Horton is a newcomer to the

business. Industry expertise at

a senior level is provided by Mr John Edmonds, Railtrack

chief executive and a railman

for 34 years. Below senior

management comes a clutch of

directorates for areas such as

civil engineering and procure-

ment as well as 10 zonal or

by Railtrack and independent

providers of private capital in

the upgrading of railway lines.

Labour party's shadow trans-

port secretary, said the sale had nothing to do with

transport policy but was driven "entirely by the desper-ate desire . . . to make a quick financial killing to

finance Tory tax cuts in time for the next election." Labour

was committed to a publicly

owned rail system and would

fight privatisation "tooth and

Mr Michael Meacher, the

regional directors.

2,482

scheme agreed in 1993. "He is back in control," he said, adding: "I assume the payment was in cash. It could have been a post-dated cheque."

Since October 1990, the administra-tors have been denied access to Polly Peck assets in north Cyprus because of a series of injunctions and court orders obtained by Mr Nadir.

Government tax officers had seized the revenues of Mr Nadir's Jasmine Court and Palm Beach hotels on Tuesday to recover \$1.5m in back taxes and social security payments owed by a PPI subsidiary. Total tax debts for compa-nies under Mr Nadir's control are

Companies fear being left out of trade with Iraq

By Jimmy Burns, William Lewis and James Whittington

In spite of the UK government's public support for the continuation of sanctions against Iraq, imposed in August 1990, some British companies are now preparing to resume trade with President Saddam Hussein's regime

when they are lifted. On Sunday, 17 British water treatment and engineering companies and several other Europe-based groups will exhibit at the Baghdad Trade Fair Centre. The British organisers of the fair, billed as covering humanitarian aid, say it has been cleared by the UN.

In January there is likely to be another delegation to Bagh dad involving leading British vehicle and construction companies. Companies which have signalled their intention to go to Iraq include Leyland Trucks (trucks and buses), RB International (cranes and construction equipment) and Angus Fires (fire engines).

Leyland said: "When sanctions are lifted there is clearly going to be opportunities for new business. Our feeling is that our competitors are already preparing themselves." British businesses' enthusiasm for rebuilding links with iraq comes against a background of mixed signals from

the Foreign Office and the DTI as to how far husiness relations with the Iraqis should go. Such confusion contrasts with the approach being taken by the French government to resume contacts with the

"French companies are free to talk about whatever they like to whoever they like," said a French foreign ministry spokesman yesterday, while insisting that his country was sticking strictly to the embargo. The French oil companies

Total and Elf Aquitaine have held detailed negotiations with the Iraqis on developing the two giant oil fields of Nahr Umar and Majnoon, in southern Iraq. Both companies said yesterday that no agreements with the Iraqis had been signed.

British companies are anxious that European competitors, led by France, have been moving faster than they have. Trade delegations from Spain, Germany and Italy have visited Baghdad during recent

Commercial support for renewing trade links has been growing. Some 100 companies from sectors including pharmaceuticals, financial services. construction, and transport have expressed an interest in resuming ties with Iraq.

UK NEWS DIGEST

All-Ireland tourism drive starts

Ireland is to be promoted as a single tourist destination under an £5.8m (\$11.2m) initiative unveiled by Baroness Denton, Northern Ireland economy minister in the UK government, and Mr Charlie McCreevy, tourism minister in the Republic of Ireland.

Mr McCreevy said the initiative was "a pure marketing one led by the industry itself; it does not pre-empt, prejudge or predetermine any that might happen in the future." Tourism is one of the industries which may be given cross-border authorities under joint UK/republic framework for a political settlement in Northern Ireland.

Supporters in the north of union with the UK have often opposed any move that would give the republic an executive role in the north, even in non-controversial areas such as tourism. Cash for the joint initiative will come from the private sector, the International Fund for Ireland and the European Union.

Treasury drops dividends 'hot potato'



The Treasury has abandoned its review of whether companies' dividend payments are too high, and there will be no measures in the Budget next week aimed at controlling dividends. A senior government official said the issue was

dropped after it had been attacked by Lord Hanson, chairman of the Hanson conglomerate. The official said: "The issue became too much of a hot potato after Hanson attacked the review. No one wanted to pick it up."

Mr Stephen Dorrell, as financial secretary to the Treasury, initiated an inquiry a year ago into whether the tax structure encourages companies to allocate an excessive proportion of retained profits to dividends compared with funds for investment.

Price survey adds to interest rates pressure

The proportion of manufacturers planning to increase prices rose again this month, says the latest survey of monthly trends from the Confederation of British Industry, the UK's biggest mployers' lobby.

Mr Eddie George, the governor of the Bank of England (thecentral bank), has in the past paid particular attention to the CBI prices findings, and today's result will fuel speculation that he will press for an early rise in base rates when he meets Mr Kenneth Clarke, chan-

cellor of the Exchequer, on December 7. However, the CBI survey did find that manufacturers are enjoying buoyant export orders and increases in output. The CBI also warned that over-aggressive tax cuts before the next gen-eral election might, if combined with a fall in sterling, threaten the government's target of keeping inflation at the lower end of the 1 per cent to 4 per cent band.

Guidelines on derivatives change

Far-reaching guidelines for UK corporate users of derivatives were published yesterday in the wake of a succession of write-offs inflicted by interest rate swaps and other complicated financial instruments.

The Association of Corporate Treasurers argues that companies must guard against "the failure to implement and operate controls at a very basic level" that typically lies behind

Mr Derek Ross, chairman of the association, played down the role of complex products such as "swaptions" and "captions" that have taken much of the blame for losses. The association, the professional body which groups corporate treasurers and finance directors from the UK's largest companies, laid responsibility on top

Thomas Cook to shed almost 200 managers

The Thomas Cook travel group, a subsidiary of Westdeutsche Landesbank, is to shed 200 jobs - mainly among middle and senior managers. Staff at the company's offices in Peterborough, central England, and London will be offered voluntary redundancy and early retirement to

minimise the need for compulsory job losses.

The company said it wanted to simplify its structure and reduce overheads. Mr John Donaldson, a Thomas Cook executive, said: "The decision to introduce redundancy programmes was not an easy one to make, but it is essential. It is part of an overall programme to become a lean, focused company ready to meet the challenges of the 21st century."

Agents at Lloyd's protest at court action

Regulators at the Lloyd's of London insurance market should stop preparing loss review reports while legal actions brought by Names are progressing, the High Court in London was told. Names are the individuals whose assets have traditionally supported the market.

Managing agents of syndicates 80 and 843 asked for the loss reviews to be halted because they were prejudicial to the court cases in which Names are seeking damages for alleged negligence. The agents claim the Names can obtain an unfair advantage because the transcripts of interviews with regulators can be used as evidence in court.

The Regulatory Board of Lloyd's opposed the move, arguing that the loss reviews were for the benefit of all Names, not just those involved in litigation - about half the total number of Names.

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- submission of the Bids - first step 3/95 10/95 - contract signing - provisional acceptance of the Work - l.stage 10/97 - provisional acceptance of the Work - Il.stage 10/98

Open international Bidding and the Two - Steps Bidding procedure will be followed. The Bidding Documents and the Bids shall be written in the Czech language accompanied with the informative translation into the English language.

A Complete set of Bidding Documents may be purchased by any interested Bidder on the submission of a written application to the office mentioned hereinafter and upon the payment of a non- refundable fee of USD 500,- or equivalent fee of CK 15,000,-, on the account no. 359 103 0247/0100 of Komercni banka, a.s., branch office Praha 7, Czech Republic or upon payment of the same fee in place in CK.

This sum is the charge for one (1) set in the Czech language or one (1) set in the English language.

Interested Bidders may obtain further information from and acquire the Bidding Documents at the office of:

Melník - Praha, a.s. Mr. Peter Kusebauch **Manager of Commercial - Technical Section** Partyzánská 7 170 05 Praha 7 Czech Republic

02/66753205 02/808211 tel./fax

The Bidding Documents will be available at the above stated address on December 15th 1994 at 10.00 a.m. - 4.00 p.m. local time.

The exceptional later acquirement of the Bidding Documents has to be agreed with the Manager of Commercial - Technical Section.

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Neural network fills gap

ext week the govern-ment publishes a survey which was put together using one of the biggest neural network systems - a computing technique loosely based on the workings of the brain - yet developed.

The Department of Social Security has spent £400,000 on a neural system to help prepare the DSS's Family Resources Survey, an exercise based on interviews with 25,000 households which helps forecast and model benefit expenditure. The system, which uses 1,500 individual neural networks, is the largest in Europe, according to Recogni-tion Systems, its Birmingham-

The DSS statisticians turned to neural networks to fill in gaps in their data, where interviewees had failed to answer particular questions. Filling these gaps is important because blas would be introduced into the survey if the questionnaires were left incomplete.

Although the adoption of neural networks in government surveys had few precedents, their potential was obvious. Neural networks, which are trained by example, can pick out patterns

in large amounts of data. The results of a pilot study were encouraging. It suggested that neural computing technology was up to 40 per cent more accurate in estimating the missing data items than classical statistical techniques such as regression analysis.

The neural network proved capable of imputing results for 70 per cent of the 45,000 items that were missing from the survey's database, which totalled 10m items. There were insufficient examples of the other 30 per cent of items, which involved unusual situations, for the neural network to handle.

The system has won the enthusiasm of Cheryl Morgan, the Family Resources Survey's statistician. Not only does it produce more accurate results than conventional techniques, but it costs less to run, she says.

Vanessa Houlder

f you thought the internet was for "techno-nerds", think again. Over the past 18 months a vast new array of information resources has been added to this global computer network that even a novice can navigate.

The World Wide Web (WWW) is the newest and fastest-growing neighbourhood in cyberspace; a collection of about 10,000 "servers", or database computers, up from about 3,000 in August with more being added everyday - containing information on topics as diverse as fly fishing and home brewing to film reviews and electronic newspapers.

The Web provides a set of standards, or formats, that enable users to access information files on the Internet. What marks it out from earlier efforts is its ability to allow users to move easily from relevant information in one database to linked information in another one – which might be on the far side of the world. The Internet itself is the network of computers that exchanges information by using the same interconnection rules.

The Web has a flourishing "com-mercial district" as hundreds of companies begin to promote their wares over the Internet's global links. Most important, it is the site of the first "electronic commerce" on the Internet, which is expected to explode over the next year.

The first filaments of the Web were spun in 1989 at Cern, the European particle physics laboratory, in a project led by Tim Berners-Lee, a computer scientist who is known as the "father" of the WWW.

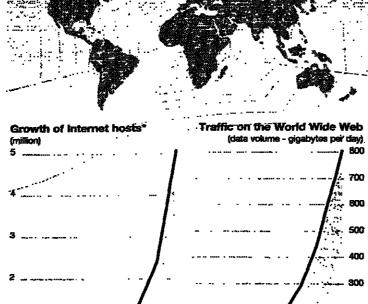
"The WWW was conceived as a mless world in which all information, from any source, can be accessed in a consistent and simple way . . . on any type of computer, from any country, using one [standard] program," says Berners-Lee. His vision has come close to reality over the past year, largely as a result of the popularity of Mosaic, a software program that enables computer users to "browse" the databases and search swiftly through thousands of on-line documents. It simplifies the task - a click of the mouse on a link-word in one document automatically executes computer instructions to take the reader to another related piece of information, be it text, graphics, sound or video. This is a huge improvement over

the bewildering mass of different computer protocols and languages that Internet users faced until recently. In effect. Mosaic has become a tour guide to cyberspace - a guide that speaks all the computer languages and knows the best

Developed at the University of Illinois' National Centre for Super-computing Applications, Mosaic is available to individual users, via A new cyberspace neigbourhood has joined the Internet and traffic is

brisk, explains Louise Kehoe

Caught in the web



the Internet, at no charge. Since May, corporate computer users have purchased more than 10m copies of an "enhanced" version of Mosaic from Spyglass, a company set up to commercialise the university's technology.

Traffic on the WWW is growing so fast that it is difficult to keep pace. About 30m people are estimated to be using the Internet, with about 1m new users logging on each month - many of them drawn by interest in the WWW.

Almost anybody can put up a "home page" on the WWW. The

McBryan family of Boulder, Colorado, for example, claims to be the first home on the information superhighway. Dad, Mum and the three kids are all wired up to the Internet. "What you will find here are prototypes of future infobahn users," they say, throwing in some family photos to illustrate their

Then there is Hillside Elementary School, in Minnesota, where Mrs Collins' sixth-grade class project is to create a site on the WWW. Last year, the third grade (ages 7-8) also participated.

An Intel engineer proudly shows off his contribution to the WWW mock-up photos designed to make him look like a felon being booked into jail and some hyperlinks to dis-

cussions of British cars, his hobby. The friendly feel of the WWW is also, however, making it the ideal locale for businesses. You can find IBM, AT&T, Ford, Mitsubishi and the Bank of America on the Web, among many others. Search a bit further and you may find memus of restaurants in Palo Alto, California, a wedding planning service called "Bridesmaid for Windows", a listing of homes for sale in San Francisco

and hundreds of other businesses. Commercial "domains", the Internet addresses for groups of users, have multiplied from about 9,000 in 1991 to well over 20,000. Most are experimenting on the Internet by posting public information and seeing how much notice it gets.

A fledgling industry of consulting groups and service organisations is growing up around the WWW, helping companies to create an on-line presence.

Business interest in the WWW is rapidly shifting, however, towards electronic commerce. In Silicon Valley, for example, a group of electronics manufacturers is building CommerceNet, an Internet market place for electronics products.

Intel, one of the participants, predicts that eventually electronic commerce will eliminate the "middle men" or distributors that today play a critical role in delivering all sorts of products to end-users.

The Web is also a new medium for publishing groups, with several newspapers and magazines already on the Web. HotWired, an electronic version of the trendy San Francisco high-tech magazine, is a big attrac-tion on the WWW. The San Jose Mercury News, a pioneer in elec-tronic newspapers publishing with its "Mercury Center" on America Online, is also planning an Internet version on the WWW.

As business interests multiply on the WWW, it is beginning to be seen as a competitor to commercial on-line services such as Prodigy, Compuserve and America Online for which users pay subscription plus fees according to how much time they spend on line. The trend on the WWW, in contrast, is towards free services supported by advertising revenues.

For the average user with a personal computer and a modem, access to the WWW is slow. Yet as the availability of high-speed communications lines increases, and prices decline, the WWW appears set to continue its exponential growth and to create the much heralded "information superhighway" long before predictions of "movies on demand" and 500 TV channels come true.

Worth Watching · Vanessa Houlder

Keeping angina off the beat

A potential advance in the understanding and treatment of artery narrowing has been announced by researchers funded by the British Heart Foundation. Angina, the chest pains caused by an inadequate supply of blood to the heart, is usually

successfully treated by angioplasty, a procedure which widens narrowed arteries. But a third of patients suffer complications in the form of renewed narrowing of the arteries or, more rarely, from the formation of blood clots.

Research carried out by King's College School of Medicine in London, which is due to be published in tomorrow's Lancet, found that a blood-clotting mechanism is activated during angioplasty. Arterial narrowing appears to stem from the excessive activity of growth factors contained in white blood

cells called platelets. The researchers found that the platelet activity was inhibited in a small group of patients who received an infusion of a nitrate medicine called S-nitrosoglutathione GSNO before the angioplasty. It is thought to cause nitric oxide to be released by the platelets, which acts as a brake on their activity. Further work will now be undertaken. British Heart Foundation: UK,

tel 071 935 0185; fax: 071 224 1868.

Now hear this: clearer sound

Designing the acoustic systems for public buildings can be a hit-or-miss affair, leading to inaudible announcements or the need for expensive modifications. Bose Corporation, an audio equipment manufacturer, has leveloped a computer model which allows acoustic engineer

to hear what public places will -

sound like before constructions. Its Auditioner system resulted from a nine-year research project which focused on the acoustic : modelling necessary to predict how sound travels and the signal processing necessary to modify ... audio signals in the same way as rooms do. It consists of a desisten computer workstation, an audio computer fitted inside the workstation and andto playback apparatus for the listener. Bose: US, tel 508 879 7330; fax 508

Drug detection on the spot

An enzyme-based drug detection system which can spot minute quantities of heroin and morphine has been developed by the Institute of Biotechnology in Cambridge.

The system uses an acetyl esterase enzyme extracted from a bacterium to convert heroin to morphine, after which the morphine is oxidised using morphine dehydrogenase, anothe enzyme. These reactions generate a product that can be detected using an indicator.

The system is part of a hand-held, air-sampling monitor designed for on the spot screening. The British Technology Group, which has filed patents on the micro-organism and the enzymes, is seeking commercial partners.
British Technology Group: UK, tel

071 403 6666; fax 071 403 7586.

Easy access to Internet

The surge of interest in the Internet has prompted manufacturers to launch equipment designed to give novices easier access. Compaq, which believes it is the first large computer company to launch an Internet-ready PC, will supply all its Presario computers with Easynet software, which provides Internet access, from

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December 1. Prices range from £1,399 to £1,799. Carrera Technology, a UK company, has already launched a range of Internet-ready PCs. A modem, Rasynet software and a year's subscription to the Internet adds an additional £349 to the

cost of the computer. Compaq: UK, tel 081 332 3000; fax 081 332 3440. Carrera: UK, tel 071 830 0486; fax; 081 830 0286.



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Expressions of interest, from principals only,

The Government of South Australia

expertise and experience in operating I financial strength of the im

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ant. It is the intention to select a pr the end of April 1995. he sale will be handled by the Gove Management Task Force. Enquiries should be the Director, PASA Sale Project Team, Asset M Task Force, Mr I Hillyard. The Task Force is being a

by Bain Capital Markets Ltd., a m Expressions of interest are required to by 4 pm on Friday, 9 December 1994 with

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INDEPENT

PEOPLE

Tiphook finds a new finance director

Tiphook - soon to be renamed Central Transport Rental yesterday appointed Richard Raine as its new finance director - part of a spate of senior management changes by newly-appointed chairman Ian Clubb.

DAY NOVEMBER 25 194

Vanessa Houlder

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Drug detection

on the spot

In the past year, four of Tiphook's five executive directors have resigned, leaving only founder and chief executive Robert Montague with any long-term knowledge of its sharply diminished business. Indeed. Raine is replacing Andrew Chandler, who lasted only one year.

He will be moving into a fairly hot seat. The company sold off its largest operating business - container leasing -last March. It is facing a US

Fairclough to

■ Bob Faircloth, the American

credited with turning round Hawker Siddeley following its

acquisition by BTR in 1991, is

to retire as BTR's chief operat-

ing officer at the end of the

year. He will become a non-ex-

His post will be scrapped -

which will leave BTR's five

regional chief executives to

report direct to group chief

Faircloth, 58, joined the

board in 1988 and was pro-

moted to the new position of

executive Alan Jackson.

ecutive director from April.

quit BTR

in the US in 1992/1993: it of debt, and two operating businesses which both lost

money last year. However, Raine is likely to get firm assistance from Clubb. the former finance director of BOC, who has taken a hands-on approach to Tiphook that belies his non-executive

Raine, a chartered accountant, was finance director of Bloomsbury Publishing before its recent flotation, and has worked for a variety of other companies, including building materials group Wickes. He is also being joined by a

new company secretary, Simon Enoch, who previously worked

chief operating officer to han-dle Hawker Siddeley. Faircloth, who plans to return to the US, was not seen as a successor to Jackson, who is also 58. David Wighton

Stuart Bridges, previously a director of Henderson Investment Management, part of fund management group Henderson Administration, has been appointed to the board of John I. Jacobs, the fledgling conglomerate.

For the past three years Bridges, 34, has been a fund manager at TR Property Investment Trust. Now he ioins Michael Kingshott, 47. who in May quit as chief execat Kingfisher subsidiary B&Q. Further reshuffling among Tiphook's non-executive directors is expected to follow, which could result in a comcareers plete turnround of the board

12-month period. Kenneth Dick, the 81-yearold former Rothschild director, and Rupert Hambro, the urbane merchant banker who took Tiphook's chairmanship for a brief but turbulent

(except for Montague) within a

period, are both expected to go. The future of Montague himself has been in question, as he faced bankruptcy charges, which, if successful, would disbar him from holding a direc-

The hearing will be held in Oxford on December 22 but Montague is pushing for an Individual Voluntary Arrange ment. This would provide a structure for partial repayment of creditors, while he retained his job. Simon Davies

utive of Sally UK, the ferry operator that he founded, to secome managing director of

According to Kingshott, he and Bridges "have already worked closely together on a ledge of the property sector,

"broadly-based shipping, trans-

number of transactions". Bridges brings "an expertise in corporate finance and investment management to Jacobs. together with a detailed know-Kingshott says. Jacobs still maintains an old-

established firm of shipbrokers, but there are plans to turn it into a what Kingshott calls a port and property group". Wil-

Coleman: PW's World Leader

accountant become a World Leader? In one easy step, judging from 45-year-old Andrew Coleman, partner at Price Waterhouse in charge of the European capital markets group, who has just been promoted to the position of World Leader of a newly formed global capital markets and

treasury group. The move comes in the context of the international accountancy firm's rearrangement of its activities along industry rather than geographic lines, "I guess the idea is to harness the power of individual batteries to get a real charge," says the new World Leader, "rather than allowing

[regional centres] to do their own thing.

The title itself, which he intimates is not of his own choosing, is designed to distinguish between those running individual "industry" divisions himself and others – and the chairman of the world financial services practice, Thomas Масеу.

The regrouping, which involves treasury being brought into the capital markets fold, means that Coleman goes from managing a division of between 40-50 people to one encompassing between 400 and 500. His customers comprise both the panoply of banks offering capital market and treasury services and corpora-

tions, the would-be buyers of those services. The group will help the banks originate and structure products and manage the risks on their books, while advising companies on the likes of how to put risk management frameworks in place.

A graduate of the London School of Economics, Coleman has been with PW his entire working life, increasingly specialising on the capital markets side. A partner for the past 12 years, he has become a well-known face in the derivatives field, largely on account of his membership of the working group which in 1993 produced the Group of Thirty Global Derivatives Study.

Constructive

■ Philip Marshall, 34, currently production director of MARSHALL's concrete and stone products, will succeed Keith Marshall as chief executive from next March following his father's

retirement.

Rod Peck has been promoted to regional director for BICKERTON in Oxford. ■ Peter Mantle has been appointed managing partner of the London office of JONES LANG WOOTTON.

 Helen Stone, formerly md of WS Atkins Structural Engineering, has been appointed and of CARL BRO

Rob Ewen, formerly

divisional director of Bovis Program Management, has been appointed md of TBV Schal, part of TARMAC Professional Services. John Morgan has been appointed chief executive. Jack Lovell marketing director, and Alistair Sloan finance director, of MORGAN SINDALL. ■ James Wates, formerly md of Wates Integra, has been appointed marketing director of WATES Construction.

■ Philip Reeder, chief executive of Expannet Building Products and Expamet Industrial, has been appointed to the board of EXPAMET INTERNATIONAL ■ David Lee, who is

recovering from a stroke he suffered in April, has retired from his directorships with the MAUNSELL Group, but continues to act as a consultant.

Roy Adams (below), who has recently been heading BDP's joint venture in Paris with Groupe 6 and before that was London office chairman for four years, has been appointed chief executive following the resignation of Roger Horn because of ill



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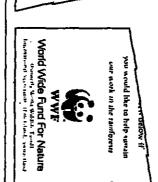
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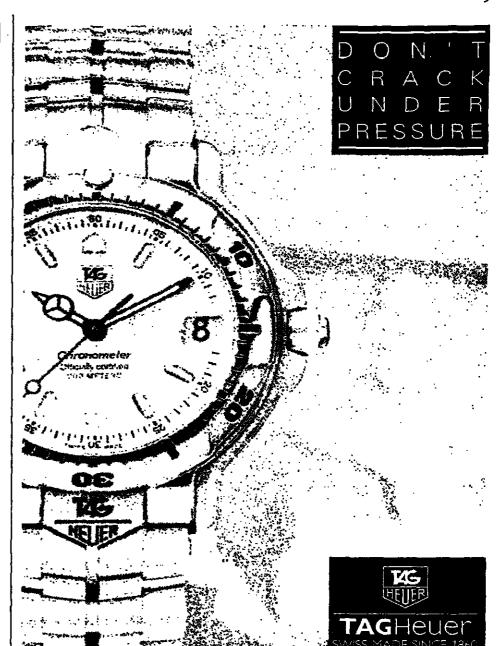
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WHITNEY

SELECTION

But the debate kept turning to a much deeper problem: how to bridge the "functional" barriers that still bedevil the company, separating its sales and marketing organisation from its product devel opment and factory units - what Electrolux calls the "industrial" side of the organisation.

This guif has made the company slower, less innovative and less cost-efficient than it should be, hampering its ability to beat archrivals such as Germany's Bosch-Siemens and America's Whirlpool-Philips. It is still suffering from this problem, in spite of the improved profits trend it reported this month. In one of the conference coffee

breaks at Sigtuna, a couple of the managers sketched a diagram on the whiteboard entitled "how things should be done". In place of the company's current structure, they drew what they called an "integrated" organisation, in which sales, marketing and "industrial" were all merged into a set of inter-national product divisions, each with a full range of functional responsibilities.

Electrolux's top management also feels keenly about the urgent need to integrate the two sides of the organisation. "It is an absolute necessity," says Leif Johansson, president of the group since 1991, when Anders Scharp moved up to the chairmanship. "It is the only way to achieve the necessary competitive speed.

But in recent months Johansson has made it clear that he considers a structural merger impractical. Instead, he is trying to achieve the integration by various other means,

Electrolux has thereby declared itself a dissident from a powerful movement that is emerging among multinational companies in industries as diverse as engineering. information technology and chemicals. In a quest to increase competitive speed, and cut complexity and costs, most companies are streamlining their organisations by shifting the internal balance of responsibility and power sharply towards their international product divi-

sions or "lines of business". This is being done at the expense of the other dimensions of the complex "matrix" organisations which these companies used to operate. The other two dimensions were functional management, such as technology and production; and geographic management (either national or regional), which in Electrolux is integrating, with a difference, as it tries to become more competitive, writes Christopher Lorenz

How to bridge functional gaps



most multinationals has been in charge of sales and marketing. IT, IBM has been moving steadily in this direction since Lou Gerstner took over as chairman early last year. The American giant's latest step this summer provoked the defection of the German head of IBM Europe, disgruntled over the latest erosion of his own

power, and that of his managers. In chemicals, Ciba and ICI are just two of a cluster of groups which have taken similar steps, again not without controversy.

Only a minority of companies in any industry is following the lead set by ABB, the Swedish-Swiss engineering giant, in maintaining a matrix in which the national subsidiaries retain considerable power over both sales and marketing.

In moving so strongly to divisional structures, most other companies are running a twofold risk of swinging the pendulum too far towards divisional management: loss of touch with national market differences: and demoralisation of the very managers on whom that

Electrolux is well aware of this risk. So, in the marketing and sales side of its European organisation, it is retaining a strong element of national management, in practice though not in name.

When it abolished its powerful country managers in Europe in late 1992, it gave about half their responsibilities to three pan-European 'industrial" divisions, which now control product development and manufacture. Two, for "cold" and "hot" products, are based in Stockholm. The "wet" one, covering washing machines and dishwashers, is - appropriately - based

ut instead of transferring the B country managers' power over national marketing to the new divisions, these were given - as at Whirpool - to a central marketing unit based in Italy. Much-expanded under a top manager from Stockholm, Christer Forstrom, this unit now controls all European marketing and sales through brand "portfolio managers' in each country or sub-region.

A number of Electrolux managers felt this should be only an interim step, and that a full-blown merger of the marketing and industrial sides should follow. Hence last year's backchat at Sigtuna.

At top management level. "we talked a lot about merging the marketing and industrial sides of the organisation, but decided not to because it would actually cause much greater complications than what we have now - it would recreate a very complex matrix", explains Aldo Burello, head of the wet" products division.

The reason for this is that Electrolux runs four different brands in most countries. It is enough of a challenge for the European marketing unit to co-ordinate them, without adding all the difficulties that would arise if each product division had to run four brands. "It would mess up our account management completely," says Johansson.

Stressing the need for a unitary marketing organisation. Halvar Jonzon, brand portfolio manager for Scandinavia, says "trade customers expect you to be able to handle the full range of products from all three divisions - cold, hot and wet - not only by brand, but also by all

These barriers to further structural integration give an added urgency to the wide range of other mechanisms which Johansson and his team have unleashed over the past year. They deal partly with new processes, procedures and systems, but also with factors such as people's sense of sharing a common set of goals, and their willingness to co-operate with each other regardless of their specialisms and formal reporting lines. "Integration is very much a question of people's mindsets," says Johansson.

The initiatives represent an even greater challenge for Electrolux

than for most companies. This is because of the fact, now recognised throughout the company, that Electrolux's long era of growth by acquisition is at an end after the takeovers a decade ago of Zanussi in Italy and White (Frigi-daire) in the US, plus AEG's appliance arm this autumn. As a result. many of its past management attitudes, skills and practices are in need of urgent change. "In organic need are entirely different from during restructuring," says Forstrom.

Among the new processes, two are particularly ambitious. The first constitutes classic "re-engineering": a comprehensive "order-to-pay-ment" process which will span virtually the whole of sales, manufacturing, logistics and payments

operations across Europe.
Ulf Sodergren, who heads the new process, claims the first pilot projects are cutting order-to-delivery times by up to 80 per cent, and halving stock levels.

The second initiative is a mechanism which many re-engineeringminded companies are signally fail ing to introduce: an integrated reporting system. For the first time in Electrolux, this measures crossborder financial performance by product division and brand. In process terms, "we're starting to measure end-to-end flows", says Johann Bygge, the group's controller.

Together with other new integrated information, measurement and reward systems, this will do much more than just stop the traditional haggling over internal trans-

it will also end each manager's tendency to optimise his or her own unit's performance to the detriment of the overall European division, brand or process of which it forms part. "But this is not happening overnight - it needs a long educa-

tion process," says Bygge.
"Systems thinking" of this kind is hard to breed in any company. For one with Electrolux's strong functional, national and decentralised traditions, it will be extra tough.

Pitfalls of indulgence

Carol Cooper looks at how best to survive the Christmas festivities



Thanks to classical experiments conducted by Holy Roman Emperor Frederick II, it has been known since the 13th century that exercise

Frederick made two slaves eat a big meal. Afterwards one rested while the other was made to exercise vigorously. Both were then executed, which showed that the one who had exercised still bad a full stomach.

More research in this area eems unnecessary. As the festive season ployees will get together and indulge away from the office. One Christmas dinner" may be fun, but there are often many such occasions every year.

Over-indulging in food has obvious consequences, and there can be more immediate effects, especially if the food is differen from one's usual diet. Quantity matters, too. In company one tends to eat when not hungry, and research confirms that the amount consumed increases with the number of people at table.

In a business context this

matters most at lunchtime. The early afternoon is a soporific time of day anyway, and since the normal response to a heavy meal is to sleep it off, a valiant struggle to get back to work may result in little getting done.

A large lunch also potentiates the depressant effect of alcohol. After a heavy meal, a short walk in the fresh air can help but, as Frederick's experiments showed. brisk exercise, such as going to the gym or running to catch a

Leaving aside its long-term risks, alcohol has welldocumented effects on attitudes, concentration, reaction times and co-ordination. The risk of road traffic accidents is doubled by a blood alcohol concentration (BAC) of 80 mg per millilitre and increases more or less exponentially at levels beyond this. Those convicted of driving with a BAC of 200 mg per

One can often tell - if only with hindsight - how many drinks will loosen inhibitions and result in saying or doing something regrettable. But it is less easy to guess how much alcohol will raise BAC to a certain level. BAC depends not only on the quantity imbibed but on personal characteristics such as size, age,

sex and the state of one's liver. About 90 per cent of alcohol absorbed is metabolised by liver enzymes into acetaldehyde, with the rest being excreted in breath, sweat and urine. Acetaldehyde is then converted into carbon dioxide and water, and all one can be reasonably sure about is that the normal adult takes about an hour to eliminate each unit of alcohol (one unit corresponds roughly to one small measure of spirits, one glass of wine, or half a pint of lager).

A BAC of 80 mg per cent is often known as the "legal limit" because driving with a level above this is a statutory offence. But a BAC as low as 30 mg per millilitre can impair driving skills, and within the Road Traffic Act there is a legal nicety worth knowing about. Section 4 warns that a person who when driving or attempting to drive is unfit through drink or drugs, is guilty of an offence.

With care, it is possible to enter into the spirit of the festivities without adverse effects. Eating with drinks can help delay absorption of alcohol. Diluting spirits (or even wine) and alternating alcohol drinks with mineral water are other ways of reducing intake.

The usual pub measure is 1/6 gill in England and Wales, but drinks poured outside pubs can be more generous. If, as in the case of punches, you are unsure of how much or even what you're drinking, be cautious and stick to something you know.

Extra strength lager contains nearly three times as much alcohol as ordinary lager, while low-alcohol drinks vary. enormously. Some are almost alcohol-free; others are up to half the strength of the average table wine. If you're only thirsty, have

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corrected concerning the brief description of the 2nd of the groups of assets

a. A storage building of 1,500 m² and the 1/2 pro-indiviso of other 2 storage

b. Agricultural plot of land amounting to 12.875 m² at Simandra of Local

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INVITATION FOR EXPRESSIONS OF INTEREST IN PURCHASING THE ASSETS OF AGRO-INDUSTRIAL OF PIERIA - (GE.VL) S.A. NOW UNDER SPECIAL LIQUIDATION GREEK EXPORTS S.A. established in Athens at 17 Panepistimisus Street, in its capacity as special liquidator of AGRO-INDUSTRIAL OF PIERIA - (GE VI.) S.A. (in accordance with Decision No. 3210/1992 of the Thessaloniki Court of Appeal, by which GE.VI. S.A. has been placed under special liquidation) and within the framework of structe 46a of Law 1892/90, as supplemented by article 13 Law 2024/94 combined with Decision No. 2407/1994 of the Thessaloniki Court of Appeal

INVITES interested buyers to express their interest in purchasing the total assets of GE-VI S.A. now under special liquidation, by submitting a non-hinding, written expression crest within twenty (20) days from today.

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GE VI. S.A.'s assets for sale can be sold as a whole or as the functional units listed a) Katerini industrial complex

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BRIEF INFORMATION

The Company was established in 1953. In 1978 it became bankrupt and on 3.11.94 it was placed under special liquidation according to the provisions of article 46a of Law 1892/1990. Its objects included the production of pipes and metal constructions.

GROUPS OF ASSETS OFFERED FOR SALE

1. A factory, standing on a plot of 13,064 sq.m. located at "Vouno" or "Hamosterna" in the Moschato Muncipality between the following streets Levidi, Xyno, Handri and 245 Piraeus Str. The plant's machinery and mechanical equipment, as well as the Company's trade name are also included in this group of assets,

2. A factory, standing on a plot of 3,438 sq.m. also located in the Moschato Municipality, between Lefkas, Handri and Cyprus streets, together with the machinery and mechanical equipment contained in it.

It should be noted that both of the above factories are being rented by third arties since 1981.

SALE PROCEDURE

The sale of the assets of the Company shall take place by way of Public Auction in accordance with the Provisions of Article 46a of Law 1892/1994, as supplemented by art.14 of Law 2000/1991 and subsequently amended and the terms set out in the Call for Tenders for the purchase of the above assets to be published in the Greek and foreign press on the dates provided by the

SUBMISSION OF EXPRESSIONS OF INTEREST -OFFERING MEMORANDUM - INFORMATION

For the submission of Expressions if Imerest, as well as in order to obtain: copy of the Offering Memorandum for each of the above groups of assets please contact the Liquidator "ETHNIKI KEPHALEOU S.A. Administration of Assets and Liabilities" 1 Skoulenou Str. 105 61 Athens Greece, Tel.-30-1-323.14.84-7, fax: +30-1-321.79.05 (attention Mrs. Marika Frangakis) or the Liquidator's agent, Mr. George Grammatikas, I Econ Str. 106 83 Athens, Tel.+30-1-330.08.74

SNESSES FOR SAME

Appear in the Financial Times on Tuesdays, Fridays and Saturdays. For further information or to advertise

in this section please contact Karl Loynton on +44 71 873 4780 or Lesley Sumner on +44 71 873 3308



FT CONFERENCES

DOING BUSINESS WITH SPAIN Madrid, 23 & 24 November 1994

The FT's '94 conference, to be arranged with Expansion and Actualidad Económica, will take as its theme 'Spain Competing in Europe', focusing on economic recovery, competitivity and liberalizing markets. D. Narcis Serra I speakers to give the closing address

FINANCIAL REPORTING IN THE UK London, 28 November 1994

This year's conference will provide essential guidance for preparers and users of accounts on interpreting the complexities of existing and emerging ASB standards. Issues to be covered will include: Accounting for off-balance sheet finance; merger and acquisition accounting; valuing intangibles and brands; accounting for derivatives. Speakers include: Sir Sydney Lipworth QC, Financial Reporting Council; Mr Chris Swinson, BDO Stoy Hayward; Mr Nigel V Turnbull, The Rank Organisation pic; Mr John H Kellas, KPMG Peat Marwick; Mr David H Calms, International Accounting Standards Committee; Miss Mary Keegan, Price Waterhouse in Europe; Mr Peter A Holgste, Coopers & Lybrand; Mr Michael Birkin, Interbrand Group pic; Mr Michael Renshall, Financial Reporting Review Panel; Mr Karl Wild, Touche Ross & Co.

VENTURE FORUM EUROPE '94 London 1 & 2 December 1994

Arranged jointly by the Financial Times and Venture Economics, this annual meeting brings together recognised experts from Europe and North America to discuss key issues facing the industry; Identify the investment strategies and assess how institutional investors now view venture capital as an asset class.

WORLD TELECOMMUNICATIONS London, 6 & 7 December 1994

Trends changing the shape of the telecommunications industry, including international alliances, the construction of 'superhighways' and the regulation of competition will be addressed by Dr Martin Bengemann, European Commission; Dr Michael Nelson, The US Office of Science and Technology Policy; Mr Don Cruickshank, Office of Telecommunications (OFTEL); Mr Ronald T LeMay, Sprint Long Distance Division; Sir lain Vallance, ST.

THE POLISH HIGHWAY PROGRAMME - OPPORTUNITIES FOR PRIVATE FINANCE AND INVESTMENT Warsaw, 12 & 13 December 1994

This Financial Times conference, arranged in association with The institution of Civil Engineers (ICE), will mark the commencement of the forthcoming \$8bit Highway Construction Programme with this high-level forum to explore the key challenges - financial, technical, managerial and operational - in mounting major Infrastructure projects in Poland. Speakers include: Dr Boguster Liberadzki, Polish Minister of Transport and Maritime Economy; Mr Ryazani Pazura, Polish Deputy Minister of Finance: Mr Andrzej Patalas and M Miroslaw Grelik, Agency for Motorway Construction; Mr Paul Knotter, The World Bank Poland; Mr Maciej Olex-Szczytowski, Schroder Polska; Dr. Manfred Knoll, Deutsche Bank AG; Mr Lars Nordin, European Bank for Reconstruction and Development; Mr Walter Cernoia, European Investment Bank; Mr A Kent Riffey, Bechtel Civil Company; Mr Henry Liszka, Bovis Polska; Mr Dariusz Stotwinski, Oromex; Mr Olivier Bonnin, Bouygues.

BIOTECHNOLOGY - A REVOLUTION IN THE MAKING? London 13 & 14 December 1994

This high-level meeting will raview current developments in biotechnology and assess future trends; consider regulatory issues and discuss the challenges of raising the finance needed to exploit fully the sector's potential. Speakers will include: Carl Feldbaum, Biotechnology Industry Organization; Professor Dr. Jürgen Drews, Hoffmann-La Roche Inc; Professor Emst-Günter Afting. Roussel Uctaf: Mr Strachan Heppell CB, European Medicines Evaluation Agency: Dr Alan G Walton, Oxford BioScience Partners; Dr John Keller, SmithKline Beecham Pharmaceuticals and Teoh Yong Sea, Singapore Bio-

INTERCONNECTION - THE EVOLVING UK PROGRAMME AND ITS INTERNATIONAL CONTEXT London, 8 February 1995

Senior speakers from OFTEL led by Mr Don Cruickshank its Director General will look at the key issues of the UK's interconnection programme. This joint conference will also address interconnection and competition in International telecommunications, with presentations from the US Federal Communications Commission, the European Commission's Telecommunications Directorate and the Swedish National Post and Telecom Agency.

All enquiries should be addressed to: Financial Times Conferences, P.O Bort. 3851, London SW12 8PH, UK. Telephone: 081-673 9000, Fax: 081-673 1335.

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DAY NOVEMBER 25 log

Sunset Boulevard has opened to respectable reviews, mainly on the strength of Glenn e's performance as Norma Desmood. Not just in the art world, which has been saluting two influ-Offenders.

One can often tell - if only signification of ten tell - if only signification inhibitions and result in season inhibitions and result in restrictable. But it is less easy to EAC to a certain every lace only on the quantity of the contraction on the quantity of the contraction is not personal. ential British potters, Lucie Rie and Hans Coper, in their first major American show at the Metro-politan Museum. Nor has the talk been comfined to Manhattan's many musical Anglophiles, who have been treated over the past two weeks to well-prepared performances of Nicholas Maw's Odyssey Chiracteristics such as size, age the state of one's liver. State of alcohol actions are the state of alcohol actions and alcohol actions are the state of alcohol actions are the state of and Rutland Boughton's The Immortal Hour. the population around the population of the popu the factor of the statement of the state

No, the real buzz has centred on the New York debuts of Bryn Terfel and Graham Vick. Terfel, who sang in Le nozze di Figaro at the Metropolitan Opera and gave a recital with James Levine, was an overnight sensation. There have been chat-show appearances, a profile in Time magazine and a spread in the New York Times, which crowned him "the next Wotan". The bassbaritone from rural north Wales. still in his 20s, seemed unspoilt by riches and stardom - which only added to the charm of a story tai-

lor-made for the American public. Meanwhile, Vick's uproarlously

The British take the Met by storm

New York thrills to Graham Vick's Shostakovich and Bryn Terfel's voice, writes Andrew Clark

akovich's Ladu Macbeth of Misensk turned the Met's image on its head: for once there was real drama on stage and a sense of intellectual engagement among the audience. Add Maria Ewing's kittenish Katerina and a hair-raising orchestral performance under James Conlon - and you have a milestone in the

This is the kind of "modern" repertory one expects to be champl-oned by New York City Opera rather than the Met, where anything after Turondot is anathema. In fact, a touring production of Lady Macbeth of Misensk visited the Met for a single performance in 1935 – a year after the St Peters-burg premiere – since when the opera might never have existed, judging by the reaction of New York's audiences, musicians and

So the new production has been blissfully cathartic, for the company as much as its public: 20th century opera is OK after all, it can be interesting and funny, it sells well, and why have we waited so long for this to happen? Perhaps

Levine and his board of directors can now be persuaded to take glasnost an inch further, and open the Met's door to other artistic luminaries of our fast-receding century. Of course, it could all have gone

disastrously wrong. Vick's decision to modernise the setting, to choreograph the orchestral interludes and punctuate the drama with Pop art and construction-site machinery, was a huge risk. His courage was rewarded. The staging, a mixture of real and surreal, of macabre farce and absurd fantasy, had the same perspicacious imagination that characterises Shostakovich's music. Here was a tale of passion, greed and brutality, mercilessly

Paul Brown's permanent set was a painted skyscape, slung diago-nally across the stage in the shape of a room. The refrigerator, television and saloon car - not to mention the dated appeal of Raterina's rose-patterned dress - could have been 1960s middle America, were it not for the icon on the wall, the workers' red scarves, the socialist tower-blocks and neo-Stalinist riot

police. The beauty of it all was that the images were never specific. The message was timeless, universal ~ and devastatingly true-to-life.

The wrestling and whipping, for

example, were far more realistic than the tame expressionism served up in most European stagings. And the equally combative seduction scene had a frantic aban-don reminiscent of The Postman Aboays Rings Twice - except that a giant rose wafted up (love blossoming) and the fridge door burst open at the climax, puncturing the tension with laughter.

hat was typical of the whole evening - and the Met audience did not need Russian to get the jokes (there were no surtitles). Vick's sense of comic timing was immaculate.

His sense of tragedy was not so keen. The last act was an anti-climax, partly because the setting was a spotless contemporary gulag, partly because the action was reduced to naked convention. Where the staging sagged, Shost-

akovich's music came into its own. Conlon lent extra savagery to the brass batteries by having the players line up in costume on a stage gallery. The impact was chilling -even if the more private moments

That was entirely in keeping with a production which refused to caricature the minor characters or beatify Katerina. Ewing bore the sultry, sexy, self-conscious look of the girl who cannot help attracting male attention. The voice is as problematic as ever - sometimes no more than a high-pitched wall but she was never less than audi-ble, and her whole performance was enthralling. Vladimir Galouzine, a name new to me, was the perfect Sergei: macho and musical, with a rapier voice and the cheeky swagger that goes with a lack of scrupie. Mark Baker made an impressive Zinovy, looking more like a workaholic provincial contractor than a wimpish husband. Sergei Koptchak was the foulmouthed Boris. The smaller parts were strongly cast.

debut as Masetto. The main attraction of the revival was to have been Terfel's The previous evening saw a Leporello - but he was forced to

withdraw at the last moment because of back problems (Herbert Perry substituted). According to Terfel's associates, he may have a slipped disc and require an opera-tion. Coming so soon after his Met debut this is a cruel blow.

But it is surely no more than a temporary one, for his debut per-formances have built a huge reserve of goodwill. Assessing his Figaro in glowing terms, the New York Times said there was "a bit of the rustic in Mr Terfel which he uses with the savviness of an urbanite". About his all-German recital, the paper said he had "a poet's affinity for words and their underlying worlds of colour and emotion". All America now wants to hear him and there is talk of a Carnegie Hall recital.

It is now up to Terfel to decide how fast he wants his career to move. He has the kind of once-in-a-generation talent which Columbia Artists Management Inc, the Amer ican music industry mogul, would love to get its hands on. If he is sensible, he will remain loyal to his Cardiff agent and continue at his own steady pace. He has already agreed to sing Wozzeck for Abbado and Stein at Salzburg in 1997, and he will record Wagner for Deutsche Grammophon. But contrary to New York's expectations, let us hope he does not become "the next Wotan"

Theatre/Alastair Macaulay

A bare, beautiful 'Landscape'

and seldom seen masterwork Landscape, Harold Pinter strips drama to its most enigmatic essence. The two characters, Duff and Beth, sit at either ends of a kitchen table, without ever rising. Nothing happens but talk; they seem never to hear each other; she never addresses him. The play, new in 1968, lasts only 40 minutes. We, itstening, are baffled - and. finally, heartbroken. For heartbreak is part of the subject of

Pinter has distilled the tensions between the sexes

this beautiful play.

Duff sits mainly in profile to

his hands on the table, like a heart." Cézanne card-player. Beth sits facing us, hands folded in her lap, like Cézanne's mother. Man and woman: Pinter has distilled the age-old tensions hetween the two sexes so potently that the tragic division of gender has never seemed less bridgeable. The mysteries of the play lie in the dichotomies between what she says and what he says.

Beth sits there motionless. It is possible that she is in a coma or trance; certainly Duff addresses her as such. Yet the wonderful irony of the play is that her thoughts dwell entirely in sensuous contemplation of the lyrical past, while his thoughts ramble tensely. He is prose, she poetry. He talks of mundane facts, she of delicate feeling. He thinks about only home and work, she about would-be children and art. He speaks of sex as struggle, she

And, though she speaks frequently of "he" and "him", it is by no means clear if she is referring to Duff; we wonder about their (ex-?) employer Mr Sykes. It is Duff who gives us most clues: we learn that he once told her of his infidelity to her, we learn that she once, at some other time,

broke down by hammering at the gong. The clinching clue, I believe, to the identity of her lover lies in the word More important, however, and nearest to the play's title, are her words on the principles of light and shade in drawing. Or, rather, light and shado Pinter extracts beautiful nuance from the latter word.

"Shadow is deprivation of

light ... Sometimes the cause

of the shadow cannot be found.

But I always bore in mind the

hasic principles of drawing. So that I never lost track. Or Much more deserves to be said not only about this play but also about the performance it is being given, under Pinter's own direction, by Penelope Wilton and Ian Holm at the Cottesloe. This is the staging that was the greatest revelation of the Pinter Festival at Dublin's Gate Theatre in May, even without the festival's other five

plays, it is marvellous to have

I am now more aware of the moments when Beth and Duff seem to draw near to each other in thought, and of the weight of grief that hangs over him. But the slightest nuance here - the slightest turn of a head, the connection of two consonants, the beat of her eyelids, the silence in the air is full of meaning.

In repertory at the Cottesloe Theatre, South Bank.



Prose and poetry: Ian Holm and Penelpe Wilton

Musical/David Murray

Nagasaki without drama

production of Don Giovanni. stiffly

conducted by Leopold Hager. Here

tional repute - museum opera in all its gormless, decorative inertia.

You could almost read the produc-tion-book as the singers took up

position for their arias. On one

score alone, Zeffirelli deserves

credit: he never forgets the *giocoso* element. As in *Lady Macbeth*, the audience had no need of surtitles to

But this was hardly the environ-

ment for deft ensemble or individ-ual imagination. The title role was

sung by James Morris, one of the

few world-class Wagner singers

who can sing Mozart with authority. He made a tall, handsome,

old-fashioned seducer. Sharon

Sweet was the big, blowsy Donna

Anna, Carol Vaness a refined Donna Elvira, Stanford Olsen a

small-scale Don Ottavio, Ildebrando

D'Arcangelo made a subdued local

pick up the laughs.

f a humane message and an expertly professional score were enough to put bums on seats, Out of the Blue might keep the Shaftesbury Theatre full for a long time. I fear it is dead in the water. This is a "musical drama" (no jokes, no light relief) about Nagasaki - or more precisely about five schematic characters, Japanese and American, who were there. It is sung all through, looks good in extremely economical sets, and takes just two hours; but it butters no parsnips.

The show was "conceived" by Shun-ichi Tokura, a leading commercial composer, and then "developed" by its English director David Gilmore, with a libretto by Paul Sand. 1945 is the time of most of the story, told in flashbacks; the present day - 1970 merely provides the occasion for telling it, and for releasing old griefs. Somehow, in the course of the conceiving, developing and writing, nobody noticed that in that form the story is fatally low on dramatic

Back then, young Marshall was an American prisoner of war, roughed up by the officer Hayashi (whose parents had

died in the Tokyo bombings), but kindly treated by Dr Aki-zuki and protected by Hayashi's sister Hideko. After the Nagasaki horror and the Allied victory, he married Hideko; but soon radiation sickness carried her off, and while he was visiting home a letter from Hayashi told him (falsely) that their baby had succumbed to it too. Now. he has taken Holy Orders in America and never returned. Dr Akizuki, on a lecture tour for Peace, runs into Father Marshall and persuades him to revisit.

Meanwhile the flashbacks keep filling us in on 1945. The only "now" suspense lies in how Marshall will face his long-lost daughter Hana, and the revelation of Hayashi's lie soon smoothes that. By way of a late kick-start, we get another revelation: Marshall served seven years in prison for a certain mercy-killing (though the Church seems not to have minded). Ah so, that was why Hayashi was so cross! - but the drama evaporates at once amid general reconcilia-

Except for the deceased Hideko and the ageless Doctor, each character is played by two actors, younger and older. The only Oriental in the cast is baby Hana, who grows up to be the coffee-coloured Paulette lvory (pleasantly poignant). The "Japanese" men do, how ever, wear their hair black and combed back. Like Michael McCarthy's Doctor, both the Marshalls boast fine musicalcomedy voices; if James Graeme offers little more than stateliness-under-stress, Greg Ellis makes something strong and affecting of his younger self. The Hayashis, David Burt and Simon Burke, fulminate nicely, and Meredith Braun's Hideko warbles sweetly from her hospital bed.

The composer has assimilated the techniques of current American musicals with quick intelligence, if the often Sondheim-ish score tends toward blandness - too many of the songs are about vague, wistful feelings - it does not lack variety; there is, however, more genuine Japanese music in The Mikado. (Here Bernstein, Mussorgsky and even Fauré peep through.) Paul Sand's succinct lines rhyme and scan assiduously, and Tokura follows suit exactly. In the programmebook there is a heartfelt plea for nuclear disarmament from

the Mayor of Nagasaki.

Dance/Clement Crisp

Ballets Jazz de Montreal

t all depends on what you mean by "ballet", and by "jazz". And, I must add, on how tiresome you find the combination of these elements. Les Ballets Jazz de Montreal are at Sadler's Wells this week on a return visit.

I saw the first of two programmes - or rather, as much of the first as I could bear to watch on Tuesday. It was an evening more catatonic than iazzy, and hardly balletic at all. Three pieces of choreography, 13 dancers; dull design; a toothless feel to it all – no bite to step or score. And the bland played on. The best came first: James

Kudelka's Ghosts, set to songs by the Beatles, with an eccen-

tric edge to the dance which matched what was audible of dragging Klimt's name into the lyrics. A lot of brightness from the performers did not help, but Kudelka has an ingenious way with their bodies. The succeeding Lovers, by Jennifer Muller, claimed to be "inspired by the paintings of Gustav Klimt". This statement needed to be amplified by the announcement that Miss Muller is the rightful Grand Duchess Anastasia. We were treated to a tinkling piano score by Keith Jarrett which proved as maundering and vexing as Miss Muller's four duets. whose theme was He Needs Her And She Needs Him. The

rest of the news was that the

dances and the dancers looked

Madama Butterfly: by Puccini at

8 pm; Dec 1, 5

• Rigoletto: Italian opera by Verdi

The Nutcracker: by Tchaikovsky,

other times and matinees; from Nov

Angels in America: Tony Kushner's Tony-sward winning play.

Sun mat at 3pm. Wed., Thurs., Sat.

performed by the NY City Ballet.

Tue-Thu 6pm. Fri 8 pm. Ring for

THEATRE Watter Kerr Tel: (212)239 6200

■ WASHINGTON

Kennedy Centre Tel: (202) 467

Los Angeles Philharmonic:

elius at 5 pm; Nov 26

Conducted by Esa-Pekka Salonen plays Lutoslawski, Ravel and

Phillips Collection Tel: (202) 387

Pictographs of Adolph Gottlieb:

members of the New York School;

exhibition of one of the founding

w York State Theater Tel: (212)

at 8 pm; Nov 26, 29; Dec 3

30 to Dec 31 (Not Mon)

at 8 pm; to Dec 4

CONCERTS

GALLERIES

OPERA/BALLET

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these goings-on was an insult to the fair name of Viennese painting. Mauricio Wainrot's Swing

the Cat ended the evening. The title was promising - something like tossing the caber? but the dance was not. A collection of musical nullities from Simon Jeffe's Penguin Cafe Orchestra found an exact counterpart in innocently awful little outings for a group of bathers. After four numbers, with not even a kitten having been swung, I left - a disappointed man.

At Sadler's Wells until Novem-

INTERNATIONAL

PARIS

OPERA/BALLET Champs Elysées Tel: (1) 47 23 37 21/47 20 08 24 La Dame de Pique: opera by Tchaikovsky. Director Valery Gergiev at 7.30 pm; Nov 25, 26, 27; Dec 1, 2

Mussorgsky at 7.30 pm; Nov 29, 30; Sadko: Rimsky-Korsakov opera. Musical director Valery Gergiev at 7.30 pm; Dec 6

La Khovantchina: opera by

■ BERLIN

OPERA/BALLET Deutsche Oper Tel:(030)3 41 92 49 Dialogues des Carmélites: by Poulenc, in three parts. Directed by Günter Krämer, Conductor Jiří Kout at 7.30 pm; Nov 25, 29; Dec 1 The Magic Flute: by Mozart.
Conductor Foster/Lang-Lessing/ Soltesz at 7 pm; Nov 26 (8 pm),30

BONN

OPERA/BALLET Oper Der Stadt Tel: (228) 7281 Italian with German surtitles. Conductor John Neschling, production by Werner Herzog at 8

in Italian with German surtitles. Conductor Eugene Kohn, production by Gian-Carlo del Monaco at 7 pm; Dec 2 (6 pm)

La Traviata: by Verdi. A new production conducted by Eugene

4 (7 pm)

The Sleeping Beauty: a new production of Tchaikovsky's ballet. Produced by Youri Vámos, conductor Michel Sasson at 7 pm: Nov 27: Dec 1 (8 pm), 3

THEATRE Teatro Dell' Opera Tel: (06) 481601 L'Ariesiana: by Bizet at 7 pm; Nov 25, 26, 27

Het Muziektheater Tel: (020) 551 89 Rosa: new production of the opera by Andriessen. Directed by

■ LONDON CONCERTS

■ Il Guarany: by Antonio Gomes, in

pm; Nov 30

La Fanciulla del West: by Puccini,

Kohn at 8 pm; Nov 26 (7 pm); Dec 25, 27

ROME

■ AMSTERDAM

GALLERIES Rijksmuseum Tel: 020 673 21 21 Art of Devotion 1300-1500; major exhibition focusing on the spiritual function of objects in the medieval period; from Nov 26 (Not Sun) OPERA/BALLET

Peter Greenaway at 8 pm; Nov 25,

Barbican Tel: (071) 638 8891

 Gala Concert: London Symphony Orchestra with mezzo-soprano Marilyn Home and conducted by Marvin Hamlish. Includes Hamlisch's, 'The Anatomy of Peace' at 7.30 pm; Dec 1

● Grand Operatic Evening: National Symphony Orchestra with soprano Susan McCulloch under the direction of Martin Merry perform a variety of operatic pieces at 7.30

Mozart: Idomeneo: Sir Colin Davis conducts the London Symphony Orchestra at 7 pm; Nov

stival Hall Tel: (071) 928 8800 Philharmonia Orchestra: with conductor Charles Dutoit and pianist Peter Jablonski play Tchaikovsky (piano concerto No. 2) and Shostakovich (symphony No.5) at 7.30 pm; Dec 6 Russia Old and New: Royal

Philharmonic Orchestra with the Brighton Festival Chorus, London Choral Society and conductor Vladimir Ashkenazy perform Schnittke, Prokofiev and Rachmaninov at 7.30 pm; Dec 5 Garrick Tel: (071) 494 5085 Koninklijk Concertgebouworkest: with planist Evgeny Kissin and conducted by Sir Georg Solti, play Beethoven, Bartok and Kodály at 2.30 p.m.; Nov 26, 29; Dec 2 Queen Elizabeth Hall Tel: (071) 928

■ The Fall of (carus: Multi-media event inspired by Bruegel's, 'Landscape with Fall of Icarus'. Beigian director Frédéric Flamand collaborates with Italian artist Fabrizio Plessi and composer Michael Nyman at 7.45 pm; Dec 2,3 GALLERIES Barbican Tel: (071) 638 8891

■ A Bitter Truth: a multi-media exploration of changes in attitudes towards World War 1 throughout its duration: to Dec 11

Hayward Tel: (071) 261 0127 Romantic Spirit in German Art 1790-1990: examines work of early Romantic painters, Includes section on German Expressionists; to Jan 8 National Gallery Tel:(071) 839 3321 Allegory: selection of paintings from the permanent collection on

the theme of allegory; to Dec 4 (Not Royal Academy Tel:(071) 439 7438 The Glory of Venice: a major survey of Venetian art in the 18th century; to Dec 14 OPERA/BALLET

Barbican Tel: (071) 638 8891 The Kirov Opera: director Valery Gergiev brings his entire company to the UK for just one night to give the first complete British performance of Rimsky-Korsakov's opera, The Legend of the invisible City of Kitezh at 7 pm; Nov 28 English National Opera Tel: (071)

632 8300 Ariadne on Naxos: by Strauss. A Graham Vick production at 7.30 pm; Nov 25; Dec 1 Khovanshchina: new production

of Mussorgsky's opera. Director Francesca Zambello at 6.30 pm; Nov 30; Dec 3, 6 Royal Opera House Tel: 071 240 An Ashton Celebration: The Royal Bailet Company pays tribute to its

founder choreographer, who would have been 90 this year, with a short festival of his work consisting of 12 ballets and divertissements. Performance includes a new production of Daphnis and Chloë by Ravel at 7.30 pm; Nov 28, 30

 La Traviata: by Verdi. A new production by Richard Eyre. Georg Solti conducts for the first five performances, then Phillipe Auguin. in Italian with English surtitles at 7.30 pm; Nov 25, 29; Dec 2, 5 Mixed Programmer includes the World Premiere of Michael Clark's New Clarke Ballet, Fearful

Symmetries choreographed by

Ashley Page, and Symphony in C by Bizet, choreographed by George Balanchine at 7.30 pm; Dec 1, 6 The Sleeping Beauty: a new production of Tchaikovsky's ballet. Produced by Anthony Dowell, set designed by Maria Bjornson at 7.30 pm; Nov 26 (2 pm) ; Dec 3 (2 pm) THEATRE

Gielgud Tel: (071) 494 5065 Hamlet: by Shakespeare.
Directed by Peter Hall, designed by
Lucy Hall. With Stephan Dillane, Michael Pennington, Donald Sinden and Gina Bellman at 7.15 pm; to

Feb 4 (Not Sun) National, Olivier Teb(071) 928 2252 The Seaguil: by Chekhov, in a new version by Pam Gerns. Sat mat at 2pm at 7.15 pm; Nov 25, 26

 A Century of Artists' Books: Exhibition of 140 books from some of this century's foremost artists; to

Jan 24 OPERA/BALLET Metropolitan Tel: (212) 362 6000

Don Giovanni: by Mozart, sung in Italian at 8 pm; Nov 25, 28; Dec 2, 6 Lady Macbeth of Mtsensk: by Shostakovich at 8 pm; Nov 26, 30;

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arnings that the Israeli-Palestinian could any day are forcing international donors to consider a radical overhaul of their aid strategies. It is now widely acknowledged that the aid programme in the Gaza Strip has

As donors prepare to meet in Brussels next week, Mr Terje Larsen, the United Nations under secretary-general for Palestinian territories, has warned that time is running out for peace in Gaza, as living standards fall and violence increases. "We are at the very edge," he said.

Disbursing aid by traditional means has proved almost impossible in Gaza, with only \$140m distributed of the \$700m pledged for 1994 by international donors such as the World Bank, UN and the European Union.

One problem has been the difficulties donors have had dispersing money through the embryonic Palestinian administration. Mr Yassir Arafat, chairman of the Palestine Liberation Organisation, has been criticised for refusing to delegate authority. He has even excluded officials of the Palestinian implementing agency, PECDAR, from the delegation to the Brussels conference.

The Palestian administration has also been slow to develop clear procedures for distributing aid.

But according to Mr Samir Houleila, senior Palestinian aid official. "donors have been considering us as a classical case expecting us to have built all institutions and systems in six months...Without conceptual changes the peace process is in jeopardy

In designing the aid programme, western donors assumed that the Palestinian administration would be able to collect sufficient revenue to function, and that long-term development projects, entailing pre-feasibility, feasibility and design studies over 18-24 months would deliver economic gains sufficiently rapidly. Both these assumptions

appear to have been flawed.

The peace process is no longer on track: the Israeli transfer of the West Bank, with its greater revenue base, has been delayed. And Israel is refusing to change the agreement signed with the PLO to hand over the \$10m-\$15m a month it is collecting in customs duties in the West Bank, until Pales-

The PLO claims that Israel has also paid only Shk20m of

IT'S A COMPLEX DEAL,

WHO'LL BE

ABLE TO HANDLE IT?

or Doug Fairservice on 0171 489 9848.

Aid time

The donors' blueprint is failing in Gaza, writes

Julian Ozanne



Shk180m in VAT payments due to the Palestinian treasury,

although Israel denies this. Alone, Gaza-Jericho is not economically viable in terms of public finances, say donors, and it is suffering a serious shortfall in revenue. Total Palestinian revenue from taxes from October to the end of March is estimated at \$76.9m, compared with total expenditure of \$234.5m. Only \$36.6m of financing is available to cover the shortfall of \$124.9m.

This lack of funds is making it increasingly difficult for Gaza to pay its police and civil servants, at a time when their morale and effectiveness is vital. The recent revival in Islamic extremism has put Mr Arafat under even greater pressure to contain violence, for which a properly paid police force is essential. Expenditure for the police for the six months to March 1995 is esti-

mated at \$42.9m. But efforts to get aid to help pay the police have so far met with limited success. Donors are traditionally reluctant to spend taxpavers' money financing a police force or the salaries of a finance ministry. At a meeting in Gaza on November

CANDOVER

9, donors said they would pay salaries for no more than the policemen agreed between Israel and the PLO at the time of the peace deal, although Gaza now has 10,800. Gaza's economic position has

re the UK's telephone-

based motor insur-

ance companies that

L sell policies direct to

The pioneering Direct Line

company, set up by Mr Peter

Wood nine years ago in con-

junction with Royal Bank of

Scotland, was doing all it could

yesterday to dismiss sugges-

tions that the current motor

premium price war would jeop-

Nevertheless, City forecasts

for Direct Line's profits next

year were cut after the com-

pany admitted the price war

was having an impact, albeit

"marginal", on its profitability.

Its admission was the latest

sign that the UK direct private

motor insurance market - sell-

ing via the telephone, and cut-

ting out brokers and their com-

missions - is becoming

increasingly crowded. With 15

direct sellers in operation,

competition is fierce; rumours

of possible casualties in the

among the 'directs'. The win-

ners will be those that have

got the money to stick with

it . . . Anyone who starts to

write [policies] now is not

going to succeed unless they

come up with a radically differ

ent approach," says Mr David

Campbell, insurance industry

specialist at actuary Bacon &

Bacon & Woodrow figures

suggest that, between 1990 and

1993, the private motor insur-

ance sector only broke even -

in spite of large increases in premium rates. "The market as

whole doesn't make money.

It is a question of who makes

money and who loses it," says

falling steeply as new "direct"

companies cut prices to grab

market share. The most profit-

able will be those able to keep

their claims plus expenses low-

est as a proportion of premi-

Direct Line is well placed to

ride out the current price war.

with one of the lowest operat-

ing ratios in the business. But

the doubling in Direct Line's

pre-tax profits, to £110.1m in

the year to the end of Septem-

ber, is unlikely to be repeated.

Hence Direct Line was eager

yesterday to outline its

long-term plans for a joint ven-

ture to sell motor insurance

directly in Spain and to

particularly mortgages, saving

as well as expand its portfolio

Some other "direct" compa

of household property policies.

develop new product areas -

products and life insurance -

Wood acknowledges that

ums (operating ratios).

Motor premium rates are

Woodrow.

Mr Campbell.

"There will be a shake-out

next few years are growing.

ardise its future expansion.

customers running out of puff?

also been made harder by the Israeli closures of its borders. which have prevented tens of thousands of Palestinians travelling to their jobs inside Israel. Mr Savir strongly defends Israel's closure policy. despite the cost to the peace process, saying it has forced Mr Arafat seriously to address Israel's security concerns.

But the closure has heightened the need for jobs to be created. In this area, too, the aid programme's inflexibility

has been much in evidence. "The situation in Gaza is more dangerous today than before the peace agreement was signed," said Mr Larsen. The gap between expectations and delivery is so large, so critical and unless donors get together to deliver, the peace

And this is the message that is being conveyed to donors in Brussels. A covering letter to the meeting signed by Mr Bjorn Tore Godal, Norwegian foreign minister, in his capacity of chairman of the donors committee, says: "Time is of the essence if we are to deal with the budgetary shortfall of the Palestinian Authority so as to implement the process of long-term economic development and political stability.'

Donors will be asked to make two strategic decisions. First to commit themselves to providing \$120m-\$125m until March 31 1995 to pay salaries and running costs for police and civil servants and to finance the budget deficit of the Palestinian Authority.

Second, they are being asked to divert up to 20 per cent of the grants and loans for long-term projects into short-term employment generation, mainly small-scale public works. The World Bank and the UN is appealing for donors to fund \$100m worth of public works projects that will create 20,000-40,000 jobs within the next six months.

"What we are asking for from Israel and the donors is peanuts in global terms," said Mr Houleila, the senior Palestinian aid official. "But without the money and faster implementation, the impact on our side and on the entire region will be massive. The tension is very high and the Palestinian Authority desperately needs to build its credibility by making visible economic

Ralph Atkins on the prospects of a shakeout among direct-selling insurers in the UK

A certain lack of drive

nies are not faring so well, especially those new in the market that face large start-up costs, including the heavy advertising spending needed to huild a customer base. Bacon & Woodrow calculates, for examnle, that last year the operating ratio of Churchill, the direct selling company owned by Winterthur of Switzerland, was among the highest in the sector, possibly because aggressive pricing had cut its

premium income Some established insurers that still rely on broker networks have also been able to undercut the operating ratios of the "directs" by using the same computer technology to improve their risk assessment, thereby increasing profitabil-

According to Direct Line's Mr Wood, some of his rivals have achieved only a lacklusperformance because of their failure to be sufficiently original in following his lead With motor insurance policies now sold by telephone as if they were relatively simple commodities, the first into the market can quickly build brand recognition and exploit economies of scale.

Some appear to agree with Wood, and have tried to aim for a particular target market. Admiral, the direct selling arm of Brockbank, one of the largest agencies running insurance syndicates at the Lloyd's of London market, has focused on higher-risk motorists paying more than £300 in annual premiums. In a flattering endorsement of its strategy, Mr Wood has followed Admiral by setting up a new company, Privilege Insurance, for the non-standard motorist.

But others which have set up "direct" operations in the private motor market have taken more defensive approach. Commercial Union and General Accident, two of the UK's largest composite insurers, decided not to spend heavily on promoting CU Direct and GA Direct, which remain among the smaller operators in the private motor market. At first sight, their stance

UK Insurance: the direct way Peter Wood, chief executive of Direct Line 700 -

appears to offer the worst of both worlds: the expense of setting up a direct operation without the benefits that a substantial presence can bring. But there is a logic to such a strategy: given the ferocity of the competition in the private motor insurance market, there is little point in investing heavily now. But it may prove important in the long run to have built the expertise and capabilities needed to exploit the technology of telephone

We don't believe it is oppor tune at this time to push it heavily. Next year or after may be different," says Mr Nelson Robertson, group chief executive at General Accident.

The critical factors that will determine whether such caution is wise are the speed and extent to which direct selling techniques spread to other

insurers are expanding into

From Mr Leslie Hill.

Sir, Your Brussels correspon

dent's reminder that the UK government still has the power

under clause 13 of the Industry

insurance products. Already many direct selling household policies. Direct Line underwrote 523,000 policies in the past year, and the company believes there are substantial opportunities for selling other financial products by telephone. "People don't like driving down to the high street, waiting in a queue, getting a form as long as War and Peace and having to take a day off to fill it in," says Mr Wood.

Several companies are even studying the feasibility of selling property and motor insurance to companies without a broker network. Mr David Stevens, marketing director at Admiral, says: "Direct selling can work for any insurance product which doesn't require a huge degree of perceived risk or a huge perceived need for advice.

Cutting out brokers allows companies not only to cut costs, but also to break the winner's curse" - that is, the tendency for brokers, if commissions are roughly equal, to

sell insurance policies that have been underpriced, rather than policies that actually make a profit for the insurance

PALLET TRAILER PAR

ompany. But others are more sceptical about the scope for expanding

direct selling. Many life insurance compa nies reckon UK regulatory requirements, designed to ensure consumers are properly informed before buying prod ucts, mean telephone interviews are suitable only for making an initial contact between seller and buyer. Similarly, the complexity of more gage products may make them inappropriate for seiling by

oreover, Mr John Carter, Commercial Union's chief ▲ ▼ ▲ executive, argues it is far from certain that direct sellers can make the same inroads into home and contents insurance as they have in motor, Much of these markets is linked to the mortgageproviding business, where the main operators have the financial clout to defend market share in any price war. --- --

"The opposition is not the high-street broker, it is the big banks, building societies and lending institutions that can react to the pressure from the 'directs' and find ways of competing with it," Mr Carter says. Similarly, the profitable underwriting of small commer-

cial policies requires careful risk assessment based on local knowledge, he argues. In the US, growth in direct sales of personal insurance products has slowed recently (though inthe US, "directs" includes compamies using tied sales agents as well as those relying on telephone selling).

But CU. along with most European composite insurers, nevertheless sees direct selling techniques becoming an increasingly important distribution channel. Though hesitant about joining the price war in UK motor insurance. CU is looking to build its share of the French private motor market via Eurofil, its direct selling operation in that coun-

Insurance companies such as these want to ensure that they avoid the worst consequences of a shake out in the direct UK private motor market - but not lose out to rivals as telephone selling spreads into new markets and products. Telephone sales in the motor market may be becoming more difficult, but the direct sellers are unlikely to pause for breath for long.

THE EDITOR

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British Gas | EU confused on TV ownership bills policy a dangerous precedent

From Mr Keith Z Ord. Sir, The British Gas monopoly has set a dangerous prece-dent in establishing a tiered

price menu for its settlement charges on our gas supplies ("British Gas sets prices to reward good payers", Novem-By discriminating price levels it seeks to channel payments to the direct debit system, through the high-street

banks, to the detriment not only of cheque payments made in good time but also to the detriment of straight cash payments across their counters. People paying bills by cash immediately, are penalised by 5 per cent in comparison with direct debit customers. What is now to stop British Gas increasing this differential, by say, 10 per cent and forcing payments through direct debit? Is it to be in its gift to control such matters? Will others now think this is a very good wheeze? Has cash payment ever been so forcibly deni-

The banks admit that a high complaints are concerned with mistakes originating from direct debit arrangements, and of course these problems will now increase. Good customers of British

Gas, that is the majority, who pay their bills at the proper time either by cheque or cash and have done so for years, should not be set upon by schemes such as this.

What can the consumer do about it? Surely the thinking consumer might decide to change his policy too and, instead of paying his hills on time, delay them, keep the money in his building society to the last legal moment and use the interest so gained to claw back some of the 5 per cent penalty so unfairly laid against him

And so, by its dangerous unilateral precedent, British Gas converts veteran blue-chip cash customers into payment laggards. The very thing it sought to avoid! Keith Z Ord, Arbour House, 13 The Mount, Fetcham, Surrey KT22 9EB

Act to prevent foreign takeovers of UK manufacturers though BMW and others seem underlines the inconsistency of to have been unaware of this. policies which have a Euro-However, the broadcasting pean dimension ("Brussels

tests Britain's power to block foreign takeovers". November It is ironic that the European Commission should be concerned to remove what it regards as an anomaly which, so far as I know, has never been invoked – while at the same time allowing an unbelievably confused pattern | pany to acquire 100 per cent of

oean Union. Manufacturing industry may be a theoretical no-go area for Britain's leading EU partners,

of media ownership rules to

apply throughout the Euro-

industry, one of Britain's growing international businesses. stands wide open to foreign takeovers. The 1990 Broadcasting Act permits 100 per cent ownership of an ITV company by any European organisation. That makes the current UK commercial television ownership rules unique in Europe. It is impossible for a British comother part of Europe. National regulations vary, but the thrust of them, particularly in main markets such as Germany, France and Italy, is to make it impossible for a UK company to gain total control. Media ownership rules should be consistent throughout the EU, and the Commission should concentrate on this issue rather than concerning

itself with an unused clause of

a television station in any

the Industry Act. chairman, independent Television Association 200 Gray's Inn Road,

London WC1X 8HF

Confidence despite deficit | A proper

From Mr Abdul Karim Sir, Mark Nicholson has a

journalist's right to report on Saudi Arabia ("Saudi budget may have to reflect some harsh realities", November 18) as he saw it during his recent visit. However, allow me to express an additional view as I and 51 British companies saw it during the British Aerospace/Arab-British Chamber of Commerce joint venture mission which met 329 Saudi companies in the kingdom earlier

this month. There was no denial in any quarter that there is a budget leficit. But there is annoyance in private sector circles that this is being played up in the west as if Saudi Arabia was unique in this respect - Germany, the UK and the US are not exactly paragons of budget-ary virtue. This is especially so in the case of the US, which has been transformed from the world's largest creditor to the largest debtor nation.

Despite current short-term problems our mission members, in serious business discussions with Saudi counterparts, found large area of the private sector buoyant, liquid, and confident about the future. These were not naive people we met, but hard-bitten, experienced Saudi businessmen investing in technology and the expansion of their country's manufacturing sector. The British companies were

not fools either, and the fact that three of them are at the stage of agreeing to joint ventures, 17 are now actively engaged in further discussions with Saudi counterparts, and seven more expect to achieve licence agreements - out of 51 on the Mission - attests to the truth of what I write. Abdul Karim Al-Mudaris secretary general & chief

executive Arab-British Chamber of 6 Belgrave Square, London SWIX 8PH

Nutcrackers worth experiencing From Mr Victor Hochhauser.

Sir, Clement Crisp draws attention to two simultaneous productions of The Nutcracker in London this Christmas season ("The FT Christmas show guide", November 19). The necessity for this arises from the fact that both the Birmingham Royal Ballet and the London Coliseum are only available during this period. The alternative would be to deprive | London NW3 7LR

London audiences of experiencing Peter Wright's glorious

production Incidentally, Clement Crisp refers to New York City Bal-let's Nutcracker and omits to mention that the same ballet is being presented simulta-neously in New York by the American Ballet Theatre. Victor Hochhauser,

pyramid

From Mr Dan Shuster.

Sir, I am writing with reference to the article, "Blueprint for two kinds of pyramid schemes" (November 19). The article clearly and concisely highlighted the differences between legitimate direct selling or multi-level marketing schemes and unethical pyramid selling schemes that are "dressed up to look like legitimate multi-level marketing plans or investment clubs".

Since 1992, Amway has been running the Business Awareness Campaign which is lobby-ing government to tighten the existing pyramid selling legislation so it protects the consumer from these unethical schemes. The campaign also aims to educate the public and opinion formers about the different types of direct selling so that any dubious or fraudulent schemes can be clearly identified and avoided. The campaign is fully supported by the Direct Selling Association and the Department of Trade and industry and by members of Parliament from all parties.

The Direct Selling Association is currently drafting proposed legislative amendments with the support of the DTI so it may not be too long before these much-needed changes in the law are implemented. Dan Shuster,

general manager, Amuoy (UK), Snowdon Drive, Millon Keynes MK6 1AR

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FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Friday November 25 1994

Question of confidence

The small world of British politics has still not fully accustomed itself, two and a half years after the general election, to the fact that the government has an over-all majority of less than 20. That makes parliamentary life more interesting. It obliges the government to deal carefully with its backbench supporters, and on occasion to take notice when even a tiny group of them feels strongly enough to consider voting with the opposition on a contentious issue, such as Post Office privati-

IDAY NOVEMBER 25 1994

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But it also obliges those backbenchers to weigh the consequences before carrying their independence into the division lobby. If they cause the govern-ment to be defeated more than once or twice, or on issues that are central to its programme, they not only reduce its capacity to govern (as Congress habitually does to US administrations) but also, since the UK is a parliamentary democracy, undermine the very basis of its existence as a government, which is the fact that it commands a majority in the House of Commons. That is why the government not only can but must call for a vote of confidence when it faces possible defeat on a substantial issue. It needs to know whether it still has a parliamen-

tary majority or not. In the present case, the government is clearly right to treat the European Communities (Finance) Bill as an issue of confidence. This bill is required to give effect to an agreement Mr Major negotiated

ing held under his presidency. The agreement was regarded at the time as a successful resolution of a difficult issue, and advantageous for Britain in that it involved a smaller increase in EC resources (to which Britain is a net contributor) than some other member states wanted. Some Conservative backbenchers do not share that assessment, but they should accept that negotiating such agreements is a quintessential government responsibility. In such a negotiation, Britain expects its partners to deliver what they agree to, and they have a right to expect the same. A government that cannot rely on a parliamentary majority to implement such a commitment is not an effective government, or even a legitimate one. The issue is indeed one of confidence, and can only be

If a prime minister loses the confidence of the House, he has two options: to resign, or to go to the Queen and seek a dissolution. In this case he has clearly indi-cated his intention to do the latter, and on Tuesday night Mr Kenneth Clarke revealed that the cabinet as a whole had agreed on this course. In these circumstances, and so long after the last election, it is most unlikely that the Queen would refuse to follow her prime minister's advice. The electorate would thus be the final arbiter - an arbiter with which, at the present moment, few Conser vative MPs are eager for a premature encounter. Mr Major can therefore await the vote of confi-

treated as such.

A sound message

If Europe's competitiveness problems could melt under sheer outpouring of words, most of the continent's economic woes would by now have disappeared. In contrast to many previous reports on the issue, including the European Commission's own white paper 12 months ago, yesterday's document from the European Round Table of Industrialists has the virtue of pithiness. By underlining structural shortcomings compared with the US and Asia, and concentrating on a few priority measures which even weak European govthe industrialists have made a sound contribution to the agenda for next months's European sum-

Their conclusions should help concentrate the minds of the new European Commission. First, Europe must use faster than expected economic recovery to correct imbalances in public sector finances that are weighing increasingly on the private sector. Second, priority must be given to completing the single market and ensuring that it works. Third, a tougher attack on state aids, powerful deregulatory reform and sensible infrastructure investment are needed to lower costs in energy, telecommunications and transport. Above all, the Commission and Council of Ministers should test their actions against the need to avoid unnecessary

burdens on industry. avoid lecturing trade unions about sobering thought for the EU's flexible labour markets. Because

recovery is generating so few extra jobs, employment rigidities are softening even in Europe's most closely regulated economies, while real take-home pay for most people in work is still falling. Few bosses have had to face such sacrifices.

Along with a willingness to share burdens, Euro-industrialists need to show more evidence of another virtue: humility. The Round Table's credibility would be enhanced if it drew attention to industry's own part in Europe's declining performance. Europe's poor record in innovation, for example, cannot be blamed simply on failures in education. Along with undue government regulation, lack of flexibility in the big businesses represented on the Round Table is partly to blame for Europe's low employment growth. A majority of 1,500 European business leaders in a survey last week termed as inadequate their own investment in research and development and in training. In areas like this, self-analysis would shed useful light on industry's own ills.

The Round Table's underlying message, however, is clear. Failare to correct the continent's structural faults will drive Europe's larger corporations to shift a growing proportion of capital investment outside the EU dur-ing the next decade. If this happens, Europe's companies might continue to prosper, Europe would not. As they prepare for their trip The business leaders wisely to the Essen summit, that is a

Wrong track

started from here. That is the sensible response to the government's proposed technique for valuing Railtrack, which owns British Rail's track, signalling and stations. In formally announcing Railtrack's privatisation yesterday before there exists a sensible mechanism for valuing it, ministers are putting their desire to raise funds above the need to ensure efficiency in the railways.

Privatisation could bring significant benefits to passengers. This summer's rail dispute might also have been concluded more quickly if Railtrack had been free to negotiate without regard to the public sector pay freeze. Yet it is doubtful whether the benefits will be as great as they should be. The heart of the problem is that the government has based the charges which train operators will pay Railtrack on an arbitrary valuation of Railtrack's assets and on an equally arbitrary target rate of return for

Railtrack to earn.
The proposed asset value of £6.5bn is more than just debatable - a case can be made for higher or lower figures. It is based on sunk (or replacement) costs that are irrelevant to determination of the infrastructure's current value. As Mr John Swift, the rail regulator has noted, a more commercial approach to valuation is required.
That value should be determined by discounting the appropriate level of future revenues at an

appropriate rate of discount.
The government has approached the pricing question backwards. on a better track.

It would be better not to have What needs to be worked out is the revenue Railtrack would earn if it charged prices that ensure efficient use of the railways. Those calculations should take account of the demand for rail transport, the capacity available and the marginal cost of increasing it. They should also allow for social and environmental considerations, such as the desirable balance between use of roads and railways. Given the uncertainties. it would be more sensible to value Railtrack only after the new system of franchises is working.

The proposed rate of return of 5.6 per cent, rising to 8 per cent within four years, is also unnecessarily steep for a utility. Partly because of this, the odds are that track charges will end up too high. This would hinder the emergence of competitive, entrepreneurial train operators and ensure socially inefficient underutilisation of capacity.

In principle, any overvaluation could be offset by higher subsidies from the Treasury. Yet the gov-ernment would then find itself taking with one hand and giving back with the other. In practice, however, subsidies on the required scale would not be forthcoming. The government would then take its money, perhaps to finance a tax-cutting bribe, but leave the railways underutilised. Not for the first time, the promise of a privatisation would be vitiated by foolish decisions taken during the act of privatisation itself. The railways need to be put

obert Strauss, the US trade representative in the late 1970s, once described his approach to negotiating trade agreements and getting them approved by Congress as "half a teaspoon of sugar here, half a teaspoon there and pretty soon they are sweet".

are sweet".

The business has become more expensive - if not necessarily more subtle - since his heyday. Last November's successful battle to ratify the North American Free Trade Agreement linking the US, Canada and Mexico saw pork thrown around the congressional barrel as if all pigs were about to be slaughtered. This month's - over Gatt - came down to the sweetening of one

When Senator Robert Dole, the most powerful Republican in the US Senate, pronounced himself satisfied with the deal he had struck over congressional ratification of the Uruguay Round trade accords, more than President Bill Clinton breathed a sigh of relief. The eyes of the trading world had been focused on whether the US Congress would ratify the creation of a global trading regime due to come into heing next January under the auspices of the new World Trade Organisation. Waiting on the US, only about a quarter of the more than 120 mem-

bers of the General Agreement of

Tariffs and Trade have completed the approval process. The endorse-ment of the European Union has also been delayed by a legal wrangle, now resolved. International uncertainty has left even the choice of a head of the WTO up in the air. Now, even US opponents of the new order concede that Mr Dole's endorsement has turned the tide. Next Thursday the outgoing Senate ought to put its seal on the Uruguay Round. The House of Representatives should have done its bit two days earlier since the bipartisan leadership - Congressmen Newt Gingrich for the Republicans and Richard Gephardt for the Democrats - is committed to approval. Political chickens are being counted with care but the assumption is that the deal has been hatched.

Mr Dole is no mean dealmaker himself, fond of squeezing the pips until they squeak. It must be assumed he knew exactly what he was doing in September when he announced that he was far from sure that consideration of Gatt should not be delayed until the new Congress convened in January. There were, he said, serious budgetary issues and weighty questions of US sovereignty.

This simple pronouncement made him the centre of the post-mid-term election political universe, even temporarily eclipsing Mr Gingrich. Nafta, not a perfect precedent but the best available, passed the Senate last year by 61 votes (including his) to 39. This is only one more than the 60 votes the Uruguay Round needs to pass a critical pro-cedural hurdle - the waiving of budget rules - prior to a floor vote. While Mr Dole sat on the fence and

🕇 his week's Washington

compromise has relieved

governments around the

world, which feared that

failure by the Senate to ratify the

Uruguay Round this year would kill the global trade agreement

tainty has been removed, a new

ners: could the price paid by Presi-

dent Bill Clinton to secure congres-

tiing trade disputes in the World Trade Organisation, so as to safe-

Effective disputes procedures are

widely regarded as central to the WTO's chances of gaining the inter-

national credibility needed to

establish its pre-eminence as police-man of international trade rules.

guard US interests.

receiving 2,000 calls a day against ratification before the phones were taken off the hook. Many of these were instigated by Mr Perot's organisation and by rightwing radio commentators. For public consumption, the lobbying of the senator from Kansas

was always more about pure poli-

tics than the merits of free trade.

even with a number of Democratic

converts from the anti-Nafta ranks,

the White House was conceding on

handful short of the magic 60.

Wednesday morning that it was a

It was not merely the administra-

tion, directed by one of its own bet-

Mickey Kantor, that concentrated

all its energies on Mr Dole. The

anti-Gatt forces based their cam-

paign in his home state headquar-

ters in Wichita, Kansas, the "ground zero" of their campaign.

Ross Perot, the 1992 presidential

candidate, was in the city on Tues-

day night addressing a rally urging rejection. The Dole office was

ter dealmakers, trade representative

though all the usual arguments were given full public airing. The administration naturally claimed that Gatt amounted to "the biggest tax cut in history", that free trade created more high-paying American jobs, and that US leadership overseas would be gravely damaged if the treaty went down the tubes.

The sweetening

of one man

Jurek Martin and Nancy Dunne analyse

the political manoeuvres behind Clinton's

deal to ratify the Uruguay Round

The opposition, encompassing left and right and with the Nafta experience fresh in the memory, warned that the Gatt-implementing legislation included "give-aways" for special interests in the fine print of the revenue measures of the enabling legislation. One of the better stunts was pulled by Mr Ralph Nader, the consumer activist, who offered to give \$10,000 to charify if any member of Congress read the whole Uruguay Round agreement and then answered 10 questions of his own design. Only Senator Hank Brown, the Colorado Republican and a Gatt supporter, has taken him up - he sits the test before next week's vote.

favours for the agricultural interests so dear to any representative of the farm belt but, most important, the creation of a five-judge panel to ascertain if the WTO unfairly rules against US interests - was designed to give the senator the sort of political protection he craved.

was finally confected - some

For there can be no doubt after the mid-term elections that the old Republican support for free trade, so much a part of Mr Dole's own political career, is weaker now than it has been since the 1920s. Suspicion is rampant of any global body threatening US sovereignty, especially one with the menacing title of World Trade Organisation.

It is generally recognised that Mr Dole has both a managerial and a political problem with the resurgent right which, without this week's deal, could have been exacerbated by the Gatt. Not only would he be vulnerable to conservative charges of sacrificing US sovereignty to an unaccountable world panel, he

would also, in the legislative pro-cess, have found himself voting for higher taxes. Under laws peculiar to the US, the loss of revenues from the lower tariffs of the Round must be offset by higher taxes and user fees. Putting down his marker on the right, Senator Phil Gramm of Texas, a likely rival of Mr Dole's for the party presidential nomination in 1996, came out early and said he could not vote for the budget waiver and its higher taxes, whatever he thought of the Gatt (after the Dole deal, he left the impression he would back the treaty).

Mr Dole has more than Mr Gramm to worry about in looking ahead to 1996. It is going to be hard enough simultaneously to run the Senate and a national political cam-paign. Early finance and good organisation are imperative, espe-cially now that California and New York have moved their primaries up to March, front-loading and shortening the effective voting sea-son. And big business - Mr Dole's potential underwriters - is pro-Gatt, while Mr Gramm, for one, already has plenty of money and political chits in his campaign bank.

ometimes in the negotiations it seemed Mr Dole overreached himself. His attempt to link the Gatt to cutting taxes on capital gains - long on the Republican wish-list – got short shrift not only from the administration but also from business interests. Jerry Jasinowski, president of the National Association of Manufacturers, put it bluntly: "The consequences of killing the Gatt because of last-minute political manoeuvring over a capital

gains tax cut are too great." Even if the game is now over, the perception persists that the admin-istration should never have been forced into the corner of dealing with Mr Dole. According to Julius Katz, a trade official under President George Bush, the lessons of footdragging over Nafta should have been learned. The additional taxes needed to offset the lost tariff income should have been in the budget for the 1995 fiscal year. It was known as soon as the Uruguay Round was concluded last December that such provisions would have to be made.

Then, in the search for extra revenues, the administration lighted upon licence fees on the operators of the new broad spectrum radio wavebands. This gave jurisdiction to the commerce committee chaired by Senator Ernest Hollings, the South Carolina Democrat and protectionist. In October he invoked congressional privileges forcing a

45-day delay in the Gatt vote. Even assuming all goes to plan next week, the unintended consequences could be many. Other countries may want their own watchdog panel of judges. The entire dispute settlement process of the WTO, one of the main US objectives in the launch of the Uruguay Round, could thus be put at risk. But to Bob Dole, playing for high stakes today, that is tomorrow's problem.

The price of compromise

But the essence of the deal that

Guy de Jonquières on the concerns of US trade partners

But now that much of this uncer-WTO much stronger powers than those of the General Agreement on Tariffs and Trade. The biggest concern is troubling US trade partinnovation is to require that disputes panels' reports be adopted sional approval undermine the unless there is a consensus to reject them - the reverse of Gatt practice. stronger multilateral trade system the round is supposed to produce? Concern focuses on the presi-The mechanisms also cover new areas, such as services, and provide dent's acceptance of Mr Robert for a standing appeals body to hear Dole's demand for a special comchallenges to panel findings. mission of federal judges to review the operation of procedures for set-

The US has long advocated tougher Gatt disputes settlements procedures. Indeed, it has repeatedly cited their shortcomings to justify its controversial Section 301 trade legislation, which permits the US to retaliate unilaterally against other countries in trade conflicts. But now stronger multilateral mechanisms have been agreed, the

Clinton administration has been

nle on US sovereignty.

In one sense, the review commission will make little difference. If it decided that WTO panels had ruled against the US unjustly in three disputes in five years, that would trigger a congressional vote on whether to withdraw from the organisation. However, Congress has always been free to vote to pull out of Gatt. In either case, the president could veto such a move. More worrying is the risk that

the commission could impair the disputes panels' authority. Much will depend on the precise remit handed to the judges, and how they

If they were to pronounce on the substance of disputes cases, they could simply become a pretext for

The Uruguay Round gives the forced to appease anxieties in Conthe US to reject any finding with much stronger powers than gress that the new WTO will tram-which it disagreed. If, however, they focused strictly on whether panels have followed procedures fairly and correctly, their role

would be more limited.

Even then, they could find them-selves at the centre of political controversy. Expansion of WTO mechanisms to cover trade in services, and other activities inside national borders, will require the panels to rule on what Gatt members have hitherto considered the domain of domestic policy.

Some observers also expect a stream of early cases intended to test the extent of the panels' jurisdiction and set precedents in areas where WTO rules are sketchy. These cases could hand ammunition to isolationists in Congress and other national legislatures.

Precisely for these reasons, however, some WTO supporters take a more positive view. They argue that US monitoring, if conducted objectively, will give the disputes panels an extra incentive to meet the high standards of jurisprudence needed to command respect. Furthermore, they say, if the federal judges endorsed panel findings

which went against US interests, they could make them politically more acceptable in Washington and might even help improve the poor US record of implementing adverse Gatt disputes rulings.

The federal judiclary's reputation

for independence from other branches of government also offers reassurance. However, such optimistic prognoses might have to be revised if the US example were widely emulated - particularly by countries less scrupulous about divisions between judicial and executive power. That could only heighten the risk that the WTO would be torpedoed by members intent on taking the law into their

OBSERVER

Taking the Mickey?

■.Guess who's coming to Disney? That grand old trooper Sidney Poitier, who has spent over 40 years in show business and starred in more than 40 films, has popped up on the board of The Walt Disney Company.

Poitier's reputation has stood the

test of time better than Disney's. The first African American to make it big in Hollywood – he was knighted by the Queen in 1968 -Politier has gone from strength to strength in his later years. Not so Walt Disney, which seems to have lost its stock market magic. Euro Disney continues to turn in hefty losses, attendance is sagging at US theme parks, and the death of Frank Wells and the noisy departure of Jeffrey Katzenberg put a big question mark over the group's top management.

Not surprisingly, Disney is keeping us in suspense about Poitier's latest role. The official release says that the academy-award winning entertainer will fill the unexpired term of the late Frank Wells, Disney's president. Does this mean that he is Wells' replacement?

And how old is Poitier? Disney says 67, the history books say closer to 71. Disney chief executive Michael Eisner was enjoying the Thanksgiving holiday yesterday, like the rest of the US, so no one

was able to elaborate on his odd comment that "Sidney's talent is more than screen deep".

Shadowy

■ Wise move by Labour to unveil its shadow budget yesterday at Church House, Westminster? It will be recalled that shadow chancellor Gordon Brown had earlier defined the terms governing the validity of tax and spending commitments made by Labour MPs. On BBC radio, Brown said: "Unless you can quote me chapter and verse about commitments made in the House of Commons, then they were not

Iust rewards

■ Warning – political gaffes can damage your career, unless you live in Brazil. Rubens Ricupero, who quit in September after a row about Brazil's inflation figures, is off to Rome as Brazil's next ambassador. Ricupero, a lifetime diplomat and Brazil's fifth finance minister in two years, is apparently looking

lifestyle in the foreign service. His successor, Ciro Gomes, is also likely to be out of a job soon once the new president, the very same Fernando Henrique Cardoso, takes over on January 1. Given that Gomes has spent most of his period in office bad-mouthing busines and making enemies in

forward to the less demanding

CABINET ROOM BA

'Come Monday, we could be on the

government, not even Brazil's magnanimous diplomatic service is likely to find him a bolt hole.

Crossed line

■ Direct Line, the Royal Bank of Scotland's pushy phone-based insurance outfit, seems hell-bent on selling ever more complex products, such as life insurance and mortgages. But despite yesterday's impressive increase in profits, Direct Line's expansion plans have been met with scepticism.

Hence, it will be heartened by vesterday's press release from another firm headed "Customers

say yes to phone-based mortgages". Any concern that complicated financial matters like mortgages can't be properly handled over the phone has been dispelled by research, said the release.

And who has Direct Line to thank

for this timely observation? The Household Mortgage Corporation, the UK's largest centralised lender, which will be Direct Line's number one competitor.

Ouavering ■ What was that faint tremolo perceptible during the Vienna

Philharmonic's otherwise exemplary performance at London's Royal Festival Hall on Wednesday evening? With not a single Frau to be seen among the players, could it he that even this notorious bastion of male chauvinism is quaking at the prospect of Austria joining the being forced to play in tune with Brussels' equal opportunities legislation?

Honk for Oui

■ Given the streak of recklessness that seems to possess your average Belgian when placed behind the wheel of a car, proposals by transport minister Elio di Rupo to raise the speed limit by 10 kph to 130 kph - to bring things in line with neighbouring France – might seem academic in the extreme.

Nonetheless, it is a notion upon which - surprise, surprise - the Flemings and the Walloons cannot agree. Quite why those pro the increase should be the Francophones, while the Dutch speakers all duly line up on the side of the pays, is less than clear to a non-Belgian. But there are more motorway accidents in Flanders Which in turn is explained less by the fact that Walloons make yet crazier drivers, than by the existence of a different order of hazard - the regional police force. The latter installs nightly check points - which seem to have the reverse of their intended effect of cutting down the accident rate.

Right on

■ So much for the musings of one of the Conservative party's vice-chairmen on the course of European history. Patrick Nicholls resigned for his indiscretions, but no one seems to be getting unset by another outburst of Eurofriendliness under Westminster's nose. The bunkered

cabinet war rooms under Whitehall used by Winston Churchill during the second world war have for some while been advertising themselves in London tube stations with a poster featuring Adolf Hitler and the slogan "Ein Volk, ein Reich, ein Fuhrer". It signs off sweetly: Without the cabinet war rooms, a united Europe would have happened a lot sooner.'

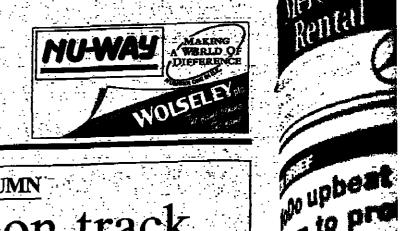
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FINANCIAL TIMES

Friday November 25 1994



UK MPs are advising group on trade with Iraq

By Jimmy Burns, William Lewis and James Whittington in

Two Conservative MPs, including the parliamentary assistant to Mr Malcohn Rifkind, defence secretary, are advising a commercial lobby group which wants to boost trade between Iraq and the

The MPs are Mr Henry Bellingham, parliamentary private secretary to Mr Rifkind, and Mr Michael Colvin, chairman of the Conservative Foreign Affairs Committee. They have been advising the Iraqi British Interests Group, which in August organised one of the first British trade delegations to Baghdad since the Gulf War.

They have advised us on who to speak to in Whitehall," said Mr Edmund Sykes, secretary of the IBL, "if we want to seek advice on how to avoid breaking United Nations sanctions, how would we

Mr Bellingham said: "I have no

major British and European compamies are to begin exhibiting in Baghdad next week in an attempt to win contracts from the Iraqi

Companies from Germany, France, Austria, Spain and

Companies fear being left out of trade with IraqPage 7

Britain involved in the health and water treatment sectors will be exhibiting at two separate trade fairs in Baghdad. One of the trade fairs is being organised from the UK by Orient Exhibitions, a Kent-based com-

Mr Andrew Maclean, a director at Orient, said the companies attending the fair would include the pharmaceutical group, Weir Pumps, the Glasgowbased engineering group, and Johnson & Johnson, a major supplier of medical products. In September, Mr Stephen

In a separate development, 34 Crouch, the IBI's director-general, travelled to Jordan with Mr Bellingham, the MP for Norfolk North West. The MP had an informal meeting with a senior official from the Iraqi foreign ministry on September 3.

Mr Bellingham, who has been PPS to Mr Rifkind since 1990, said his visit to Jordan was private. "It was a private visit paid for myself as a backbench MP,"

Mr Bellingham said he was not told in advance that he would be meeting the Iraqi official at a social engagement

He subsequently informed officials from the Foreign Office and Ministry of Defence of the meeting. "They were grateful that I'd informed them," he said.

In a letter obtained by the Financial Times, Mr Crouch states that with Mr Bellingham he met several Jordanian government officials and that "we also met with a delegation from the Iraqi Ministry of Foreign Affairs in order to listen to their point of

environmental awareness and international responsibility." The winning offering, chosen yesterday from 100,000 sugges-Tanker liability crackdown threatens US oil supplies

Transport Correspondent

The threat of a US oil shortage this winter has increased in recent weeks in spite of urgent efforts by shipowners and the insurance industry to find a solution to tough new financial liability rules on tankers.

Pressure on the shipping industry and the US administration is intensifying with little more than a month before the December 28 deadline for tanker owners to prove they can meet the financial

nences of an oil spill. The US Coastguard has approved the liability arrangements made by the owners of nearly 300 tankers. But that is only one-third of the number needed to maintain oil shipments to the US, shipowners said yes-

Intertanko, an organisation representing many of the world's independent tanker owners, has written to Mr Federico Pena, the US transport secretary, calling ent action to prevent " found economic disruption" to the international tanker commu-

Attempts to persuade the coastguard to delay implementation of tanko fears that a minor act of their P&I Club.

the deadline have been unsuccessful. Mr Miles Kulukundis, chairman of Intertanko, called upon Mr Pena to allow "a reasonable extension" to the deadline.

"The danger to the US is immediate," Mr Kulukundis warned. "The maritime supply-lines that provide the US with petroleum extend thousands miles... Voyage times run close to 40 days. The markets are already showing signs of dislocation."

Two insurance schemes to provide additional cover to oil tanker owners have been accepted by the US authorities. But shipowners remain concerned that these are insufficient to cover the costs of an oil spill.

The problems follow a tightening of rules governing financial hability in the wake of the Exxon Valdez disaster off Alaska in 1989. The coastguard has set higher limits on the "certificates of financial responsibility" for shipowners from December 28.

The limits have been increased to \$1,500 per per year, but if a court finds that a shipowner or tanker captain guilty of gross negligence, the lia-bility could be unlimited. Inter-

negligence leading to an oil spill could be treated as "gross negli-

gence" by the US courts. The coastguard's National Pollution Funds Centre said it had issued a further 195 certificates of financial responsibility, bringing the total available to tanker owners to 296. Companies with certificates include Shell International Shipping for 44 vessels, Bergesen for 40 vessels and Union Carbide Corporation for one vessel.

The insurance schemes which have obtained approval are First Line, arranged by Stockton Reinsurance of Bermuda, which will provide cover of up to \$150m (though a higher limit is being sought) and OPAClub, a mutual liability arrangement created by brokers Willis Corroon and Sedgwick Marine, which plans to provide cover to \$250m.

A third arrangement, Shoreline Mutual Management, providing \$300m of cover on top of the \$700m available to shipowners through their protection and indemnity (P&I) club, has yet to win approval.

The problem with the schemes is that shipowners fear a court might still be able to pin higher financial liabilities on them or on

EU rebels threaten to challenge Major

Continued from Page 1

against Mr Major.

Advocates of a contest suggested that potential rebels could choose to back the governget but then indicate they had

conditions over most of western Europe. Only ireland and Scotland will have outbreaks of rain owing to a nearby frontal system. Eisewhere, it will stay mostly dry

with cloud and some local fog. Southern France, Spain and Portugal will have plenty of sun, but also lingering fog patches Central Europe will be mostly cloudy with light rain. Only northern regions will have sunny intervals. Cold air across Russia will be drawn south and will reach the northern Balkans later today. As a result, eastern Europe will stay cloudy with outbreaks of rain developing. Northern regions, will have snow. Italy and Greece will have a lot of sun with pleasant temperatures.

On Saturday, a frontal system will bring raint to the Benelux. This front will be followed

Lufthansa

by another high pressure system bringing

cloud and mist to western and central Europe. Eastern Europe will remain cold, and Turkey and Greece will be colder.

Scandinavia will be milder. Thunder showers will develop in the Medit

Five-day forecast

lost confidence in the prime min-ister by backing a challenge. That brought acknowledge-

as chairman of the 1922 commit-

Japanese party's name is true to character

By William Dawkins in Tokyo

It is not always easy to pack a message into a name.

The alliance, due to transform itself into a mega-party at a mega-party on December 10, set-tled briefly on an English name only to change its mind twice before announcing the final version, the New Frontier party. It is imbued with more meaning than its apparent blandness

Party officials had asked the public to fax to Tokyo headquarters suggestions for a title that would evoke "the newness and freshness of our group...and perhaps also imply such qualities as

New-new party.

stration of the open style of democracy with which the new party hopes to challenge the backroom ways of the ruling Liberal Democratic party's factional

speakers as it is to foreigners.

one of the NFP's political advis-

So it was that the title started yesterday evening as New Progressive party. Officials thought, on reflection, that sounded "odd" and changed the translation a few hours later to New Frontiers party, before Ms Hosokawa's panel finally lopped off

Endearingly, one of the party's advisers confesses that the sec-ond, forward-looking, "shin" is not entirely appropriate because the NFP is dominated by conser-

That is the moral of the national search for a new name, concluded after a tortured debate last night, by Japan's alliance of nine political opposition groups.

might suggest.

tions sent in by party friends and supporters, was shin-shin-to, the literal translation of which is

It won the most votes from a poll of the party's 213 upper and lower house parliamentarians, advised by a panel of 15 academics, media folk and artists, including the shapely Ms Fumio Hosokawa, a former pin-up girl unrelated to the former prime minister of that name. It was, officials said, a demon-

The party's name could have been worse. Runners-up included the Party of Hope, the New Wind party, the Pure New party and the Human party. Plain New-new party, while snappy, was thought an injustice to the subtlety of the kanji characters of which it is composed, an exam-ple of how written Japanese can be as impenetrable to native-

The second character of the лате means something more than just new - something like

the "s" and called it a day. ruling LDP.

Confused? That's Japanese pol-

THE LEX COLUMN

Privatisation on track

Running railways, as the US railroad barons demonstrated in the late 19th century, can prove hugely lucrative. Whether Railtrack, whose privatisation was announced yesterday, can emulate them, or ends up a mere puffing billy, remains unclear.

In theory, Railtrack should prove the former. On the cost side it can, like the utilities, make substantial post-privatisation savings. Prospects are also promising for revenues. Rafftrack should significantly increase yields on its £2hn property portfolio, currently at just 7 per cent. It may also repeat BAA's trick of raising pas-senger spending at retail outlets at its

Admittedly, Railtrack's main income will initially come from fees paid by train companies for using its network and their price will be set by a regulator. But if privatisation is successful in generating greater usage of the rail network, revenues from track fees could rise too. With petrol prices due to increase in real terms over coming years, halting the long-term decline in rail travel may not prove the tall order

that some think.

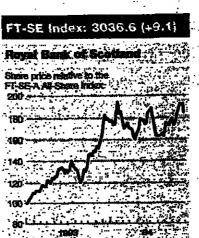
If the opportunities are considerable, so too are the risks. A brake van on the company's progress will be poli-tics. Labour, well ahead in the opinion polls, remains implacably bostile to private ownership of the railways. Though a Labour government would probably not renationalise Railtrack, it might well interfere with its regulatory framework.

By contrast, while the Tories remain in power, there will be doubts about their commitment to subsidise heavily loss-making routes in the long-term. Such concerns may not derail privatisation, but they could reduce the amount Railtrack fetches.

Direct Line

The figures from Direct Line were splendid, a tribute to the company's success in pioneering the telephone-based marketing which has revolutionised the personal sector of the UK insurance industry. But for all management's confidence in the future, one can sense future stagnation. For one thing, Direct Line failed to

meet its target of 2m motor customers. Then there was a slight increase in the company's expense ratio, disappointing in the light of the 48 per cent growth in premium income. All this points to growing competition in the direct sector. This is especially the case in motor insurance, where premi-



ums are coming under increasing pressure and claims levels are set to rise after an unusually favourable patch. Direct Line remains well ahead of its competitors in terms of cost manage-

ment, but margins are set to fall. These factors alone will not stop growth in pre-tax profits to £160-£170m next year and perhaps £200m in 1996. They point, however, to growing pressures which limit the scope for expansion thereafter. It is not yet clear that Direct Line's new ventures in financial services and life insurance will be able to pick up the slack. Hence the drop yesterday in the shares of Royal Bank of Scotland, Direct Line's parent. The shares have performed better than those of any other bank in the past two years, chiefly because of Direct Line. But as doubts about Direct Line's future growth intensity, it is likely that RBS will lose some of its premium rating.

Market-making

Sir Bryan Carsberg has caused another minor storm in the City. Last week, the Office of Fair Trading's director-general published a report lambasting underwriting commissions. Yesterday, it was the ability of market-makers to keep large share trades secret for 90 minutes - and in some cases five days - that attracted

Such secrecy is typically justified by market-makers on the grounds that it gives them time to off-load the risk of trading large blocks of shares: requiring them to be open is rather like asking poker players to reveal their

But the OFT thinks market-makers

who handle large trades gain valuable information, from which secrecy gives them time to profit. Two alleged anticompetitive consequences follow. First, big market makers - which han dle most large trades - have an unfair advantage over smaller rivals. Second market-makers are so worried that they may be hit by a large trade being unwound that they defensively widen the dealing spreads for normal-sized trades. Investors suffer through not getting the best prices for normalsized deals.

The thesis is plausible enough but fuzzy. The OFT is vague on exactly what information market-makers gain from handling large trades and how they profit from it. Moreover, there is no compelling evidence that dealing spreads for normal-sized trades are wider than they need be. If the OFT is to press ahead with its attack on secrecy, it must be more convincing in showing that there are victims.

Allied Domeco

There is no reason to doubt the stra tegic logic of Allied Domecq's pur-chase of Pedro Domecq earlier this year. But it is disconcerting to see the Mexican market - which accounts for half Domecq's profits - turning down so sharply, so quickly. Why was Allied not able to see this coming?

Confidence in the group's deal-making prowess has taken a dent, especially as it is now clear that due diligence ahead of the Domecq deal did not dig so deep as to reveal in which part of the year the Spanish company earned the bulk of its profits.

There is little consolation for share holders in Allied's disingenuous pro-testation that there would be no earnings dilution from the deal, but for Mr Ramon Mora-Figueroa's decision to exercise his "put option". The option obliging Allied to buy the outstanding shares in Domecq, is being exercised and the purchase will dilute in the current year as a result. It is not surprising, under the circumstances, that Allied's share price dropped by more than 8 per cent yesterday.

Across the group as a whole, operat

ing performance was poor, with only modest underlying growth in spirits and retailing. The 9 per cent drop in Carlsberg-Tetley's operating profits provided more evidence of difficult conditions in the UK beer industry. The shares will struggle to maintain a market rating, given the pedestrian outlook for earnings growth in the next few years.

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阿里斯斯 法代明的现代

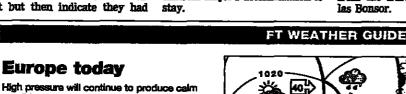
required number, but they were

claiming a groundswell of anger

ment from cabinet colleagues that a contest was possible. But one senior minister insisted last

night the latest storms had strengthened rather than weakened Mr Major's determination to

the re-election of Sir Marcus Fox tee of backbench MPs. He had been accused of not representing forcefully enough the views of backbench MPs to the prime min-ister. But he beat off a challenge from the Eurosceptic Sir Nicho-



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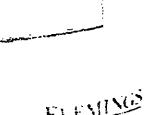
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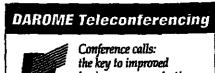


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COMPANIES & MARKETS

Friday November 25 1994

FINANCIAL TIMES



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IN BRIEF

MoDo upbeat after return to profit

Shares in MoDo, the Swedish pulp and paper group. rose 5 per cent after it announced that profits after financial items soared to SKr1.01bn (\$136.00m) of the state of the sta SKr427m loss, and it painted a bright picture of

Bayer and Hoechst in dye merger Bayer and Hoechst are to merge their textile dyes operations into a joint venture in an attempt to revive profits and defend their market shares against low-cost competitors. Page 16

Canadian bank doubles earnings Toronto Dominion Bank, Canada's fifth largest, more than doubled earnings in its latest fiscal year to C\$683m (US\$497.5m). Page 16

Direct Line suffers Direct Line, the UK's largest private motor insurer. admitted that fierce competition had led to a slight fall in its operating efficiency. Page 16

Danone buys Argentine stake Danone, France's largest food group, is paying \$240m for a controlling stake in Bagley, an Argentine biscuit manufacturer. Page 17

Body blows knock Alcate! Alcatel Alsthom is reeling from body blows that have rocked the French telecoms, transport and engineering group since the beginning of the year.

Extra space helps Storehouse An increase in selling space helped Storehouse, owner of the BHS and Mothercare retail chains, to lift interim sales 7 per cent and operating profits from retailing by a third. At the pre-tax level, profits doubled to £24.2m (\$40m). Page 20

Record term for Johnson Matthey Johnson Matthey, the UK precious metals technology group, has reported a record first-half performance and said there was every chance that this would continue in the second half. Page 21

Babcock back in the black Babcock International, the UK engineering contractor, materials handling and facilities management group, returned to profit in the half-year to September 30. Page 22

'Mini-CAP' for E European farms Mr Rene Steichen, the European Union's agriculture commissioner, endorsed a "mini-CAP" to help eastern European farm industries. Page 36

De Beers digs into Namibian diamonds De Beers, the South African group that dominates the world diamond business, has secured its position in Namibia for the next 25 years - or until the diamonds run out. Page 36 Brazilian market recovers

Share prices in Brazil recovered yesterday after a traumatic few days' trading which had seen the main Bovespa index down 12 per cent from a week ago. Back Page

Tighter accounting regulations in the US are about to make the process of taking big restructuring charges less attractive. Such one-off charges have become the fashion as the country's biggest companies overhaul their operations to make themselves more competitive. Page 8

Companies in this issue

ACC AGH Alcatel Alsthom Alfied Domecq Amoco Asahi Bank Atlas Copco Atreus Avesta Sheffield BASF BCH Babcock internat Bagley Bank of Tokyo CPL Aromas Chamberlain Phicos

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Market Statistics

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Administration of the service of the Road futures and options tes prices Olyndands announced, LIK

Liffe equity options London share service Menaged funds service New Intl bond Issues Recent Issues, LIK Short-term let rates

Chief price changes yesterday

123 Royal Bk Scot 447% -Smith (MH)

BASF trebles and expects more growth

in Frankfurt BASF, the German chemicals group, expects a 50 per cent ing years of the decade. increase in pre-tax earnings to DM1.6bn (\$1.07bn) this year after He announced a 99 per cent

third quarter, Mr Jürgen Strube, chairman, said yesterday.

Forecasting further growth for the coming two years, Mr Strube

7.6 per cent at DM32.4hm.

The sharpness of the recovery was gratifying, Mr Strube said.

But he added that he was not third quarter, Mr Jürgen Strube, chairman, said yesterday. said he expected his main objective - a 10 per cent return on would press on with cost reduc- its less cyclical businesses includ- year, and to be followed by an

profits more than trebled in the

OTHE FINANCIAL TIMES LIMITED 1994

capital - to be achieved in 1996. After that, he was counting on less pronounced expansion and increased competition in the clos-

rise in earnings for the first nine months to DM1.2bn on sales up

satisfied with profitability and

tions. This would entail a further 4,000 job losses during 1995, following more cuts this year.

Mr Strube said fixed costs had been cut by DM1.4bn in the past three years, and further economies worth DM100m had been made in the nine months to the end of September.

Group payroll costs in the review period had fallen 3.3 per cent. The company would reinforce

ing pharmaceuticals, natural gas, plant protection and fine chemicals, he added, complaining of continuing pressure on producer prices while raw material costs

continued to rise. Pharmaceuticals sales are expected to rise by a third to DM3bn when negotiations to buy the UK Boots group's drugs operations are concluded. Mr Strube expected the talks to

first public remarks on the deal, required on all sides. be completed by the end of the

he said adjustments would be

Addressing workers' concerns

over possible job losses in his

integration programme.

interesting.

Apart from the geographical oil and gas. However, earnings synergies between the two were again reduced by extraordigroups' drugs operations, he said nary items, especially write-offs of plastics, fibres and consumer tes treatments were especially products plant in the US.

North American sales rose 3 per cent in the period, and while European sales increased 8.5 per cent, turnover in Germany fell 0.6 per cent.

Asian, Australian and African An interim report published sales showed the strongest yesterday showed higher operat- growth, increasing 12 per cent.

Decision due on foreign role in Telekom sale

German chemicals group expects 50 per cent rise in earnings this year but presses on with cost cuts

By Andrew Fisher in Frankfurt

The German government will today end weeks of waiting by naming which US or European bank will play the main foreign role in the DM15bn (\$9.7bn) privatisation of Deutsche Telekom. The announcement by the postal ministry at a press conference in Bonn follows several days of uncertainty about when the names would be made known.

Monday and then postponed. Because Deutsche Telekom intends to list its shares in the US, the position is almost certain to go to a New York-based bank. Merrill Lynch of the US is regarded as one of the strongest candidates, with Goldman Sachs. Morgan Stanley and Salomon Brothers also prominent among the 22 banks which made presen-

tations in Bonn. Some bankers

are under scrutiny by regulators around the world.

Last week Mercury Asset Man-

agement, the UK's largest fund

management group, disclosed that, from next January, it will

no longer deal under soft com-

as "soft dollars") involve a broker

paying for goods and services for

commissions from the manager.

MAM is 75 per cent owned by investment bank S.G. Warburg,

which itself is an active soft com-

mission broker. The fund man-

ager says its decision is largely a

reflection of the growing resis-

tance among UK pension funds

direct business through brokers

who may not offer the best prices

for securities.
"Softed" services typically include research provided by a third party, or information ser-

vices such as Reuters or Bloom-

berg screens - services which

fund managers would normally

have to pay for themselves. "If I

didn't accept soft commissions. I

would have to either lower my

profits or raise my fees," said one

their jobs, and so benefit clients.

there is nothing much different

between their activities and

those of stockbrokers; in both

commissions to receive services (research material, in the case of

traditional brokers). "All we are

doing is unbundling the service,"

said an executive at one firm which executes all its business

Many regulators are uncon-

Mr Arthur Levitt said the prac-

tice "doesn't feel right, smell

right or taste right". This is despite the fact that, at around

\$750m in 1993, or 30 per cent of

all commissions paid, the busi-

ness is a large practice in the US.

Regulators around the world

are following a similar pattern in

the range of goods or services available under "softing" deals,

and then they have pushed for

In developed markets such as

on a soft-commission basis.

leading UK fund manager.

claim that e

to soft commissions.

that Deutsche Telekom's choice is for Goldman Sachs.

Among UK banks hoping for a parallel or subordinate foreign role are Kleinwort Benson, S.G. Warburg and N.M. Rothschild. European banks have lobbied strongly for one of them to play a prominent part in the issue, scheduled for the first half of 1996, because of the experience of see the domestic share side and

The decision was expected on said the government favours Mer- UK investment houses in han- Deutsche Bank the international. rill Lynch, while it is understood dling large privatisation deals. They have also argued their case on political grounds.

Dresdner Bank and Deutsche Bank are expected to be appointed joint lead managers of the issue, in which a quarter of Telekom's shares will be sold in the first privatisation tranche; the second will take place in 1998. Dresdner Bank is likely to over-

Like the recent privatisation of Lufthansa, the national airline, which raised just over DMIbn, the Deutsche Telekom issue is expected to be "ring-fenced" with banks restricted to consortiums covering broad geographical areas. Some banks have criticised this procedure as too inflexible. • The DM530m share offer by Hanover Re, the world's fifth

eign investors taking more of the issue than expected, Commerzbank, the lead manager, said yesterday.

The issue, which closed on Tuesday, was the seventh biggest on the German stock market for 10 years. Foreign investors accounted for about a third of the shares, which traded unofficially yesterday at just above the offer largest reinsurance group, was price of DM75.

Hungary hotel talks collapse amid row

By Nicholas Denton in London and Virginia Marsh in Budapest

International investment banks in Budapest yesterday accused Hungary of scuttling the sale of Hungarhotels, the country's largest hotel chain. They also cast doubt over the country's commitment to privatisation.

The row broke out as negotiations collapsed between Hungary's State Property Agency and American General Hospitality of the US over the tender for 51 per cent in state-owned Hungar-

Mr Ferenc Bartha, privatisa-tion commissioner, said: "We are in negotiation ... and the hoard will decide."

Western investors and their advisers have taken the deal as a litmus test of the socialist government's intentions on privati-

The controversy mars Hungary's efforts to sell shareholdings in telecommunications, electric-ity and gas utilities and to raise \$1.5bn over the next 12 months.
AGH bid \$61m for the stake in Hungarhotels to better a rival offer of about \$45m from Intercontinental Hotels of Japan and the authorities last week named AGH as preferred bidder.

16 18

21 21

But the social security fund, led by allies of the socialist government, has mounted a campaign to stop the deal. Intercontinental also lobbied

against the tender outcome which would have left it without a flagship hotel in Budapest. The Hungarian negotiators demanded AGH pay a 25 per cent

premium and investment bankers said they suspected the authorities wanted to force AGH to withdraw.

The SPA board meets next week to decide on the Hungar-

hotels tender but it would require a climbdown by the SPA at the meeting next week to save the deal. Hungary insisted that AGH

raise its bid although the US company emerged from a threeway competitive race. Deloitte & Touche, the accountants, concluded that the bid was 20 per cent over market value. The government has previ-

ously promised to speed up privatisation and foreign investment. The sale of Budapest Bank, a state bank, is in its final stages. But only one significant sale to western investors has gone through since the former communists returned to power after elections last May.

The fund manager's 'free lunch' comes under scrutiny

Soft commissions, often criticised as the proverbial free lunch for fund managers, are under commissions with the managers. take a hard line on soft commissions

missions agreements. These arrangements (known in the US were taken in the 1980s, and attention has now switched to disclosure. The SEC is expected to publish proposals for greater disclosure of soft commission a fund manager, in return for receiving a minimum amount of arrangements in January. Mr Ken Berman, an SEC staff member working on the proposal, says the result is likely to be a requirement for fund managers to produce "some kind of report to investors that deals only with soft dollars". For the first time, fund managers are expected to give details of the amount of soft

sions lead to a subtle form of bribery in which fund managers, the services they receive. In many developing markets, eager to obtain the free goods particularly in Asia, where soft and services, "churn" client commissions have soared on a accounts to generate the requiwave of equity investment from site level of income. Moreover, there is a fear that in order to the US - regulation is still at the first stage. meet the targets, fund managers

In Hong Kong, regulators have proposed restricting the practice of giving fund managers cash rebates for minimum levels of business - a variation on softing which is already banned in the US and UK. According to solicitors Linklaters and Paines, softed goods and services in Hong Kong can include tickets to sporting events, and it is difficult to see how these benefit the end-client.

ong Kong's Securities and Futures Commission is proposing to ban cash Fund managers say the softed services make them better at rebates unless prior consent of the end-client has been obtained, And soft commission brokers say and to ban fund managers from accepting softed services that do not demonstrably benefit clients. It also proposes that transactions cases, fund managers are paying with "connected persons" - such as the stockbroking arm of a fund manager's parent company must be conducted at arm's

Meanwhile, regulators say that the increasingly international nature of investment has made soft commissions more difficult vinced. US Securities and Exchange Commission chairman to regulate.

Indeed, critics of Hong Kong's efforts to crack down on soft commission abuses point out that local fund managers may be nesses to rival centres such as Singapore or Tokyo to get around the regulations. MAM says the one part of its business which will still accept soft commissions is a small unit-trust operation in

trying to control the business: first they have sought to restrict While soft commissions are just arriving in developing mar-kets, the practice is fast being overtaken in developed countries such as the US by an alternative practice. "Directed commissions" the US and UK, the first steps

involve a fund manager's own cli-

their fund manager to arrange for part of their commissions to be directed to a broker who will pay for services such as the client's own performance measurement fees, or fees for investment consultancy. According to Greenwich Associates, the US consulting firm, around a half of all US pension funds engage in directed commis-

ent capturing the benefit of com-

mission payments, rather than

seems certain it will eat into fund managers' profits. "The real question we are debating is Who does commission really belong to?"," said one fund manager. "Increasingly, the fund manager's client is seeing commission as his asset, not the

fund manager's."

Norma Cohen, Richard Waters and

Allied Domecq ahead



Allied Domecq, the UK drinks and retailing group, increased interim Simon Holberton | profit 16.5 per cent despite a setback in Mexico, Page 16; Lex, Page 14

ROTHSCHILD

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haned by Rotheshild Asset Management Limited, a member of DARO London - Paris - Zurich - New York - Hong Kong - Tokyo - Sydney

Japan banks fail to arrest slide

better disclosure.

By Gerard Baker in Tokyo

The long earnings slump at Japanese banks showed no signs of abating yesterday as the leading lenders reported sharply

lower profits for the six months to the end of September. The gradual removal of the pile of bad loans accumulated in the collapse of the Japanese property market in the past few years was reflected in bigger write-offs of bad debts. The pro-visions for problem loans caused a further slide in pre-tax profits,

but they also began to make inroads into the outstanding total of disclosed bad loans, which now appears to have

were compounded by rising interest rates and weak demand for lending which cut into banks' core business profits. Aggregate operating profits at the 11 leading banks fell 6 per cent from a year earlier to Y1,092bn (£7bn). Write-offs of bad loans cut pretax profits 41 per cent to Y233bn. Between them the 11 banks

passed its peak. But the asset quality problems

wrote off Y1,341bn in non-performing loans, up 60 per cent. The outstanding balance of non-performing loans fell by Y222bn include only loans to bankrupt borrowers and loans on which no interest has been paid for at least six months. They do not include restructured loans. where interest rates have been pared to keep borrowers from going under. Real problem loan totals are thought to be up to double the disclosed figures.

INTERNATIONAL COMPANIES AND FINANCE

Toronto Dominion doubles earnings

By Bernard Simon in Toronto

Toronto Dominion Bank more than doubled earnings in its latest fiscal year, and has raised its dividend.

The bank, Canada's fifth largest, lifted earnings to C\$683m (US\$497.5m), or C\$2.14 a share, in the 12 months to October 31, from C\$275m, or 82 cents, a year earlier. The quarterly dividend has been increased to 22 cents from 20 cents a share.

Fourth-quarter earnings soared to C\$195m, or 62 cents a share, from C\$82m, or 25 cents. The bank said it was espe-cially pleased with the improvement in its loans port-folio. Loan losses, originally forecast at C\$450m, totalled C\$345m, in spite of an extra general provision of C\$38m.

As a result, fourth-quarter write-downs were only C\$32m. down from C\$150m last year. Non-performing loans dropped to C\$727m on October 31 from C\$1.22bn a year earlier.

The bank forecast a further improvement in 1995, based on continued economic recovery and momentum in new busi-

Klöckner back in profit with DM5m for year

By Michael Lindemann in Bonn

Klöckner Werke, the German industrial group which shed its steel interests last year, yesterday said it was back in profit. The group, now centred on its car parts division and bottling plants, made a DM5m (\$3m) profit following a DM196m loss last year, accord ing to preliminary figures for the year to September. Final results will be available in February. Operating profit rose to DM106m, compared with a loss of DM324m last year, while turnover fell to DM4.1bn from DM6.1bn following the sale of the group's steel works.

The company said it would make "further significant improvements" next year.

Bayer and Hoechst form textile dye joint venture

By Christopher Parkes in Frankfurt

Bayer and Hoechst are to merge their textile dyes operations into a 50:50 joint venture in an attempt to revive profits and defend their market shares against low-cost competitors in Asia.

The new company, expected to be established in mid-1995 and with aggregate annual turnover of DM2bn (\$1.3bn), will mark a further important step in the consolidation of the German chemicals business.

It follows a series of crossborder and inter-company deals which started in the recent recession as German chemicals groups strove to regain competitiveness and reinforce their companies better to withstand future cyclical

Hoechst said markets for dyes had been subjected to deep-seated changes by new producers, notably in low-wage countries in Asia, which had

led to losses. "It is to be expected that this situation will become more severe," it added.

The new company will be based in Germany, while US operations are expected to be joined in a partnership.

Most of Hoechst's PVC huslness has already been merged

with the German chemical group Wacker's operations in a new company, Vinnolit, which is looking for a further partner to increase its critical mass. The group's plant protection ss has also merged with that of Schering into a so-far

successful venture, AgrEvo,

which recently forecast sales

of DM3.35bn this year and

profits of about DM270m. yesterday AgrEvo

announced the purchase of a majority stake in Stefes, a private agricultural chemicals distribution company with annual turnover of DM80m.

· Net earnings at Henkel, the German chemicals and consumer products group, rose 15 per cent to DM485m in the first three quarters of the current year as restructuring measures started to pay off.

Sales rose marginally to DM10.5bn, according to an interim report, but fell in Germany.

Reporting sales increases of 16 per cent in Asia and 12 per cent in the US. Mr Hans-Dietrich Winkhaus, chairman, said he aimed to reduce the company's dependence on Europe, and improve its position in consumer markets.

Price fears hit Direct Line

By Ralph Atkins and Alison Smith in London

Fears about the impact of an insurance premium price war hit Direct Line, the UK's largest private motor insurer, yesterday in spite of a doubling in its pre-tax profits.

Shares in the company's parent, the Royal Bank of Scotland, fell 17%p to 425p after Direct Line admitted fierce competition had led to a slight fall in its operating efficiency. Mr Peter Wood, the chief executive who founded Direct Line in 1985, emphasised the

company's progress in building

on customer base by selling personal loans and mortgages. Analysts were disappointed at lower-than-expected growth in the number of motor and household policies sold by Direct Line and suggested com-

petitive pressures affecting all

insurance companies meant its

profits growth would slow. Pre-tax profits were £110.1m (\$172m) in the year to September - up from £50.2m last time. The latest figure includes the £21.4m payment last January to Mr Wood after he was bought out by the Royal Bank of Scotland and placed

on a salary.

the market.

Several leading City securities houses cut profit forecasts for next year to about £130m-£140m.

Direct Line said competitive pressures, marketing expenses and investment in improving accidental damage manage-ment, had led to a "marginal" increase in its expenses-to-premiums ratio. Total premiums written increased to £608.2m from £409.5m.

Direct Line also announced plans for its first expansion outside the UK - a joint venture with Bankinter, the Span-

Norsk Hydro upgrades PVC sites

By Karen Fossli

Norsk Hydro, Norway's largest publicly-quoted company, plans to invest NKr700m (\$102.9m) to increase the capacity of its PVC plants in the UK and Norway.

It is also scrapping plans for a new plant in Rafnes, Norway, and will not expand output in Stenungsund, Sweden.

The company will strengthen its position in the UK market

by upgrading capacity by 60,000 tonnes at its PVC plant at Aycliffe, north-east England. The plant has annual production capacity of 130,000 tonnes. Hydro is the UK's secondlargest supplier of PVC and commands about 25 per cent of

In Heroeya, Norway, where it has a PVC plant with an expected lifetime of no more than three years, the company intends to lift annual production by 15,000 tonnes to 80,000

tonnes. Production in Norway is aimed primarily at the Scandinavian market, where Hydro has a 40 per cent market

The company believes worldwide consumption of PVC will rise by 5 per cent annually owards the year 2000.

"Today, PVC production in Europe does not fully cover demand, and PVC prices are rising." said Mr Haakon Langballe, president of Hydro's petrochemicals division.

UK drinks group shrugs off setback in Mexico

By Roderick Oram in London

Allied Domecq, the UK-based drinks and retailing group, has shrugged off a setback in the Mexican spirits market to report a 16.5 per cent rise in interim pre-tax profits to £310m (\$486.7m).

With spirits, wine and retailing showing only marginal growth overall, financial items accounted for almost all the rise in profits, from £266m a year earlier. Finance charges fell £20m, to £80m. Disposals brought a £2m profit against a loss of £21m a year ago.

Trading profits rose £1m to £388m on turnover up 5.5 per cent at £2.87bn. Mr Tony Hales, chief executive, said the group would make further progress in the second half because of underlying growth and a full contribution from Domecq, the Spanish drinks group Althed acquired earlier this year for £809m.

Domecq, which contributed two months' trading profits to the first half, suffered a 5 per cent fall in sales volumes in Mexico because of political and economic uncertainty. Allied said the local market should recover next year. In contrast, Domecq's Spanish volumes rose 13 per cent. Integration of Domecq into the group was going well.

Trading profits from Allied's existing spirits and wines businesses rose £1m to £153m. In the UK, Teacher's whisky, Beefeater gin and Harveys sherry all lifted market share. Lex, Page 14

CSM advances 11% to FI 164m

CSM, the Dutch food and ingredients group, said net profit rose by 11.4 per cent to F1164.1m (\$94m) in the year to September 30, on turnover up 4.6 per cent at F12.64bn, writes Ronald van de Krol in Amster-

The company, traditionally the first Dutch group to report annual results, said it would andounce the level of its 1993-1994 dividend on

Abroad:

MoDo shares rise 5% as higher prices fuel recovery

Shares in MoDo, the Swedish pulp and paper group, rose 5 per cent yesterday after it announced better-thanexpected results for the first nine months, and painted a bright picture of prospects.

Profit after financial items

soared to SKrillibn (\$136.8m) from a SKr427m loss in the same 1993 period, as rising prices and strong demand drove up capacity utilisation and sales.

It upgraded its full-year profit forecast to between SKr1.7bn and SKr1.9bn, excluding one-off items, mainly because of the higher prices. Last year, it suffered a SKr449m loss.

The company announced SKr3bn worth of new investments, including a SKr2.1bn outlay on a new newsprint machine at its Braviken plant. The machine wiR have a capacity of 270,000 tonnes a vear.

MoDo's results echoed the strong trend already displayed by Sweden's other big forestry groups, Stora, SCA and Assi-Domán. Group sales rose 15 per cent to SKr14.4bn; operating profits increased to SKr1.65bn from SKr456m; and financial expenses fell to SKr638m from SK1883m.

Mr Bengt Pettersson, chief executive, said: "Continued high capacity utilisation and the successive impact of price rises have led to strong growth in the third quarter. All our

also business areas showed better results.

No. of the last of

The biggest turnround was at the group's fine paper unit MoDo Paper, which swung from a SKr403m operating loss

to a SKr387m profit. However, the forestry, packaging and paperboard units also staged a strong profits recovery. Foreign mais. where currency factors had earlier hit competitivene returned to profit in the the quarter.

MoDo has recently agreed in sell its packaging division and stakes in Swiss and Canada operations. The disposals will release around SKrl 6bn of cap ital. Its B shares - briefly suspended before the results announcement - closed at SKr349, up SKr16.

Atlas advances 44% in term

Atlas Copco, the Swedish engineering group, yesterday of SKr1.31bn (\$176m), up 44 per cent from SKr910m in the same 1993 period.

It reiterated its forecast that full-year earnings would be "considerably higher" than last year's SKr1.32bn profit. Sales rose 12 per cent to SKr15.2bn, due mainly to

increased volumes. The group said it had achieved significantly higher sales in France, Germany and the UK during the third

However, it said the trend in Japan, the Middle East and North Africa remained

Orders were 13 per cent higher at SKr16.0bn. Mr Michael Treschow, president. said: "The level of orders received from the manufacturing industry and the mining sector is expected to continue to improve in Atlas Copco's main markets."

Compressor technique and industrial technique were the strongest divisions, both in terms of results and orders. The compressor technique division saw earnings rise 45 per cent to SKr1.03hn, mainly

because of increased volumes which lifted sales by 16 per cent to SKr7.22bn. Orders were 14 per cent

higher at SKr7.50m.
Profits in the industrial technique division also benefited from higher volumes, rising 105 per cent to SKr308m. A weaker trend was seen in

the construction and mining division, where profits fell to SKr32m from SKr97m because of restructuring costs.

The company said it planned to close its Bremen drilling equipment plant in Germany, switching production to Orebro in Sweden to achieve

Avesta Sheffield returns to black

By Christopher Brown-Humes

Avesta Sheffield, Anglo-Swedish stainless steel producer, said yesterday increased sales, higher prices and cost-cutting had underpinned a strong swing into the black at the nine-month stage. The group, 49.9 per centowned by British Steel, had profits of SKr858m (\$116.2m)

profits surged to SKr427m

compared with a SKr77m loss in the same 1993 period, after a strong third quarter when

from a SKr56m deficit. Avesta forecast a further improvement in the final three months. It said volume and productivity gains achieved in the first half would allow

higher prices to translate into stronger results in the quarter.-Mr Per Molin, president, said: "The strength of European and world demand bas been maintained through the summer period and appears to be firm into 1995. Prices and margins continue to improve." The group saw nine-month

sales rise to SKr12.3bn from SKr10.7bn. Third-quarter sales were up 13 per cent at SKr3.97bm, in spite of the seasonal holiday slowdown.

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Avesta said the recovery in the European stainless market had continued. It noted that European producers had increased deliveries of coldrolled flat products by 27 per cent in the third quarter, while prices were 24 per cent higher than in the first three months In the US and Asian markets. demand was also strong.

INVESTOR AB

NINE MONTH INTERIM REPORT

INVESTOR GROUP

Investor's net worth on September 30 amounted to SEK 40,496 m. (Dec. 31, 1993: SEK 37,493 m.), or SEK 203 (206) per share.11 On November 21, its net worth amounted to SEK 43,237 m., or SEK 217 per share.

The value of Investor's portfolio of strategic holdings, adjusted for net changes, was SEK 28,896 m. (Dec. 31, 1993: SEK 27,964 m.), a decrease of 1% from the beginning of the year. On November 21, its value was SEK 31,685 m., an increase of 9% from the beginning

The Investor Group's income before tax amounted to SEK 2,284 m., against SEK 156 m. in the first nine months of 1993.

The Group's net debt on September 30 amounted to SEK 4,608 m. (Dec. 31, 1993: SEK 4,850 m.)

SAAB-SCANIA

Saab-Scania's order bookings rose by 45% to SEK 24,700 (17,000) m. Sales amounted to SEK 22,208 (17,623) m., an increase of 26%.

Saab-Scania's operating income after depreciation amounted to SEK 2,318 (108) m. Income after financial items was SEK 2,182 (-362) m.

Saab-Scania's income during the second half of the year is expected to be significantly better than during the first half.

Investor's net worth with Saab-Scania at an EBIT value was SEK 54,198 m., or SEK 272 per share.

This is a summary of Investor's nine month interim report 1994. The complete report can be obtained from Investor AB, 5-103 32 Stockholm, Sweden. Telephone +46-8-614 20 00.

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Registered at the Court of Turin No. 131/17 Register of Co Fiscal Code 00580600013 NOTICE OF SHAREHOLDERS' MEETING

Natice is hereby given to all ordinary Shareholders that an 9th December 1994 at 9.30 a.m. an Ordinary and Extraordinary Shareholders' Meeting will take place in Turin at Sala Congressi in Via Bertola, 34 for the first call and, if necessary, for a second call on 12th December 1994, at the same time and place, to discuss and resolve the following

Ordinary part
1) Nomination of two members of the Board and a substitute Auditor (resolutions according to Art. 2364, no. 2 of the Civil Code).

2) Completion of the contract with reference to the appointment for the auditing and certification of the Company's balance sheet for the three years 1994 - 1996. Extraordinary part

1) Authorisation to reduce the reserva arising from the revaluation of ex Italian law 72/1983 for the payment of tax on the companies' net assets for 1994.

2) Proposal to increase the share capital for a sum of Lit. 956,595,744,000 through the issue of 956,595,744 ardinary shares of nominal value Lit. 1,000 each, dividend 1st January 1994, to be assigned to STET - Società Finanziaria Telefonica p.A., for the credit given by the latter to the former company INTEL S.p.A. (and today, consequently, TELECOM ITALIA S.p.A.), according to Italian law 531/1993, at the unitary price of Lit. 4,700 each, Lit. 3,700 of which surcharge, with exclusion of the option right; relative resolutions and variations to Art. 5 of the Company by laws. With reference only to the above mentioned extraordinary part of the agenda, in the event that the Meeting is not able to reach the necessary quorum even at the second colling, as required by the Civil Code, there will be a third colling at Shareholders for an Extraordinary Meeting in Turin at 9.30 a.m. on 14th December 1994 at the Salo Congressi in Via Bertola, 34.

Shareholders shall have the right to attend the Meeting provided that, at least five days prior to the date set for the Meeting, they have deposited their share certificates at the Registered Office in Turin (Via San Dalmazzo, 15), at the General Offices in Rome (Via Flaminia, 189) and at the following authorised

In Italy:

Bonco Commerciale Italiana S.p.A., Credita Italiana S.p.A., Banca di Roma S.p.A., Banco di Napoli S.p.A., Banco di Sicilia S.p.A., Banca Nazionale del
Lovaro S.p.A., Istituta Bancario San Paala di Torina S.p.A., Monte dei Paschi di Siena, Banco di Sardegna S.p.A., Banco Nazionale dell'Agricoltura S.p.A.,
Banco Ambrosiana Veneto S.p.A., Banca Toscana S.p.A., Credita Romagnolo S.p.A., Deutsche Bank S.p.A., Credito Commerciale S.p.A., Credita
Bargamasca S.p.A., Banca Agricola Milanese S.p.A., Banca Nazionale delle Camunicazioni S.p.A., Banca di Chiavari e della Riviera Ligure S.p.A., Bonca
Lombarda S.p.A., Banca Sella S.p.A., Banca C. Steinhauslin & C. S.p.A., Banca Fadeuram S.p.A., Cribank N.A., Istituto Centrale di Banche e Banchieri S.p.A.
and its associatad Banks, Banca Popolare di Navara, Banca Papolare di Milano, Banca Popolare di Bergama-Credito Varesino, Banca Papolare di Lecca
S.p.A., Banca Popolare Commercio e Industria, Banca Popolare di Sondrio, Banca Antoniana, Associate Banks of Istituto Centrale delle Banche Popolari
Italiane S.p.A., Cariplo-Cassa D. Risparmio delle Provincie Lombarde S.p.A., Banca Carige S.p.A., Cassa di Risparmio and the associated Monti di
Credito delle Cassa Birisparmio del Risparmio and the associated Monti di
Credito N. Ponca Estituto Castin della Cassa Burcii ad Aricinae S.p.A., Cassa di Risparmio and the associated Monti di

no. ktiluto di Credito delle Casse Rurali ed Artigiano S.p.A., Monte Titoli S.p.A. for the shares they adm

Banca Commerciale Italiana S.p.A. 42, Greshom Street - ECZV 7LA Credito Italiana S.p.A. - 17, Moorgate - ECZR ôNX Bonca di Romo S.p.A. - 87, Greshom Street - ECZV 7NQ Banca Commerciale Italiana S.p.A. - 0ne William Street - N.Y. 10004 Credito Italiana S.p.A. - 375, Park Avenue - N.Y. 10152 Banca di Romo S.p.A. - 100, Wall Street - N.Y. 10005 New York: Banca Nazionale del Lovaro S.p.A. - 26, Avenue des Champs Elysées - 75008 Istituto Bancario San Paola di Torino S.p.A. - Eschersheimer Landstrasse 55 - D60322 Lavoro Bank A.G. - Talacker, 21 - 8001

Banco Nazionale del Lavoro S.A. - Florida, 40 - 1005 The report of the Board of Directors, of the Statutory Auditors and the Independent Auditors, as well as the swarm expert report ordered by the Chairman of the Turin Court, relative to the proposal of an increase in share capital, will be made available to Shareholders from 23rd November 1994 at the offices in Turin (Via San Dalmazza, 15) and Rome (Via Flaminia, 189).

The file containing the above said information will be sent directly to those Shareholders who normally attend the Meeting or to those who make an immediate request using the following telephone numbers: +39 6 36001273, +39 6 36001274, +39 6 36001275, which will remain open until 7th nore, from the morning of 28th November 1994 the aforeseld file can be collected in person from the above named offices in Turin and Rome.

NOTICE TO BEARERS OF "SIP 1991-1994" WARRANTS

thice is heroby given to becress of "SIP 1991-1994" warrants, now known as "TELECOM ITALIA 1991-1994" warrants, that the last day of quotation on the Stock Exchange of the oforementianed warrants will be 22nd December 1994, because 31st December 1994 has been fixed as the deadline for occup ase the warrants, in accordance with Art. 2 first comma and Art. 3 of the relevant issue regulations. The next day the Stock Exchange Council (Consiglio di Borsa) will see to cancelling the titles from the official lists. Rome, 15 November 1994

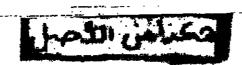
ON BEHALF OF THE BOARD OF DIRECTORS THE CHAIRMAN

Umberto SIEVESTRI

DO YOU WANT TO KNOW A SECRET? The I.D.S. Gann Sentinar will show you how the markets REALLY work. The amazi ing techniques of the legendary W.D. Genn can increase your profits and contain you

losses. How? That's the secret, Pling 061 474 0080 to book your PREE place.





one is present in biscuits and

oghurt products. Yesterday's deal is the latest

in a series of acquisitions by

the French group, which is

seeking to expand its presence in Asian and American markets and in fast-growing

In May, when the group said

it was changing its name from BSN, it announced that it was

taking a 49 per cent stake in

Campineira de Alimentos, the

Brazilian biscuit group, estab-

lishing a dairy joint venture in Russia, and raising from 24 per

cent to 100 per cent its holding

in San Miguel, the Spanish

brewer. Danone has subse-

quently expressed interest in

acquiring the Colman's food and drinks businesses of Reck-

A spokesman for the group

said that it was not necessary

to raise fresh capital for the

acquisition of Bagley. He said

that the gearing level of the

company was about 25 per cent, based on net debts of

FFr11bn (\$2.06bn) at the end of

June. Annual cash flow at Dan-

ian banking sector. Credit has

remained silent about its bid

plans, while the central bank

continues to examine the pro-

Rolo, whose shares are

quoted in Milan, will merge

with CAER, the unquoted par-

ent of Cassa di Risparmio in

described their plan as "a

merger of equals". The founda-

tion which controls CAER will

have a 30.7 per cent stake in

the enlarged group, and former

Rolo shareholders will control

protect minority shareholders'

interests with a list-voting

system allowing them to nomi-

nate board members. Rolo's

limit of 10 per cent on voting rights will also be maintained

at all ordinary shareholder

Together the two banks will

have assets of L61,056bn, and

more than 500 branches, mak-

ing them the 10th largest bank

The two companies plan to

The banks yesterday

Bologna (Carisbo).

64.5 per cent.

itt and Colman of the UK.

Danone acquires

controlling stake

By John Ridding in Paris

Danone, France's largest food

group, yesterday took a signifi-

cant step in its strategy of expanding in South America,

announcing it was paying

US\$240m for a controlling

stake in Bagley, an Argentine

biscuit manufacturer.
Under the terms of the agreement, which gives Danone its

first footbold in Argentina, the

French group is to take a shareholding of just over 50

per cent in Bagley.
The Argentine company,

founded in 1864, has more than

30 per cent of the country's bis-

cuit market. It has an annual

turnover of about US\$300m so

per cent of which comes from

The company's principal

brands include Criollitas, Tra-

viata and Kesitas. It has two

production sites, in Buenos

According to Danone, the

Argentine biscuit market is the

most dynamic in Latin Amer-

ica, expanding by 11 per cent

in 1993. In terms of size it is second to Brazil, where Danone is about FFr3.5bn.

'merger of equals'

Bologna banks plan a

Aires and in San Luis.

By Andrew Hill in Milan

Credito Romagnolo and Cassa

di Risparmio in Bologna yes-

terday claimed their planned

merger would eventually real-

ise commercial and efficiency

savings of more than L700hn

(\$435.6m) before tax over 10

years, and improve customer

The two banks, both based in

Bologna, announced a merger

at the beginning of this month,

shortly after Credito Italiano

(Credit) of Milan revealed it

was planning a L2,000bn bid

for control of Credito Romag-

Yesterday the groups' chair-

men refused to take questions

about the promised hostile bid

from Credit. But they contin-

ued the policy of stirring up

local pressure against the

Milanese bid by underlining

the strong regional identity of

The merger, which will be

submitted to Rolo's sharehold-

ers for approval on December

nolo (Rolo).

their own banks.

biscuit sales.

in Argentine group

French champion is left reeling on the ropes

Alcatel Aisthom

1994

CIT, said on Tuesday that "this

claim of overbilling is aberrant and absolutely does not apply".

are potentially worrying. "It is serious," says Professor Elle

Cohen, director of CNRS, a

research institute. He claims

Alcatel, like other European

telecoms suppliers, has enjoyed a privileged relationship with

the state telecoms monopoly

but that such close ties are

unravelling. This trend is a

result of deregulation and increasing emphasis on profit-

ability by national operators

preparing for privatisation and increased competition. "The

big problem for Alcatel is that

this change in the relationship

is now taking place in a poi-

soned climate," says Prof

with respect to clients, but France Télécom is esti-

mated to account for half

Alcatel CIT's annual sales of

FFr14bn. Contracts for the

next two years are being nego-

Moves towards liberalisation

tiated.

lcatel does not break

down its sales figures

The implications, however,

Alcatel Alsthom has been shaken by shifting markets and corruption probes, reports John Ridding

INTERNATIONAL COMPANIES AND FINANCE

750

700

600

and rivals with a sense of

"It is quite a reversal," says

one Paris banker. "People are

now asking whether the giant has feet of clay." That is one

important question. Others

concern the reasons behind the

company's change in fortunes

and whether it can respond to

The company's ordeals

partly reflect two fundamental

trends confronting French

industry: a campaign against

corruption launched by an

increasingly assertive judi-

clary, and the weakening of

traditional ties between Euro-

pean state monopolies and pri-vate-sector suppliers. "Alcatel

is a symbol of the challenges

facing some big French indus-

trial groups," says one elec-

legal woes are among the most intractable of a series of cor-

ruption investigations which

have hit several French busi-

ness leaders. Although little has been heard of Mr Suard's

personal case since July, when

he was placed under investiga-

tion, the probe into Alcatel

CIT, the company's telecoms equipment subsidiary, has

Mr Jean-Marie D'Huy, the

magistrate pursuing the case,

is assessing whether the com-pany established a system of

overcharging France Télécom

for equipment. He has widened

the investigation from trans-

mission systems to alleged

malpractice in the supply of

Alcatel firmly rejects any

wrongdoing with respect to the

ongoing probes. Mr Suard lam-

basted the failure to observe

judicial secrecy in his investi-

gation and has attacked the

high-profile methods used by

the magistrate. Mr Gerard

Déga, vice-chairman of Alcatel

switching systems.

On the first count, Alcatel's

such setbacks.

tronics analyst.

DAY VOUEMBER 25 1944

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ilton Hotels, the US to a charity set up to support Roman Catholic nuns. Conrad's son Barron, chief three quarters of a century of independence since Conrad Hilton went into business with his first hotel in Cisco, Texas,

in 1919. Now, however, that era may be coming to an end. Last week Hilton Hotels announced that it had and taking most of the chariappointed Smith Barney, the Wall Street investment bank, to explore the possibilities for "enhancing shareholder value". Top of the list of

options was a possible sale or break-up of the company. It was an unusual move: however, did not emerge. Some companies quoted on the stock market are more often seen resisting bids than inviting them. But Hilton Hotels' his-

tory helps explain why. When Conrad Hilton died in 1979 - after a colourful life which included three marriages, one to the actress Zsa Zsa Gabor - he left nearly everything, including his 28 per cent stake in Hilton Hotels, itself from overseas markets by

19 has a head-start over Cred- in Italy's fragmented financial it's plan because it has already sector. They also claim they been approved by the Bank of would be the fourth most effi-

Why history has a habit of repeating itself at Hilton Hotels

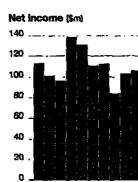
Chief executive Barron Hilton is once again considering a sale or break-up of the group, writes Richard Tomkins

executive of the company since 1966, spent 10 years challenging the will, arguing that his father had wanted the company to stay under the family's

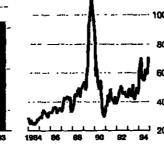
control. Within weeks of triumphing ty's shares, he was inviting offers, saying he was only doing what his father would have done if he had seen the prices people were paying for

prime hotels. The expected rush of buyers. potential US buyers were out of action after the collapse of the junk bond market in autumn 1989. Japanese investors stayed away because of the controversy aroused by other recent Japanese acquisitions in the US; and other foreign buyers may have been deterred by the fact that Hilton Hotels had largely removed

Hilton Hotels



selling its Hilton International division in 1966. In the end, only two offers were received, both worth about \$76 a share - less than Mr Hilton was prepared to accept. But it was perhaps only a matter of time before he returned to try again.



more than 200 hotels in the US, mostly trading under the Hilton name, and a handful overseas, mainly trading under the Conrad name. More than half its operating profits - 64 per cent last year - come from its gaming interests, consisting mainly of its Nevada hotel-casi-The company today has

performance has not been particularly impressive. Net income has moved sideways for a decade, fluctuating around the \$100m mark (see graphic); last year the com-

pany made \$106.1m. This year, however, profits have been picking up. Although the gaming side has been suffering from the effects of increased competition in Las Vegas, the hotels have been benefiting from the strength of the US economy, which has brought better occupancy levels and rising room rates. Net income in the quarter to September rose by 32 per cent to

Stock market analysts say the company should fetch at least \$80 a share, or \$3.8bn, in an outright sale. Mr Bruce Thorp, an analyst at PNC Bank, points out that the company has some very attractive assets, such as the Waldorf-Astoria hotel in New York and the Hilton Hawaiian Village in

Hilton Hotels' past financial Hawaii. Mr Harold Vogel, an be worth \$300m to \$400m.

One company cited as a possible buyer is ITT, the US gaming market.

ple, he could spin off the gam-ing interests and keep the

analyst at Merrill Lynch, says: "The brand name alone must

financial, leisure and manufacturing conglomerate. ITT recently put its ITT Financial subsidiary on the market at an asking price of \$3bn to \$4bn, saying it wanted to use the proceeds to expand in leisure and entertainment. ITT already owns the Sheraton hotel chain and has been planning to enter the Las Vegas

nother possible buyer could be Ladbroke, the UK leisure and entertainment group; Ladbroke already owns Hilton International and has been seeking to expand its gaming interests. Still, Mr Vogel thinks Mr Hil-ton may consider alternatives to an outright sale: for exam-

at Argus Research, agrees. "Mr Hilton has some very definite tax considerations at this point," he says - meaning that if Mr Hilton were to sell his 24.5 per cent stake in the company for cash, virtually all his profits would be taxable. Some other kind of deal - for example, a spin-off involving a stock swap - might give him the opportunity to take his profits over a longer period. Not surprisingly, the uncer-

hotel business that bears the

family name. Mr Terry Bivens, an analyst

tainty has led to caution in the stock market Last time Hilton Hotels was put up for sale, many investors got their fingers burned: the company's share price plunged from \$115% at the peak of optimism about a deal to \$49% when the auction was called off. On Wednesday, the shares closed at \$69%, well below what analysts think an outright sale

Ironically, the profitability of factures power generating and transport equipment been a factor in the strike at several of its plants.

Net profits (FFr bn)

whether Mr Suard's group can

respond to the threats facing it. The chairman believes it

can, arguing that 1994 will be

the low point of the group's

fortunes and next year will see

his struggle by several positive

factors. In particular, Alcatel Alsthom is buttressed by its

diversity, in terms of products

and geographical spread, and

by its strength in new technol-

ogies. While the European tele-

coms market is proving an

Achilles' heel, the company

has made significant progress in emerging markets, particu-larly China. This year it

expects to supply the Chinese

market with about 7m lines of

switching equipment, more than for the whole of Europe.

are also performing strongly.

The acquisition this year of

has strengthened the cable

division. In the US, Alcatel

Network Systems has won sig-

nificant broadband and switch-

Pacific Bell, Bell Atlantic and

Several operating divisions

Mr Suard will be helped in

an improvement.

Trade unions, which are seeking to press companies to raise pay against a background of economic revival, claim that the company's financial posi-tion justifies their demands for a monthly salary increase of FFr1,500 - even though weak-ness in markets for some of its products, such as the high-speed train, the TGV, has prompted a cautious outlook

from management. The dispute is now winding down following a vote on Tuesday in which the majority of workers favoured a return to work and a call yesterday by the communist-led CGT union for the removal of pickets.

s for new products, the group reports strong success in its ATM and SDH systems. ATM, the latest generation of switching and transmission systems, is expected to play a strong role in the upgrading international telecommunications networks and the shift towards information

Similarly, the SDH, a digital transmission system, is enjoy-ing strong demand, particu-larly in the US, where the company expects to book orders of \$700m this year, \$200m more than expected. Many industry observers

concur. "Alcatel is in a solid position for the medium term." says Mr Jean Daniou, an analyst at Société Générale. The problem, however, is the

STC Submarine Systems from Northern Telecom of Canada short term. The group is precariously positioned, confronted by a downward trend in profits and an increasingly ing equipment contracts from complex legal tangle. It has yet to demonstrate it can respond

ABB merges

robotics and

ABB, Europe's largest

electrical engineering group, is merging its robotics and paint

finishing businesses into a sin-

gle company with 3,700 employees worldwide and

paint units

By Andrew Baxter

BCE warns that 22-year run of BCH cuts payout after profits tumble 37.6% dividend growth may be ending

By Bernard Simon in Toronto

ike a punch-drunk boxer, Alcatel Alsthom

is reeling from a series

of body blows that have rocked

the French telecoms, transport

and engineering group since

the beginning of the year. Since Monday, Mr Pierre Guichet, head of Alcatel CIT,

the group's telecoms equip-

ment subsidiary, has been

detained in prison by an inves-

tigating magistrate probing

alleged overbilling of France

Télécom, the state telecoms

operator which is one of the

In July, Mr Pierre Suard, the

company chairman, was placed

under investigation on charges

he used company funds for use

on his private properties.

Alcatel Alsthom's engineering joint venture with GEC of the

UK has endured a strike which

has halted production at sev-

eral factories at the Belfort site

in eastern France since the

beginning of the month. It has

issued two warnings concern-

ing its expected profits for the year, while its share price has

collapsed, falling by more than

50 per cent since its January high of FFr913.

The blows are all the more

spectacular given the compa-

ny's previous rise to the top of

French industry. After taking

the helm in 1986, Mr Suard built the company into one of

the country's most profitable

and most respected business

groups. in 1993, it racked up profits of FFr7.1bn (\$1.33bn),

more than any other private-

This year, net profits of

about FFr4bn are expected -

still a tidy sum, but the first

fall since the company's rapid

expansion was launched in

1987 with the acquisition of the

European telecoms equipment

operations of ITT of the US.

Combined with its other woes, this has left investors shaken

sector French group.

company's largest clients.

BCE, the Canadian telecommunications group, has raised its dividend for the twenty-second consecutive year, but warned that the increase may be the last for a

The quarterly dividend, payable to shareholders registered on December 15, will rise businesses". by one cent a share to 68 Separately, Bell Canada in Bell Cablemedia, the UK's

pany, whose subsidiaries include Northern Telecom and Bell Canada, the country's biggest phone company, said that it planned to review its dividend policy next year "in the light of widespread changes in the telecommunications industry, which are creating growth opportunities for investment in new technologies and in new

International, BCE's offshore third biggest cable-TV The Montreal-based com- arm, named Mr Robert Kear-

ney, a former chief executive of Bell Canada, to spearhead its expanding UK interests.

Belfast-born Mr Kearney who was due to retire at the end of this year, will become deputy chairman of Bell Canada International Management based in London. BCE has a 20 per cent stake

in Mercury Communications

institutions, is an unusual step

By Tom Burns in Madrid

Banco Central Hispano (BCH), Spain's second biggest bank, yesterday cut its interim dividend by 31.8 per cent from Ptall0 to Pta75.

market have cost the company

dear in Germany. The shift by Deutsche Telekom towards

international specifications

and tenders for its supplies has

prompted a sharp fall in prices

for companies such as Siemens

and Alcatel. The average price

of switching equipment has

fallen by about 15 per cent in Germany this year. At Alcatel SEL, the compa-

ny's German subsidiary, the

effects have been devastating. Mr Gerhard Ziedler, the chair-man of Alcatel SEL says losses

Losses in Germany are one of the principal factors in the

forecast reduction in profits at

the group and have prompted a

significant restructuring. This

month Alcatel SEL said it

planned to cur 5,300 jobs -

almost one-quarter of the

workforce - by the end of 1995.

Industry observers have wel-

comed the move. "They are

finally biting the bullet in Ger-

many," said one electronics

analyst at a French securities

company. But he expressed

concern that Alcatel had taken

so long to realise the extent of

The bigger question is

are DM1m (\$643,500) a day.

At the nine-month stage BCH posted a 37.6 per cent fall in its pre-tax profits to Pta45.3bn (\$349m) after putting aside Pta106.6bn in provisions, January-September last year. The dividend move, which income by 4.1 per cent to

was welcomed by analysts and

for a domestic bank. Ms Anna Macdonald of brokers Smith New Court said the cut had been expected. "When a bank is losing deposits and

loans it has no option but to strengthen its balance sheet." BCH's decision comes as it is improving its core banking business. At the end of September it had raised operating

expected sales this year of Flexible Automation, will Pta104.9bn and net interest account for about 10 per cent of ABB's industrial systems

and products segment. It represents another step by Zurich-based ABB to simplify its structure. save on administrative costs and boost its market presence.

The former ABB Robotics claimed to be the world's largest supplier of robots and the paint finishing business was a leading supplier in the automotive paint systems market, worth about \$2.5bn a year.

through organic growth and as Tralifa and Ransburg. Mr Stelio Demark, president of the new company, said yesterday that, by merging the

Both have been expanding

two businesses and exploiting their synergies, "we are in a good position to improve the overall profitability of our The merger will not lead to any job cuts, said Mr Roland Nordstrom, chief executive of the UK arm of ABB Flexible

Automation. But savings could be made by merging administrative and other functions, and co-operating in research and development, he said.

The new name is seen by ABB as better reflecting the real capabilities of the busi-

Sovereign (Forex) Ltd.

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Tel: 071-931 9188

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Presidenza del Consiglio dei Ministri Regione autonoma della Sardegna Provincia di Cagliari Comune di Gonnesa Comune di Carbonia Comune di Portoscuso

Concession for the operation of the Sulcis coal mine and the construction and operation of an associated coal gasification heat and power plant

The Steering Committee responsible for the awarding of the concession for the completion, operation and

maintenance of the Sulcis coal mine and the design, construction, operation and maintenance of an associated coal gasification heat and power plant to be built in the Sulcis-Iglesiente area in Sardinia informs that the final date for the submission of the requests to participate in the international tender procedure is extended until January 16, 1995 and that visits to the coal mine will also be permitted during the pre-qualification period.

> Comitato di Coordinamento c/o Presidenza della Giunta della Regione Autonoma Sardegna Viale Trento 69, 09123 Cagliari - ITALIA Tel. (39 70) 6062223 - 6062406

> > Fax. (39 70) 6062454 TELEX 790344 PREGIR I

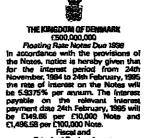
Further information on the concession and the procedure for pre-qualification is available at the following

Christiania Bank og Kreditkasse U.S.\$100,000,000

Notice is hereby given that the Rate of Interest has been fixed at 10.5% and that the interest payable on the relevant interest Payment Date May 25, 1995, against Coupon No. 20 in respect of US\$10,000 nominal of the Notes will be US\$527.92 and in respect of US\$250,000 nominal of the Notes will be US\$13,197.92. November 25, 1994, London By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANCO

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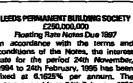
> For details: Call Sophia Cantillion on +44 71 873 3211 or Fax: +44 71 873 3098

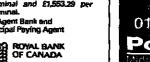


could fetch. Wall Street, it

seems, has a long memory.







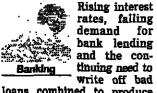




INTERNATIONAL COMPANIES AND FINANCE

Bad loans continue to hit Japan's banks

By Gerard Baker in Tokyo



loans combined to produce another grim reporting period for Japan's leading banks in the six months to the end of September.

Aggregate pre-tax profits at the 11 "city" banks, the country's main retail banks, fell by more than 40 per cent from the same period a year earlier. Operating profit from the banks' core business activities declined by 6 per cent.

During the period both short-term and long-term interest rates ended their three-year decline and since the summer have been rising steadily. The structure of the city banks' assets and liabilities means that their borrowing costs change more quickly than the rates at which they lend. As rates began to rise, therefore, their already wafer-thin margins were squeezed

Worse, in spite of gradual economic recovery, demand for lending remains depressed as companies continue to adjust their balance sheets to rid themselves of the over-accumulation of capital

By Our Financial Staff in London

Japan Telecom yesterday

announced a 42 per cent slide

in interim unconsolidated

recurring profits - before

extraordinary items and tax -

to Y6.16bn (\$63m) from

At the net level, profits

declined by 29 per cent to

	inte	rim rest	ults to	Septemb	er 199	94 (Ybn)		
Bank	Operating revenues	Change on year (%)	Recurring profits*	Change on year (%)	Net profits	Change on year (%)	Non-performing loans	Change on year (%)
Sumitomo.	1,359.9	+1,9	41.1	-35.6	24.5	-19.1	1,196	+83.4
Dai-Ichl-Kengyo	1.169.8	· ··· :8.5	25.5	+23.9	16,2	+0.2	1,278	-49.3
Mitsubishi .	1,431,6	+0.7	7.9	-83.1	16.4	-39.0	555	-17.4
Sanwa	1,284.6	-2.7	34.4	-49.0	30.4	-23.8	801	-10.8
Full	1,297.3	-3.0	15.0	-53.0	13.0	-49.6	1,187	-1.1
Sakura	1,289.0	-6.3	40.6	+15.0	16.2	-7.3	1,447	-12.3
Bank of Tokyo	707.9	9.5	30.8	-37.3	34.6	+14.7	231	36.0
Tokai	697.1	-22.8	10.0	-18.3	9.6	-15.7	768	-2.0
Dalwa	554.8	+22.3	10.5	-48.6	7.4	-13.0	310	-53.4
Asahi	586.0	-14.6	15.3	-60.1	10.4	+3.0	479	-20.0
Hokkaido-Takushoku	224.0	-10.2	2,4	-70.5	2.6	42.6	495	-13.2
"रेलंका क्यान्सर्वातम् देवनः इति का	····						Source	сопрем крайз

Total lending by the main banks has been registering consistent monthly falls for the last six months. The slump in demand caused a fall in combined operating revenues of 5 per cent from a year earlier to Y10,602bn (\$108m).

At the pre-tax level, banks continued to suffer sharp falls as a result of their belated, but increasingly aggressive, provisioning for bad loans. Writeoffs of non-performing loans were Y1,340.8bn, up by 35 per cent on a year earlier.

The total of disclosed outstanding non-performing loans was Y8,726bn, down by Y222bn from the end of March. However, these figures include only loans to bankrupt customers and loans on which no interest has been received for at least six months. They do not where interest rates have been cut to keep borrowers afloat. Many analysts believe that if these figures were added to the disclosed bad loan figure, total non-performing loans would

Most banks continued to offset the damaging effects of the write-offs on their profits by selling part of their substantial holdings of equities in other companies. The largest six banks sold stocks on average to the value of two-thirds of their write-offs of bad loans. Without such sales profits would have been substantially

Against the trend, and analysts' expectations, two of the city banks managed to report increases in pre-tax profits. Sakura Bank, which has one of the highest proportions of nonperforming loans on its books, saw pre-tax profits rise by 15 more open about their non-perper cent to Y40.6bn. forming loan totals and to However, two factors helped move in to line with internathe bank's performance: it sold tional practice by disclosing the real totals including the largest amount of equities

restructured loans. Sumitomo has been the quickest of the banks to acknowledge the scale of its bad loans, and yesterday announced that it had written off Y196.7bn in the six months to September, and planned to write off an additional V300hn in the second half of the year, compared with Y228.4bn for the whole of the previous

financial year. The depressed lending mar-ket forced most banks to forecast substantial falls in operating, pre-tax and net profits for the full year to next March. The backlog of bad loans is likely to take several years to

NEWS DIGEST

Hagemeyer to acquire 25% of Schweitzer

Hagemeyer, the Dutch-based trading group, is to acquire a 25 per cent stake in Schweitzer, the Austrian electrotechnical materials distributor, as a first step towards acquiring majority control later in the 1990s, writes Ronald van de Krol in Amsterdam.

The Austrian company, the largest of its kind in the eastern part of the country, has turnover equivalent to more than Fl 150m (\$85m) and a workforce of 200. It is being sold by Bank Austria Handelsholding. Financial details were not disclosed.

Hagemeyer described the Schweitzer deal, which must still be approved by Austria's cartel authorities, as giving it an important gateway to markets in eastern Europe. In recent years Hagemeyer has made a series of electrotechnical acquisitions in Germany, the UK and Ireland, taking its annual turnover in electro-technical distribution to about Fl 2.5bn.

Strong demand lifts Hydro-Quebec net

Hydro-Quebec, one of Canada's two biggest electric power utilities, posted mine-month net profits of C\$405m (US\$295m), up 4.9 per cent from a year earlier, with stronger domestic demand and a rate increase from May, writes Robert Gibbens in Montreal.

Revenue from power sales was C\$5.4bn, up 4.7 per cent. Expenses rose 2.9 per cent mainly because of high depreciation, amortisation and taxes. Interest expense rose 8.6 per cent due to the lower Canadian dollar and heavy equip-

ment commissionings.
Capital spending will be C\$3.4on for all 1994. against an earlier estimate of C\$3.9bn.
In the first nine months new borrowing totalled C\$2.9bn, completing the 1994 financing

Indian cement producer improves at halfway

A revival in demand for cement, allied with firmer prices, helped ACC, India's biggest cement producer and part of India's Tata group, to post net profits of Rs851m (\$27m) for the six months to end-September, up from Rs357m a year ago, writes Kunal Bose in Cal-

The company's income rose nearly 22 per cent to Rs9.3bn as coment sales rose to 4.6m tonnes from 4m tonnes.

Restructure of Cadillac Fairview proposed

A group of creditors led by New York investment bank Goldman Sachs has proposed a financial restructuring of Cadillac Fairview, the troubled Canadian property group owning significant downtown office buildings and shopping centres and assets of about C\$4.5hn (US\$3.3bn), writes Robert Gibbens.

Cadillac said it welcomed the proposal but

would not reveal details. It will be considered along with hids from other groups including Rouse of the US and the Reichmann family of Secretar resi

PHENT

SIN GOVERNMENT

Together the creditors hold about C\$345m of Cadillac long-term debt, including C\$230m acquired this summer by Goldman Bachs. Cadillac posted a 1993 loss of C\$2.7bn, including heavy write-downs, and has been trying to restructure about C\$3bn of debt, raise new equity and sell assets.

Cadillac was acquired from the Montreal Bronfman family in 1987 by a group of US pension funds.

Continental hit by 19% rise in rubbber price Continental Continental, the Ger-

Strare place DMG. 43.

Science, FT Graphile

man tyre maker, yesterday said growing competition and a 19 per cent rise in the price of natural rubber meant that turnover rose only slightly in the first nine months, writes Michael Lindemann in Bonn. The group said its pre-tax earnings for 1994 were likely to be higher than the DM65.im (\$41.9m) reported last year, but

would give no further details. Turnover in the period rose 2.6 per cent over the year-ago term. Including new acquisitions, among them Barum, the Czech producer, sales rose 7.1 per

Sales of passenger and commercial tyres which represent about 40 per cent of group turnover, rose 2.3 per cent to DM3.58bn. However, the company hopes to boost sales next year with a new range of summer and winter tyres made with silica, a compound which is said to reduce petrol consumption by about 5

General Tire, the US subsidiary, is likely to report a loss for the full year because of continging restructuring costs. ContiTech, the non-tyre division, saw sales rise 23.2 per cent following new acquisitions.

Management review under way at Statoil

Mr Harald Norvik, chief executive of Statoil, the Norwegian state oil company, has imitiated a review of top management which could lead to sweeping changes among senior executives and a new organisational structure, writes Karen Fossli in Oslo.

A resource group comprising Ms Randi Grung Olsen, senior vice-president for person-nel, Mr Peter Mellbye, president of the natural gas division, and Mr Henrik Carlsen, senior vice-president for Statfjord field operations. has been selected by Mr Norvik to assist in the structural review, which is to be completed in February. The aim to reorganise the jobs of senior

executives with operational responsibilities in Norway and to look at new opportunities for Statoil at home and abroad in all its business

Y10.63bn a year ago. JT is one of the leading domestic long-distance telecommunications concerns, and listed on the second section of the Tokyo and Osaka stock exchanges in September this year.

ITC plans move into food and power sectors

ITC, the Calcutta-based conglomerate which includes India's largest tobacco company, said it planned a diversification into the food and power sectors in order to grow over of \$6bn by the turn of the century, Reuter reports from Calcutta.

"Our strong finances and managerial strengths will help us in our diversifications and make us a growth-oriented and profit-driven company within the next few years," ITC's chairman, Mr Krishen Lal Chugh, said yesterday.

Today, the company is due to announce half-year results to the end of September. It reported sales of Rs23.88bn (\$761m) and a net profit of Rs2.06bn for the year to last March. ITC has 60 per cent higher at Y149.75bn, compared vith Y110.38bn.

Japan Telecom slips 42% to Y6.16bn

JT attributed the rise in sales largely to long-distance domestic phone services and its personal handyphone system (PHS), launched with a Electric Power subsidiary. By products, domestic long distance and public telephone line service sales grew 36 per cent to Y132.77bn, lease line service sales grew 5.4 per cent to Y11.20bn, and PHS sales were almost three times higher at

There was a steep drop in operating costs to Y33.15bn sharp cuts in retail, advertising, personnel and management costs, JT reported. However, the operating profit advanced only 0.1 per cent to Y16.29bn because of a Y62.71bn access charge paid to Nippon Telegraph & Telephone (NTT) to connect JT's lines to NTT's. Previously, the access charge had been added to customers' bills instead of being paid

from Y51.14bn as a result of

Japan Telecom also reported an Y5.47bn fee for listing on the Japanese equities market in September, affecting earnings growth at pre-tax

directly by Japan Telecom.

is forecasting recurring profits of Y17bn, against an earlier forecast of Y16.02 and last year's actual Y16.23bn, net profits of Y9.2bn (Y8.54bn, Y8.42bn) and sales of Y309bn (Y325.47bn, Y250.75bn). In Tokyo yesterday, Japan Telecom's share price closed Y18,000 lower at Y965,000.

of any of the banks - a total of

Y153bn – and at the same time

wrote off a smaller proportion

of its bad loans. As a

result the bank's disclosed bad

loans, at Y1,446bn, are still

above 4 per cent of its total

saw pre-tax profits rise by 24

per cent to Y25.5bn, also wrote

off a relatively small amount of

loans by Japanese banks was challenged in the wake of the

mid-term results by a senior

managing director at the larg-

est bank. Mr Yoshifumo Nishi-

kawa, of Sumitomo Bank, said

For the full year to

end-March 1995, Japan Telecom

The unique treatment of bad

non-performing loans.

Dai-Ichi Kangyo Bank, which

In August, Japan Telecom and Nissan Motor announced they would establish a joint venture company, called Digital Tu-Ka Chugoku, to provide a mobile phone business in western Japan.

Optus threatens to drop plans for national cable-TV network

Optus Vision, the recentlyformed joint venture involving Mr Kerry Packer's Nine Network, Continental Cablevision the US and Australia's Optus Communications, yesterday threatened to drop its plans to build a national cable network for Australia after the federal government said it would allow duplicate cabling by rival provider Telstra.

Telstra, better known as Telecom in its home market, has recently linked with Mr Rupert Murdoch's News Corporation to develop a cable infrastructure, primarily for the provision of pay-TV. The Optus Vision network, by contrast, would be used for pay-TV and interactive services, but would also aim to carry local telephony facilities.

In a long-awaited statement yesterday, Mr Michael Lee, the federal communications minister, said that monopolies in cable infrastructure would not be allowed, and that the govnt would not act to stoi duplication of cable networks being laid by the Optus Vision and Telecom/News Corporation

"I see no merit in either myself or any regulator drawing lines on maps to give carriers monopolies over this infrastructure," he said.

consortia.

Optus Vision had proposed a mechanism by which the two network providers would not build rival cable networks in any area before one cable was built to all populated areas of Australia. After Mr Lee's statement, it noted that if it pulled out of the infrastructure race, Telecom's monopoly over local

preserved. "The prospect of local phone calls becoming cheaper will effectively disappear," said Mr Bob Mansfield. chief executive of Optus.

no intention of backing down. "If the price of Optus entering this market to compete is that they have to be given a monopoly over part of the country. then that's a price the government is not prepared to wear,"

Optus Vision said that, if the government stance did not change, it would seek to become a pay-TV service provider on the Telecom infrastructure "provided it obtains assurances from the government that the same carriage rates will be available to it as are available to the Telecom/ News joint venture."

Everbright buys stake in insurance

By Louise Lucas in Hong Kong

China Everbright group, a diversified mainland conglomerate with activities ranging from financial services to property development and trading, is to pay HK\$555m (US\$72m) for a 5 per cent stake in National Mutual Asia, the Hong Kong listed arm of the Australian insurance group.

The National Mutual Group will take an 8.7 per cent share-holding in China Everbright-IHD Pacific, which is controlled by the Hong Kong listed China Everbright International, for HK\$168m. The deal is designed to fur-

ther National Mutual's plans to penetrate the mainland insurance market, which is gradually opening up to for-eign groups. Securing a China partner will help National Mutual enter the market and develop business there.

Mr Wang Yake, the vice chairman and chief executive officer of China Everbright-IHD, will join the board of National Mutual Asia. A formal deal is expected to be completed next month.

Correction

Ammeberg Mining

The price range for the offering of shares in Ammeberg Mining by its parent, Union Minière, is SKr112 to SKr130, not SKr103 to SKr112 as stated yesterday. This values Ammeberg at between SKr1.26bn and SKr1.46bn (\$170m to \$197m).

Dutch financial group climbs

By Ronald van de Krol

ING Group, the Dutch financial services company, reported an 18.7 per cent rise in nine-month net profit to Fl 1.65bn (\$943m) from Fl 1.39bn, as both banking and insurance operations recorded strong gains.

The nine-month performance, which exceeded analysts' expectations, prompted ING to forecast that net profit per share in 1994 will be higher than the FI 8.04 posted in 1993. Previously, ING had predicted that per-share earnings would at least match those of last

profit rose by 18.4 per cent to FI 580m from FI 490m a year ago, the company said. In insurance, pre-tax results

for the first nine months rose by 26.0 per cent to Fl 1.25bn, with Dutch operations in particular contributing to the strength of the increase. Life insurance showed a 23.2 per cent increase, while non-life insurance jumped by 96.3 per cent, though this was due partly to the deconsolidation in April 1993 of Orion, ING's UK

ING noted that non-life results in the US fell into loss because of extreme weather in the early part of the year.

In the third quarter alone, . Pre-tax banking results were **Der cent at Fi 1.14bm for** the first nine months. reflecting improved interest margins and expanded business volumes

ING's banking arm was also helped by the recent recovery in the price of Latin American bonds. In the first six months, sharp price declines caused the group's results from financial transactions, securities and participations to fall into a loss of Fl 8m from a profit of FI 566m.

However, at the nine-month stage, trading results were back in the black at FI 404m, though still well below last year's Fl 777m.

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European Coal and Steel Community

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Subordinated

Floating Rate Notes Due 2001 6.125% per annum

Interest Period 25th November 1994 27th February 1995 Interest Amount per U.S. \$50,000 Note due

U.S. \$799.65 27th February 1995 CS FIRST BOSTON



BANK OF BOSTON CORPORATION

Subordinated Floating Rate Notes Due 2001

6.125% per annum

25th November 1994

27th February 1995

Interest Rate Interest Period

Interest Amount per U.S. \$50,000 Note due U.S. \$799.65 27th February 1995

CS First Boston

This announcement appears as a matter of record only

Turkish Electricity Generation and Transmission Inc. (Türkije Elektrik Üretim Iletim A.S.)

Financing of the Austrian portion provided by Austrian Energy and a part of the Turkish portion for the Thermal Power Plant Cayirhan Unit III and IV

ATS 1.780.000.000,-Export Credit Agreement under a Guarantee provided by Oesterreichische Kontrollbank AG

ATS 650.000.000,-Commercial Loan Agreement

Arranged and managed by Bank Austria Aktiengesellschaft

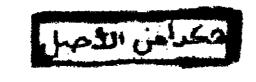
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November 1994



Irish SFr150m issue enlivens a quiet day

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1994

New issuance in the eurobond market virtually ground to a halt yesterday with the US closed for holidays. Only the Swiss franc market

INTERNATIONAL BONDS

saw any degree of activity with

two deals prompted by the rally in the Swiss government bond market this week. "There is a flight of hot

money out of equities and into bonds, which is boosting most bond markets, including the Swiss market," said one trader. "Lower Swiss short-term money rates are also forcing investors in Swiss francs farther out along the yield curve."

Ireland's National Treasury Management Agency launched a SFr150m issue of four-year bonds offering a coupon of

5.375 per cent. Lead manager UBS said the Joint lead manager Rabobank

bonds were placed with Swiss retail investors. Sources said a funding level of 10 basis points below Libor had been achieved. Mr Adrian Kearns, head of foreign borrowing at the NTMA, said the offering was part of Ireland's borrowing programme for 1995, when it planned to raise about IE1.4bn

to replace maturing debt. He said the proceeds from the offering were not swapped. He added that Ireland was still considering coming to the euroyen market within the next few weeks with an offering of around Y30bn, "prefera-

bly in the 10-year area". Postsparkasse, the Austrian state postal authority, launched a SFr250m issue of eight-year bonds offering a coupon of 5.625 per cent and fungible with a SFr200m issue launched in September.

In the Dutch guilder sector, BNG launched a Fi 500m offering of 10-year bonds priced to yield 31 basis points over Dutch government bonds.

NEW INTERNATIONAL BOND ISSUES US DOLLARS COFIRI Intl. (Caymani(a)) YEN MTBC Finance (Aruba)(b)* 100.0 Mar.2005 (b) GUILDERS Bank Nadorlandse Gameonien SWISS FRANCS Poetsparkers of " Poetsparkasse(c) Nat. Treus, Managoment Acy. 103.625 Nov.2002 102.50 Jan.1999 5.625 5.375 Final terms and non-callable unless stated. The yield spread (over relevant government bond) at taunch is supplied by the lead manager, intinisted. Scorwertiste, divinin equity warrans, stifficialing rate note, #Semi-annual coupon, R: food re-offer price; tees are shown at the re-offer level, a) Dragan bond 6-month Liber + 42.5bp, b) Coupon pays 5.3% from 17.3.2000, Fees undisclosed. Short first coupon. Callable on 17.3.2000 at par. c) Short first coupon. Fungible with outstanding SF/200m issue, launched 26.9.94.

said the bonds were placed with domestic institutions. The proceeds from the offering were not swapped out of Dutch guilders, market sources said. Dealers reported some buying of eurobonds in the dollar sector by investors keen to

exploit the recent widening of spreads.
"They think that now is the time to buy while spreads are wide and before they close

market falls again," said one confirm this vesterday. There are rumours that

Spain is considering a euroyen offering around the 10-year area over the next week. Exim is rumoured to be coming to the eurodollar market with a long-dated offering.

Traders said that the EIB was also considering a Sweden's rating is also under eurodollar offering around review by Moody's, the US the 10-year area, although EIB credit rating agency, from back in when the Treasury officials were unable to

• IBCA, the European credit rating agency, is reviewing the AA credit status of Sweden. "Sweden has a very high and rising debt to GDP ratio and it

is important to assess the new government's plans to stabilise and reduce it," IBCA said yesterday.

which it has an Aa2 rating.

BIS survey finds sentiment switching to euronotes

By Conner Middelmann

Difficult conditions for borrowers in the international bond markets have benefited other sectors, such as euron-otes and syndicated loans, where issuance has risen sharply this year.

According to the Bank of International Settlements' latest quarterly report on finan-cial market trends*, the euronote sector, which includes short and medium-term notes, has seen record volumes of supply. In the first nine months of this year, net issu-ance under all types of facilities amounted to \$111.3bn, compared with \$47.9bn in the same period of 1993.

The bulk of euronote issuance has been through euro medium-term note programmes (EMTN). This nables borrowers to issue debt with varying maturities, currencies and volumes under the same master documentation, and makes them cheaper and more flexible than international or domestic straight bond issues, which require separate documentation for each

The bulk of new euronote investors' reluctance to com- tional Settlements. Basic.

drawings was denominated in currencies other than US dollars, with borrowers taking advantage of the flexible structure of EMTN programmes to select the currencies offering the highest absorption capacity and best foreign exchange prospects, the report states. In particular, Japanese investors preference for domestic currency assets prompted the issuance of a heavy volume of yen-Loan facilities provided to

denominated paper, which accounted for 38 per cent of total market expansion in the first half, according to the BIS. Meanwhile, the syndicated credits sector, which is predominantly of a floating-rate nature, remained buoyant, with a total of \$59.3bn of new facilities arranged during the third quarter, on top of \$118.3bn in the first two quarters.

"The high volume of loanable funds stimulated competition to win business: the average maturity of loans was increased, spreads charged over inter-bank rates were reduced and covenant clauses were further relaxed," the BIS

Moreover, institutional

rates for long periods led an increasing number of lowerrated or lesser-known borrow ers to turn to syndicated loan credits to take advantage of easing market conditions. This led some market participants and regulators to caution against the risk of a reversion to the low credit standards which prevailed in the late

US borrowers continued to reflect merger and acquisition activity there, while various "iumbo" loans were launched for financing or refinancing purposes. These include the Ecu6bn revolving facility arranged in September for Spain with a spread of only 4.5 basis points above the London inter-bank offered rate (Libor). Outside the OECD, Asian borrowers raised some \$7.7bn through syndicated loans, while new facilities arranged for Latin American entities amounted to \$1.8bn, according to the BIS.

*International Banking and Financial Market Developments, by the Bank for Interna-

Investors harbour concern over political moves

By Martin Brice

UK and Italian bond markets were overshadowed by political worries yesterday although they took their lead from Germany where prices rallied on the better tone for bonds after Wednesday's market shift in the US.

GOVERNMENT BONDS

Dealers and analysts believe investors will be walting to see if US Treasuries continue to benefit from a switching out of equities today after yesterday's Thanksgiving holiday when the US market was closed. Volumes across Europe were

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Mr Mark Cliffe, international economist at Midland Global Markets said: "There has been a lot of talk about the switch out of equities into bonds but not a lot of action. It is difficult to believe there will be a rally in the US bond market even if stocks fall. If the Fed is raising rates it is not the time to be rushing into US bonds."

■ German government bonds rose yesterday as investors moved to pull out of short

positions.

The December bund futures contract on Liffe ended at 91.29, up 0.39 on the day. Trading was quiet in the morning but lower-than-expected inflation news in the states of North-Rhine Westphalia and Baden-

Württemberg led to buying. The Bundesbank council meeting left rates unchanged. Mr Bob Tyley at Paribas Capital Markets said: "Nothing has happened in core European markets to create a change this week. But because of what has happened in the US, people have been covering themselves

■ UK government bonds started the day by slipping, largely due to the fall in sterling due to political worries over talk of the Conservative government resigning if it was defeated over legislation on the UK contribution to the

M NOTIONAL ITALIAN GOVT. BOND (STP) FUTURES

European Union budget.

in case there is a change here.

But a pull out of equities need

not be positive for bunds, it

those worries and perked up on the back of bunds, and by the end of the day the December long gilt future had moved up 32 of a point to trade around 103 14. The yield spread over bunds had moved out

from 123 to around 128. Mr Mark Reckless, UK economist at S. G. Warburg, said: "We are getting used to these crises. They come and

Mr Cliffe at Midland said: "Considering the pre-occupation that political problems are in other European markets it is remarkable how sanguine people are in the UK. They are working on the assumption that the threat from the government will work, but the

passing are rather disturbing. One wonders if the market will pay this more attention later."

■ The yield on Italian government bonds fell yesterday as bond prices followed the positive tone on bunds. The yield on 10-year Italian government bonds fell 7 basis points to 12.07 per cent.

However, Mr Pio de Gregoria at NatWest Markets said: "Until the political situation is clear and the budget is passed there is very little scope for the bond market to recover. There is enormous uncertainty and if the political crisis becomes even worse than it is now then it could hamper the pace of the recovery because confidence could be damaged."

1 Up to 5 years (23)

5-15 years (23) Over 15 years (8)

6 Up to 5 years (2) 7 Over 5 years (11)

FT-ACTUARIES FIXED INTEREST INDICES

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141.38 168.93 179.79 138.46

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FT FIXED INTEREST INDICES

Thu Day's Wed Nov 24 change % Nov 23

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Tisa loan in general syndication

A \$1.1bn syndicated loan for loan are ABN-Amro Bank and Spain's Telefónica Internacional (Tisa), a subsidiary of Telefónica de España, has been launched into general syndication, Reuter reports.

The seven-year loan, which carries a spread of 27.5 basis points over London inter-bank offered rate (Libor), is a refinancing of a \$1bn seven-month bridging facility signed in May to buy two Peruvian telecommunications companies.

Arrangers of the syndicated

2.94

1.18

9.83 5 yrs 11.49 15 yrs 10.87 20 yrs 13.47 lmed.†

together with underwriters Bank of Tokyo, Fuji Bank, Banque Nationale de Paris and Bank of America. • An \$850m revolving credit

for Saga Petroleum, the Norwegian energy group, has also been launched into general syndication, writes Martin Brice. Arrangers are ABN Amro, Deutsche and Barclays, with co-arrangers Christiania Bank and Den norske Bank.

Nov 24 Nov 23 Yr. ago

GILT EDGED ACTIVITY INDICES

Banco de Negocios Argentaria, at 30 basis points over Libor for years one to five and 35 over for years six and seven. with undrawn facilities at 15 basis points for years one to five and 17% for years six and

> Underwriting for Kingdom of Sweden's \$5bn syndicated loan should be complete by the middle of next week, said Ms Christine Holm of the Swedish National Debt

Nov 24 Nov 23 Yr. ago Nov 24 Nov 23 Yr. ago Nov 24 Nov 23 Yr. ago Nov 24 Nov 23 Yr. ago

Nov 24 Nov 23 Yr. ago Nov 24 Nov 23 Yr. ago Nov 24 Nov 23 Yr. ago

9.45 9.47 7.58 9.42 9.44 7.99 9.39 9.40 8.15

8.38 6.26 8.51 8.44 7.01 8.67 8.44 7.06 8.59

Nov 24 Nov 23 Yr. ago

	Coupon						(CIFFE)						-	
vetralia Jelgium	9.000 7.750			0.170 10. 0.140 8.	41 10.69 25 8.37	10,45 8,51	0	Open	Sett price 100.98	Change	High	100 43	Est. vol 28999	Open Int.
anada "	6.500	06/04	83.9000 +	0.150 9.	06 9.21	9,11	Dec Mar	100,45 99,35	99,68	+0.54 +0.58	101.20 99.92	99,35	1884	43858 14621
Jermark rance BTAN	7.000 8.000			0.070 8.1 0.130 7.1	62 8.86 31 7.47	9.00 7.60	Jun		96.86	+0.56			G	G
CAT	6.750	10/04	91.9700 +	0.260 7.9	95 8.21	8.32	M ITALIAN	I GOVT. BO	OND (BTP)	FUTURES	CPTIONS	(LIFFE) Lin	200m 100t	hs of 100%
lemany Bund ply	7.500 8.500	11/04 1 08/04		0.410 7.5 0.380 11.75		7.63 11.58	Strike		CAL	LS			PUTS	
apan No 119	4.800	06/99 1	03.5130 +	0.490 3.5	90 4.07	4,14	Price		Mar	Jun		Mar		Jun
ipen No 164 etherlands	4.100 7.250			0.340 4.6 0.380 7.4		4,77 7.61	9950 10000		.25 .00	1.35 1.15		1.87 2.12		1.97 2.27
peln	8.000	05/04	82,4100 +	0.080 11.0	07 11.21	11.19	10050	_	.77	0.97		2.39		2.59
K GRIS	6.000 6.750	08/99 11/04	91-10 88-29	- 8.1 +3/32 B.		8.69 8.77	Est. vol. tata	i, Callo 3079	Puts 1625.	Previous day	's open int.,	Casts, 6389	Puls 6273	
	9.000	10/08		+5/32 8.	41 8.60	8.72								
S Treasury *	7.875 7.500	11/04 11/24	_	_	~ 8.03 ~ 8.14	7,87 8.05								
CU (French Govt)	6.000		84.9500 +	0.270 8.		8.70	Spain							
ntion closing, "U.S. M Gross finctuding with	erket Holkiny	12 5 007 70	or nameble bu		fs: Local med a	full standard.	NOTION	VAL SPANE	SH BOND I	FUTURES (MEFF)			
loss: US, UK in 32nd			nu 100,000 07	1010000	Source: MMS	International		Open	Sett price	Change	High	Low	Est. vol.	Open int.
IS INTERES	RATE	<u>s</u>					Dec	87.85	87.90	+0.03	88.05	87.73	36,262	80,432
om (Nov 23)			Treasury B	S is and Bond	Yields		Mar	87.10	87.28	-0.07	87,20	87.01	566	7,176
ine rate		e soonth g mossif		.51 Tem yel .53 Tem yel	F	7.18 7.42								
oker load tale	6½ Th	ree month	5	.44 Five year .99 10-year	r	7,42 7,64 7,81	UK							
Linds at intervention		8 1655		.56 30-year		7.95		IAL UK GE	LT FUTURE	S (LIFFE)'	E50,000 32	nds of 100	196	
								Open	Sett price	Change	High	Low	Est, vol	Open int.
OND FUTUI	TES AN	D OPT	IONS				Dec	103-04	103-09	0-02	103-14	102-28	28486	88653
							Mar	102-15	102-18	0-01	102-23	102-08	4129	30779
ance							Jun To a company	.d = =	101-18			11h	D	O
NOTIONAL FREN	CH BOND	FLITURES	(MATIF)					at, i PUTU	RES OPTIO		(20,000 6	earts of 100		
Open	Sett price	-	High	Low	Est. vol.	Open Int.	Strike Price		CAL Mar			Mar	PUTS —	Jun
112.12	112,44	+0.28	112.58 t 11.70	111,92 111, <i>12</i>	157,662 8,214	130,335 32,755	102		-05	2-21		1-33	:	2-49
111.34 110.46	111.62 110.72	+0.26	110,80	110.44	210	3,154	103	1	-34	1-58		1-62		1-22
. 10,-10							104 Fet val tals	-	-06 Publ 3365. P	1-34 Perious devis	open fel f	2-34 Cada, 9833 P		3-62
								, vac						
ONG TERM FRO	NCH BON	OPTION	S (MATIF)											
œ	CA	us			PUTS		_							
, Do	•	lar ar	Jun	Dec	Mar 0.84	Jun	Ecu	·						
24 1.		45 82	1.94	-	1.17	2.18	ECU BO		RES (MATIF	<u> </u>				
8.		30	-		1.65	-		Open	Sett price	Change	High	Low	Est. vol.	Open int.
		83 50	-	0.56	-	:	Dec	81.70	B2.02	+0.26	82.10	81.62	3,902	8,042
vol. total, Casa 27.	. 02. 304 Puta 26.		ons days ober	n Int., Caffs (118,884 Puts	283,102								
	=						US							
ermany							■ US TRE	ASURY BO	ND FUTUR	ES (CBT)	\$1 <u>00,0</u> 00 3	2nds of 10	0% (Nov 23	9
NOTIONAL GERZ	an Bund	FUTURES	(TIELE), DW	(250,000 10				Open	Sett price	Change	High	Low	Est vol.	Open int.
Open	Sett price	Change	High	LOW	£st voi	Open int.	Dec	97-09	98-25	+1-20 +1-20	99-01	97-09 97-00	194,463	372,281
	91.29	+0.39	91,41	90,82	98424	148846	Mar	97-00	98-05 97-20		98-12 97-27	97-00 96-28	15,021 1,171	71,287 12,479
90.90			00.55	OV Us	12415	5D144	الحال	97-00	81-2U	+1-20				
90.12	90.48 89.73	+0.35 +0.53	90.62 89.50	90.03 89.20	12415 2	59141 0	Jun	87-40	91-20	+1-20	5. 2.		•-	-
90.12 89,20	90,48 89,73	+0.53	89.50	89.20	5		_	87-40	\$1-2U	+1-20	2. 2.			
90.12 89,20	90,48 89,73	+0.53 LIFFE) DM	89.50	89.20	2		Japan							
90.12 89.20 BUND FUTURES	90,48 89,73 OPTIONS (+0.53 LIFFE) DM	89.50	89.20 nts of 100%	PUTS		Japan n Notice	AL LONG	TERM JAS	PANESE G				
90.12 89.20 SUND FUTURES	90,48 89,73 OPTIONS (+0.53 LIFFE DAM ILLS	89.50 250,000 pol	89.20 nts of 100% an Feb	PUTS	Jun 1.73	Japan n Notice	AL LONG	TERM JAS	PANESE G				Open Int.
90.12 89.20 SUND FUTURES 69 Jan 10 0.94	90.48 89.73 OPTIONS (——— CA Feb 1.26 0.98	+0.53 LUFFE) DM ILS	89.50 250,000 pak Jun Ja 1.48 0.4 1.21 0.6	89.20 mts of 100% an Feb 66 0.78 58 1.00	PUTS — Mer 0.97	Jun 1.73 1.98	Japan n Notice	₹AL LONG Y100m 100	TERM JAS	PANESE G	OVT. BON	D FUTURE Low 108.72	Est. vol 335	0
90.12 89.20 SUND FUTURES 8 Jan 9 Jan 1 0.94	90.48 89.73 OPTIONS (Feb 1.26 0.98	+0.53 LIFFE) DM ILS	\$9.50 250,000 pok Jun Ja 1.46 0.4 1.21 0.6	89.20 mts of 100% an Feb 66 0.78 88 1.00	PUTS	Jun 1.73 1.98 2.27	Japan M Notice (UFFE) Dec Mar	PAL LONG Y100m 100 Open 108.83 108.15	TERM LAS	PANESE G % Change	OVT. BON High 108,85 108,17	Low 108.72 108.04	Est. vol 335 1621	
90.12 86.20 BUND FUTURES ke Jan 10 0.94	90.48 89.73 OPTIONS (Feb 1.26 0.98	+0.53 LIFFE) DM ILS	\$9.50 250,000 pok Jun Ja 1.46 0.4 1.21 0.6	89.20 mts of 100% an Feb 66 0.78 88 1.00	PUTS	Jun 1.73 1.98 2.27	Japan M Notice (UFFE) Dec Mar	PAL LONG Y100m 100 Open 108.83 108.15	TERM JAS	PANESE G % Change	OVT. BON High 108,85 108,17	Low 108.72 108.04	Est. vol 335 1621	0
90,12 89,20 SUND FUTURES 69 Jan 8 0,94 0 0,66 0 0,43 vol. potal, Calla 180	90.48 89.73 OPTIONS (Feb 1.26 0.98 0.75 22 Pas 8246	+0.53 LIFFE) DM ILS	\$9.50 250,000 pok Jun Ja 1.46 0.4 1.21 0.6	89.20 mts of 100% an Feb 66 0.78 88 1.00	PUTS	Jun 1.73 1.98 2.27	Japan M Notice (UFFE) Dec Mar	PAL LONG Y100m 100 Open 108.83 108.15	TIERIM JAF Idha of 100° Close on APT. All (PANIESE G 6 Change Open interest	OVT. BON High 108,85 108,17	Low 108.72 108.04	Est. vol 335 1621	0
90.12 88.20 SUND FUTURES 9 Jan 10 0.94 0 0.66 0 0.43 vol. potal, Calla 183	90.48 89.73 OPTIONS (Feb 1.26 0.98 0.75 22 Pas 8246	+0.53 LIFFE) DM ILS	\$9.50 250,000 pok Jun Ja 1.46 0.4 1.21 0.6	89.20 mts of 100% an Feb 66 0.78 88 1.00	PUTS	Jun 1.73 1.98 2.27	Japan M Notice (UFFE) Dec Mar	PAL LONG Y100m 100 Open 108.83 108.15	TIERIM JAF Idha of 100° Close on APT. All (PANESE G % Change	OVT. BON High 108,85 108,17	Low 108.72 108.04	Est. vol 335 1621	0
90.12 89.20 SUND FUTURES 9 Jan 1 0.94 0 0.66 3 0.43 vol. total, Calla 183	90.48 89.73 OPTIONS (Feb 1.26 0.98 0.75 22 Pas 8246	+0.53 LIFFE) DM ILS	89.50 250,000 poir Jun Ja 1.46 0.4 1.21 0.6 1.00 0.9 1.00 open int.	89.20 mts of 100% an Feb 16 0.78 38 1.00 35 1.27 Calls 1209	PUTS	Jun 1.73 1.98 2.27	Japan Norrice (LIFFE) Dec Mar ' LIFFE cost	ALL LONG Y100m 100 Open 108.83 108.15 hects weded	TERM JAF kha of 100° Close on APT. All C	PANIESE G 6 Change Open interest	OVT. BON High 108,85 108,17	Low 106.72 108.04 r previous d	Est. vol 335 1621	0 0 0 2 1 3 1 3 6 6 8
90.12 88.20 SUND FUTURES 9 Jan 10 0.94 10 0.66 13 0.43 vol. total, Cale 18	90.48 89.73 OPTIONS (Feb 1.26 0.88 0.75 22 Puts 8246	+0.53 LUFFEI DM ILS Mer 1.45 1.17 0.83	\$9.50 250,000 pois Jun Ja 1.46 0.4 1.21 0.6 1.00 0.9 tey's open int	89.20 mts of 100% an Feb 66 0.78 88 1.00	PUTS	Jun 1.73 1.98 2.27	Japan M Notice (UFFE) Dec Mar	VAL LONG V100m 100 Open 108.83 108.15 rects traded	TIERIM JAF Idha of 100° Close on APT. All (PANIESE G 6 Change Open interest	High 108.85 108.17 19g. are to	D FUTURI Low 108.72 108.04 r previous d	Est. vol 335 1621	0
SUND FUTURES SUND FUTURES Jan D. 94 O. 0.66 O. 0.43 vol. total, Cale 183 K. GILTS F	90.48 89.73 OPTIONS (Feb 1.26 0.75 22 Puts 824 ht Res	+0.53 LUFFEI DM ILS Mer 1.45 1.17 0.83 1. Previous o	\$9.50 250,000 pois Jun Ja 1.46 0.4 1.21 0.6 1.00 0.9 tey's open int	89.20 mts of 100% an Feb 16 0.78 88 1.00 85 1.27 Cate 120%	PUTS — Mer 0.97 1.19 1.45 31 Puts 7091	Jun 1.73 1.98 2.27	Japan NOTICE (LIFFE) Dec Mar LIFFE cons	AAL LONG Y100m 100 Open 108.83 108.75 rects traded	TERM JAF	PANESE GI K Change Open interest	High 108.85 108.17 19g. are to	D FUTURI Low 108.72 108.04 r previous d	Est. vol. 335 1621 ev	O o
80.12 88.20 SUND FUTURES 8 Jan 9 Jen 10 0.94 10 0.66 10 0.43 vol. total, Calls 183 14 GILTS I	90.48 89.73 OPTIONS (Feb 1.26 0.75 22 Puts 824 ht Re Fearth	+0.53 UFFE DM Mar 1.45 1.17 0.83 A Previous of Price E+	\$9.50 250,000 poir Jun Ja 1.46 0.4 1.21 0.6 1.00 0.9 20/5 open int.	89.20 mts of 100%	PUTS — Mar 0.97 1.19 1.45 51 Puts 7001	Jun 1.73 1.98 2.27	Japan Norrice (LIFFE) Dec Mar * LIFFE core Red Price 9: 7.16 7412 2.50 1055	AL LONG Y100m 100 Open 108.83 108.15 hects traded - a - High + A 854 + B 154	TERM JAS this of 1004 Close on API. As of 994 Low 994 bdm	PANIESE GI	OVT. BON High 108,85 108,17 6gs. are fo	D FUTURI Low 108.72 108.04 r pravious d	Est. vol. 335 1621 ev	1994 1994 1994 1997
90.12 89.20 UNID FUTURES Jan 0.94 0.66 0.43 off. total. Cale 18: CGILLIS F Notes F Rives up is Fire 1 1950-95	90.48 89.73 OPTIONS (Feb 1.26 0.98 0.75 22 Pus 8244 N Re Tears) 11.88 53 3.04 53	+0.53 LUFFE DAM Mer 1.45 1.17 0.83 Provious of Prior E +	\$9.50 250,000 poir Jun Ja 1.46 0.4 1.21 0.6 1.00 0.9 20y's open int.	89.20 mts of 100%	PUTS	Jun 1.73 1.98 2.27 11 Hotes ht 4 4.67 04 2.91 7.58	Japan NOTICE (UFFE) Dec Mar * UFFE con Red Pica 9 - 7,16 7412 8.50 165-5 8.41 887-si	2AL LONG Y100m 100 Open 108.83 108.15 races traded High + High +	TERM JAS Riths of 1004 Close on API. At 0 994 Low 994 1012 2m 1948 bdm	Change Ch	High 108,95 108,17 15gs. are to 1808ss (1 1879) 2. (135,8) 2.	D FUTURE 108.72 108.04 or previous d 1) (2) Pd 45 193 72 193 72 193 73 13.5	Est. vol. 335 1621 ev - 2011.4 +14 1071.5 +4	1994 High Low 2035 1973] 1132, 1084;
90, 12 89, 20 SUND FUTURES 9 Jan 1 0,94 1 0,56 1 0,43 od. total. Calls 187 Notes 1 (June up to Fire 1955	90.48 89.73 OPTIONS (Feb 1.26 0.98 0.75 22 Pus 8244 11.88 51 11.88 51 10.07 84 10.07 84 10.07 84	+0.53 LUFFE DM Mer 1.45 1.17 0.83 A Provious of 1013 70 983 50 1013 1013 1013 1013 1013	\$9.50 250,000 poir Jun Ja 1.46 0.4 1.21 0.6 1.21 0.6 250,000 poir 1.21 0.6	89.20 an Feb 6 0.78 6 0.78 5 1.20 5 1.20 Low 974 Tende 1014 Cales 1206 1025 3 12 1025	2 PUTS Mor 0.97 1.19 1.46 51 Puts 7001	Jun 1.73 1.98 2.27 13 16btes Int 1.75 9.4 4.67 94 4.91 1.75 9.45 9.45 9.45 9.45	Japan NOTICE (LIFFE) Dec Mar * LIFFE cost 7.16 74[2 8.50 1052 8.41 887; al 8.40 1073 8.45 1073	2AL LONG Y100m 100 Open 108.83 108.15 races traded +Δ 88Δ +Δ 125Δ +Δ 125Δ +Δ 105Δ +Δ 105Δ +Δ 105Δ	TERM JAF Rhs of 100° Close on APT. All 0 on APT. In 100° 10112 200° 10112 200° 10112 200° 10112 200° 10112 200°	Change Ch	High 108.85 (08.17 (5gs. are to 1.75) (17.56) (2.178.6) (2.178.6) (2.178.6) (2.178.6) (2.178.6) (2.178.6) (2.178.6) (2.178.6) (2.178.6) (2.178.6) (2.178.6)	D FUTURI 108.72 108.04 r previous d 1) (2) Pri 1) (2) Pri 72 159 73 159 74 159 75 2159	Est. vol. 335 1621 ev. 2011. +1. 107	1994 High Low 2035 1973 1132 1064 1765 1631 1734 1593
90.12 89.20 UNID FUTURES 8 Jan 1 0.94 0.66 0.43 rol. total. Quils 180 Notes 5 Quies up in Film 1905 1905 124 pc 1905	90.48 89.73 OPTIONS (Feb 1.26 0.88 0.75 22 Pes 824 11.88 5.1 11.88 5.1 10.07 3.1 10.07 3.1 10.07 3.1 10.07 6.1	+0.53 LUFFE DAM Mar 1.45 1.17 1.45 1.17 1.98 1.98 1.98 1.98 1.98 1.98 1.98 1.98	\$9.50 250,000 poir Jun Ja 1.46 0.4 1.21 0.6 1.21 0.6 20 0.9 20 0.	89.20 an Feb 6 0.78 85 1.00 85 1.00 85 1.20 1014 Cale 1206 Funds 1015 Cale 1015 1017 1015 Tess 1075 Tess 1077 Tess	PUTS — Mar 0.97 1.19 1.45 51 Puts 7001 1999 sion 91,00 2004 11, pc 2005 12, pc 2005 12, pc 2005	Jun 1.73 1.98 2.27 1.1 1.04 4.67 04 8.91 7.59 8.87 5.11.17	Japan MOTION (LIFFE) Dec Mar ' LIFFE cont 7.16 7412 8.50 105% 8.41 88% all 8.40 100% 8.45 107% 8.45 107% 8.45 107%	### LONG ####################################	TERM JAF hits of 100 Close on APT. All 6 con APT. A	Change Ch	High 108.85 (06.17 (5gs. are to 0.175.9) 2 (175.9) 2 (78.8) 1 (78.8) 1 (78.8) 1 (78.8) 1 (78.8) 1 (78.8) 1 (78.8) 1	D FUTURI 108.72 108.04 7 previous d 17 [2] Pri 17 [2] 159 17 [2] 159	Est. vol. 335 1621 ev - 2011 + +1 1071 + +2 1071 + +4 10	1994 High Low 2035 1973 1132, 1064 1765 1634 1765 1634 1773 1634 1841, 1074
90.12 89.20 UNID FUTURES 9 Jan 0.94 0.86 0.43 of. total. Cade 180 1905 1905 Case 1990–95 pc 1995	90.48 89.73 OPTIONS (Feb 1.26 0.58 0.75 22 Pes 8246 in Re rest) 11.85 51 1.94 51 1.95 61 1.25	+0.53 Mer 1.45 1.17 0.83 4 Provides of 1.45 1.17 0.83 1011-1.39 1	59.50 250,000 pols Jun Ja 1.46 0.4 1.21 0.6 1.00 0.9 26y's open let. 1073 1173 1173 1173	89.20 mts of 100%	2 Mar 0.97 1.18 1.46 11 Puts 7091 1.46 11 Puts 7091 1.46 11 Puts 7091 1.45 11 Puts 7	Jun 1.73 1.98 2.27 11 14 4.57 14 4.57 15 4.4.7 15 4.57 16 17 18 18 18 18 18 18 18 18 18 18 18 18 18	Japan NOTICE (UFFE) Dec Mar LEFE core Red Price 2 - 7.16 7412 250 105% 845 107% 845 107% 845 122% 2.76 122% 2.79 55% 345 95% 345 95%	### LONG Y100m 100 Open 108.83 108.15 index traded +## 884 +## 1884 -## 1884 -## 1884 -## 1884 -## 1884 -## 1884 -## 1884 -## 1884 -## 1884 -## 1884 -## 1884 -## 1884 -## 1884	TERM JAF this of 100 Close on APT. All Co Low 10112 200 884 butm 10112 200 882 44 1181e 200 801e 21 801e 21 801e 21 801e 31	Change Ch	High 108,85 (08,17 193, are to 180ss (175,9 175,	D FUTURI 108.72 108.04 r previous d 10.22 Mil 10.23 Mil 10.23 Mil 10.24 Mil 10.25 Mil	Est. vol. 335 1621 ev. 2011. +1. 1071. +2. 1071. +2. 1071. +1. 1071. +2. 1071. +1. 107	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
90.12 89.20 UND FUTURES 9 Jan 0.94 0.66 0.43 of. total, Cade 180 1905	90.48 89.73 OPTIONS (G.SS 0.75 22 Pes 8246 In Re- Tears) 11.85 51 10.00 81 12.85 63 12.85 63	+0.53 Mer 1.45 1.17 0.83 Provious c 4 Prior £ + 99 1013 1011 1011 1011 1011 1011 1011 1011	59.50 250,000 polar Jun Ja 1.46 0.4 1.21 0.6 1.00 0.9 26y's open lat. 1073 1173 1173 1173 1173 1173 1173 117	89.20 an Feb for 0.78	2 Mar 0.97 1.19 1.45 11 Puts 7001 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Jun 1.73 1.98 2.27 11 10.05 11 10.05	Japan Norrice (LFFE) Dec Mar * LFFE com * LFFE com * 167412 8.50 105% 8.41 187% 8.45 107% 8.45 107% 8.45 122% 8.39 35% 8.45 9813 8.47 11611	### LONG Y100m 100 Y100m 100 Open 108.83 108.15 Helts traded +###################################	TERM JAF Close Close on API. At 0 994 Low 994 1012	Change Ch	High 108.85 (08.17 6gs. ere fo 105.69 (78.8) 3 (78.8) 3 (78.8) 3 (78.8) 3 (78.8) 3 (78.8) 3 (78.8) 3	D FUTURI 108.72 108.04 7 previous d 1) [2] Fri 45 199 15 199 15 199 16 179 18 182 18 182 18 182 18 182 18 182 18 182 18 182 18 182 18 182 18 18 18 18 18 18 18 18 18 18 18 18 18 1	Est. vol. 335 1621 ev 2011. +1. 1071. +2. 1071. 1071. +2. 1071. 1071. +2. 1071. 1071. +2. 1071. 1071. +2. 1071. 1071. +2. 1071. 1071. +2. 1071. 1071. +2. 1071. 1071. +2. 1071. 1071. +2. 1071. 1071. +2. 1071. 1071. +2. 1071. +2. 1071. 1071. +2. 1071. +2. 1071. 1071. +2. 1071. 1071. +2. 1071. 1071. +2. 1071. 1071. +2. 1071. 1071. +2. 1071. 1071. +2. 1071. 1071. +2.	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
80, 12 89, 20 UND FUTURES 8 Jan 1 0,94 1 0,66 1 0,43 rol. total. Cade 180 Notice 190 1 190	90.48 89.73 OPTIONS (Feb 1.26 0.75 22 Pus 824 11.86 11.86 11.87 11.88 11.89 12.95 6.11.97 12.23 7.7 12.23 7.7 11.86 11.87 12.97 12.	+0.53 LUFFE) DAM LUS Mar 1.45 1.17 0.83 1. Provious of 1.65 1.70 10011 1011 1011 1011 1011 1011 101	59.50 250,000 poir Jun Ja 1.46 0.4 1.21 0.6 1.00 0.9 26y's open int. 107.1 107.1 117.1	89.20 an Feb (6 0.78 85 1.00 85 1.20	2 Mar 0.97 1.19 1.45 51 Puts 7001 1.45 51 Puts 7001 1.45 51 Puts 7001 1.45 51 Puts 7001 1.45 51 Puts 7005 1.25 2005 1.25 2007 21 1.45 2007 21 1.45 2007 21 1.45 2007 21 1.45 2007 21 2	Jun 1.73 1.98 2.27 1.1	Japan NOTICE (UFFE) Dec Mar LEFE core Red Price 2 - 7.16 7412 250 105% 845 107% 845 107% 845 122% 2.76 122% 2.79 55% 345 95% 345 95%	### LONG TY100m 100 Open 108.83 108.15 mass reded 43 1854 43 1854 43 1854 43 1854 43 1854 43 1854 44 1855 45 1855 45 1855 46 1855 46 1855 46 1855 46 1855 46 1855 46 1855 46 1855 46 1855 46 1855 46 1855 46 1855 46 1855	TERM JAF this of 100* Close on APT. At 6 694	Change Ch	High 108.85 (06.17 (5gs. are to 17.5) 2 (175.9) 2 (175.9) 2 (175.9) 1 (175.9	D FUTURI 108.72 108.04 108.	Est. vol. 335 1821 ev 1821 +1651	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
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Scottish

Widows

cut costs

Scottish Widows, a life insurer

which sells largely through

yesterday became the latest

to cut costs, announcing the

processing offices and the loss

At the same time, it took a

further step in changing its

product range, launching a

policies with a choice of how

commission is paid to the

adviser. More changes to its

pension plans are expected

All life companies are facing

increased pressure to reduce

costs before next year, when

new regulations will force

them to give customers more

Widows' job losses mean

supporting its service to independent advisers will be

almost halved. It cannot rule

out compulsory redundancies

can be met through voluntary arrangements. The sales force will remain broadly the same

but hopes the target number

The company says that

operating from six regional processing centres outside Edinburgh will enable it to

offer advisers a more efficient

and reliable service.

Fenchurch

advances

that the clerical staff

information about charges and

early next month.

commission.

new set of life insurance

company in the sector to move

independent advisers,

closure of 12 branch

of 143 jobs.

acts to

An increase in selling space helped Storehouse, owner of the BHS and Mothercare retail chains, to lift interim sales by 7 per cent and operating profits from retailing by a third. The dividend is raised for the first time in seven years.

Mr Keith Edelman, chief executive, said the group had added 80,000 sq ft to its BHS sales space in the half, equivalent to adding three stores. The group was aiming to add at least 20 new BHS stores to the present 125 in the next three years, including nine this

While the spread is national. the group feels there is potential for at least 200.

Sales for the 28 weeks to October 15 grew from £484.9m to £519.2m. Like-for-like sales were up 5 per cent.

At the pre-tax level, profits doubled to £24.2m. against £11.6m struck after an exceptional charge of £6.4m. Operating profits from retailing rose from £17.1m to £22.8m. Earnings per share increased from 1.4p to 3.9p, and the interim

dividend is 2.7p (2.5p).

The shares closed yesterday



Dick Steele, left, with Keith Edelman in the Oxford Street store: an extra 80,000 sq ft of sales space was added to BHS in the half

The group is cash positive, with £29.5m. Mr Dick Steele, who joined as finance director from Lloyds Chemists early this year, said it was the first time the group had not had net barrowings in the run up to

Total costs rose by 5 per cent. "We could have held the increase below 5 per cent, but we are in an investing phase,"

The group has reduced the number of its suppliers from

1,000 in 1989 to 300. At BHS, which has benefited from a TV advertising campaign, operating profits rose from £15.4m to £18.8m and sales from £337.2m to £356.9m. BHS retail margins improved from 4.6 per cent to 5.3 per

The Mothercare stores. which are rapidly being converted to a new format, dou-bled operating profits from £2.1m to £4.2m on sales ahead from £140.9m to £155m. Margins improved from 1.5 per cent to 2.7 per cent.

The loss at Blazer was halved from £400,000 to £200,000 on the back of a sales increase from £17.1m to £22.8m.

The fall in the share price probably reflects disappointment that the results were a little below the market's best hopes. Nevertheless, these are encouraging figures, showing that the recent good housekeeping is starting to pay off. Both BHS and Mothercare have a lot of catching up to do in the retail sector, but the returns are improving and the palance sheet is good. Better buying and better stock management are being coupled with rebuilding the strong Mothercare brand and sorting out a firm identity for the BHS brand as a value-driven family clothing chain. Pencilled in profits of £105m for 1995-96 put the group on a prospective multiple of 12.5 - not that demanding for a retailer with the rare combination of both growth and recovery prospects.

after contributing losses in the second half of 1993/1994. Capital expenditure peaked in 1993, falling from £2.34m to £1.73m at the interim stage. It

level in the second half. It is increasing the dividend by 58 per cent to 1.9p (1.2p), roughly in line with earnings

By Geoff Dyer

assuming the flotation took place at the beginning of the financial year, showed a 15 per

figure rising 16 per cent to 14.1p (12.2p). The proposed final dividend of 5.4p makes Mr Roger Earl, chief executive, said: "We want to

continue this good and consistent growth." Market conditions were difficult. however, and would continue to be tough during the next Turnover rose to £32.3m

from discontinued activities. UK retail turnover increased 5.5 per cent to £12.6m (£11.9m), including a 25 per cent increase from the Protection House Insurance Services division, despite competition from direct line

Since August Fenchurch has acquired a specialist insurer, a financial consultancy and a minority stake in a provider of health risk management services. The reinsurance business continued to grow, with turnover up from

Business Post rises sharply to £3.8m

By Simon Davies

Shares in Business Post, the express parcel delivery company, rose 15p to 154p yesterday, after it revealed that the recent expansion of its network of hubs helped achieve 24 per cent sales growth and improved profit margins.

Pre-tax profits rose 74 per cent to £3.81m (£2.19m) in the six months to September 30, well ahead of analysts' expec-tations, and the company said

Bakyrchik

faces delay

By Kenneth Gooding,

London last year to invest in a

mine in Kazakhstan, yesterday

reported a two-month delay in

phide ore processing plant. This would hold back the fore-

cast initial annual rate of out-

put - 30,000 troy ounces of

gold – until January or Febru-

ary next year, said Mr Kevin

and open offer which raised £25.1m, operation of the Bak-

yrchik gold mine, on Kazakh-

stan's north eastern steppes

was being transferred to the

Bakyrchik joint venture in

which the London-quoted com

the process plant was caused

by the failure of the associate

oxygen plant and an imposed

closure by the Kazakh authori-

ties, who insisted on compli-

ance with practices followed

within the former Soviet

Union. The Redox sulphide

plant itself operated effec-tively when it had been run at

design temperature and pres-

sure. Recovery rates of 90 per

cent of the gold were achieved.

In line with expectations, Bakyrchik reported a pre-tax

loss of \$726,000 (£442,682) for

the half-year to September 30,

compared with a \$67,000 defi-cit previously.

pany has 40 per cent.

The delay in commi

Foo, managing director.

nmissioning its stage 1 sul-

the momentum was continuing. October sales rose 26 per

> The group sustained average price rises of 1.6 per cent in April, despite what remains an extremely competitive market, given the existence of about 20 competitors with national net-

In addition, it was now reaping the benefits of increased capacity and a more efficient in the expansion of several Turnover rose from £19.1m

to £23.6m and operating profit margins increased from 11.7 per cent to 15.6 per cent. This partly reflected the high level of fixed costs within the busi-The trend should be more

pronounced in the second half, as the business has a seasonal bias because of the summer hill. Last year, 55 per cent of

In addition, UK Mail, its door-to-door mail delivery service was suspended in March.

is likely to stay at about that

per share, which rose 55 per

at a compromise yesterday, despite an earlier offer from

Malcolm Barr to resign as

chairman. The brothers yester-

day announced they had

changed the trustees holding

their own shares, after discov-

ering that their previous

trustee also held shares for Mr

Nicholas and Robert Barr,

who are the sons of the late

managing director Stuart Barr.

speak for almost 30 per cent of

ordinary shares. Malcolm Barr,

who is also the outgoing chair-

Parker and Mr Small.

to £7.79m Barr rebels likely to claim

Fenchurch, the insurance broker which gained a stock market listing in November last year, reported pre-tax up from £4.56m to £7.79m in the year to September 30.

The result was helped by lower interest charges of £284,000 (£1.59m) and £58,000 profits (£875,000 losses) from discontinued activities. Pro forma pre-tax profits on

continuing operations. cent increase to £7.93m (£6.9m).

Earnings per share were 15p (10.6p) with the pro forma

(£31.2m) with £679,000 (£3.1m)

first blood in family feud at gold mine By Richard Wolffe They have pledged to vote The rebel shareholders of Barr down the board's plans to Bakyrchik Gold, floated in

& Wallace Arnold Trust were ready to claim first blood today in the family feud over the future of the motor and leisure

Mr Malcolm Barr, chairman, seemed likely to lose the vote on the board's proposals to reform the two-tier share structure at its EGM in Leeds. The company is understood

to have received proxy votes representing more than 50 per from the rebels, led by Mr enfranchise the non-voting A

shares, owned almost entirely by institutional shareholders. The Barr brothers have called on their uncle to step down as chairman, as part of their strategy to run the

group's two divisions as standalone businesses.

Quadramatic, the coin-handling and optical group which came to market in July 1993, has

continued its promised programme of acquisi-

tions with the purchase of Kestrel Injection

Moulders, a maker of precision plastic injection mouldings, for up to \$6.65m. At the time of the flotation, Mr Tony Gar-

tland, chairman, said he wanted to build a spe-

The initial net cash consideration for Kestrel is £4.4m, after the £1m sale and leaseback of a

Kestrel freehold property to certain of its ven-

dors. An additional deferred amount of up to

\$2,25m, in cash or shares, is profits-related.
Plymouth-based Kestrel made pre-tax profits

cialist engineering group by acquisition.

They have also requisitioned

their own EGM next week to unseat Mr Brian Parker, the chief executive and Mr Brian e mance arector. Negotiations between the Building Society, owns 16 per Barr's nephews, Nicholas warring parties failed to arrive cent of the ordinary shares.

Quadramatic maintains its

programme with Kestrel deal of £855,000 on £4.19m turnover in the year ended May 31. In the six months to March, Quadramatic made pre-tax profits of £3.72m on turnover of £17.6m. Quadramatic's flotation was followed in November 1993 by the £11.25m acquisition of Quota, a private holding company for two high-

Mr Glenn Powers, finance director, said originally the group wanted four divisions - hence its name - but that now the building of an equally weighted three was going well. Coin handling remained the biggest, followed by instruments and then plastic moulding.

The group would think about a fourth when the market capitalisation approached the £150m mark. The shares rose 3p yesterday to 168p for a valuation of about £66.5m.

8.3% dividend increase from South West Water

By Peggy Hollinger

South West Water yesterday announced a better-thanexpected dividend increase. despite reporting flat pre-tax profits for the first half.

The 8.3 per cent increase in the dividend from 8.4p to 9.1p compares with expectations of about 6 per cent. This helped the shares resist the worst of a 2 per cent decline in the sector, fuelled by fears of a general election. South West fell by just over 1 per cent, from 496p to 481 p. ed

South West announced pretax profits of £50.6m for the six months to September 30. against £50.3m last time. Sales were 14 per cent ahead at £143m, while earnings per

share fell by 0.5 per cent to The pre-tax figure was depressed by a £3.5m rationalisation charge and a £7.8m increase in interest payments

charges of £300,000 to cover the costs of South West's appeal to the Monopolies and Mergers Commission over the price limits set by the industry regulator for the five years between

1995 and 2000. Mr Ken Hill, finance director, would not specify how much the appeal was likely to cost South West, but said a further charge was expected in the second half. A decision on the appeal is expected in March.

The regulated business returned pre-tax profits 4 per cent lower at £49m because of the rationalisation costs. About 140 jobs had been cut, leaving 2,100 employees in the utility operation. Mr Hill said that, excluding the additional treatment works, costs had een held at levels similar to

South West's non-core division, which includes waste haulage, construction and environmental businesses, returned pre-tax profits of

£1.6m, against a loss of £700,000

e COMMENT

South West has come out with the lowest dividend increase so far in the sector's reporting season and, given the uncertainties it faces, this is no great surprise. The MMC appeal is expected to cast a shadow over the shares for another six months. The company also faces flat to minimal earnings growth over the next few years: So, to provide meaningul dividend growth, its cover will have to be eroded more quickly than that of its peers. This would not be a problem, except that its peers will be increasing their earnings while trimming dividend cover. Forecasts are for about £96m this year. In the shorter term, the stock will be buoyed by its substantial yield of more than 7 per cent. However, there may be others where yields are pects for growth are better.

Macdonald Martin up 22% to £2.63m as output rises

By Roderick Oram,

Higher distillery output and bulk whisky sales helped Macdonald Martin Distilleries achieve a 22 per cent increase in pre-tax profits from £2.16m to £2.63m in the six months to September 30.

Turnover was up 25 per cent at £16.4m (£13.1m). Sales of Glenmorangie, the company's leading malt, rose 15 per cent in volume terms and 19 per cent in value because of strong overseas demand, particularly in the US

and France. Shipments in the UK were flat, but retail sales In blended whisky, sales

were up 7 per cent in volume, but down 7 per cent in value terms. Bulk sales of blended whisky increased, but bottled sales were down 10 per cent

The downturn was marked in the UK, where volume sales of bottled blends fell by 25 percent. The group lost a large own-label order from a supermarket chain after it declined to lower its price.

Distillery production doubled in the first half, mainly to increase the group's stocks. Mr James Fyfe, deputy managing director, estimated that capacity utilisation would average 69 per cent this year, against 43 per cent previously. Sales of Crabbie's Green Gin-

were in line with forecasts and its market share had increased, but the profit contribution "was modest."

The exceptional item of £440,000 included just over £300,000 in compensation to Mr Neil McKerrow who resigned as managing director in June. The balance was start up costs of an Indian joint venture, which will begin bottling High-

land Queen next month. The board declared a 10 per cent rise in the interim dividend to 2.5p (2.266p) on the A shares and to 1.25p (1.133p) on the B shares. Earnings per share were 12.73p (10.46p) and 6.36p (5.23p) on the respective

Porton shareholders say yes to £65.5m French bid

International's Porton institutional shareholders yesterday backed a £65.5m recommended bid for the UK biotechcompany from Beaufour Ipsen, the family-

Shareholders controlling 88.9 per cent of Porton's shares. which are traded under the Stock Exchange's Rule 4.2, agreed to accept the French bid worth £13.40 in cash or notes by the 3pm deadline yes-

Under a separate deal Speywood, a company set up by Beaufour and Porton's managehas also agreed to acquire an the deadline additional 5.7 per cent stake in Victory has These shares, together with

the valid acceptances of the offer, lifted the total number of Porton shares being acquired ably above the 90 per cent tar-get. As a result, the offer has become unconditional and will remain open for further accep-

The French group, advised by Lazard Brothers, held irrevocable undertakings covering 66.2 per cent of the equity, including a 36.6 per cent stake held by Mr Wensley Haydon-Baillie, Porton's founder

Victory had looked increasingly certain after institutional investors, disappointed by Forton's financial performance, backed the bid which was recommended by Kleinwort Benson, Porton's financial advisrival offer for Porton from Scotgen Pharmaceuticals, the Anglo-US drugs company, failed to materialise.

The acquisition has been structured as a leveraged buyout with Porton's management taking an initial 22 per cent stake in Speywood on completion. Subject to the company's performance, this management stake could could rise as high as 35 per cent.

ML lifted 13% to £2.33m

ML Holdings, which designs 1.2p (1.1p) and an interim divi-and manufactures electrical dend of 0.3p (nil) is declared. systems for the aerospace and defence industries, had pre-tax profits of £2.33m for the half year to September 30, 13 per cent ahead of £2.06m last time. Turnover was 7 per cent ahead at £46.3m, compared with

Earnings per share rose to

Mr Howard Grant, chief executive, said German subsidiary Schopf Maschinenbau's operating loss had "masked the good progress" of the group as a whole. The outlook continued to improve and this would be reflected in the full-year

Linden in £16m reverse takeover of Edmond

Linden, an unquoted housebuilder which operates in Surrey, Sussex and Cheshire is acquiring Edmond Holdings, the housebuilder, in a reverse takeover worth £16.1m.

Edmond, which operates in east Midlands, East Anglia, Yorkshire and Humberside, is issuing 78.8m ordinary shares, representing 60.7 per cent of its enlarged share capital.

Mr Andrew Sells, Linden's chairman, will become non-executive chairman of Edmond and Mr Philip Davies, Linden's

chief executive, will become chief executive of Edmond. Dealings in Edmond have been suspended and as Linden does not have a three-year trading record, application will be made for Edmond's admission to the USM,

Kiln Capital raises £25m in placing By Raiph Atkins

listed company investing in Lloyd's of London, has raised £25m via a share placing. Kiln plans to invest exclusively in insurance syndicates managed by the RJ Kiln managing agency, unlike many other Lloyd's investment companies which have spread funds across a range of syndi-cates. Dealings are expected to start on December 1.

Kiln Capital, a planned new

The company has also made an offer to some Names to subscribe for up to 2m ordinary shares at 100p each. Plans for corporate investment in Lloyd's have been

affected this year by the lacklustre performance of existing corporate vehicles and bad publicity surrounding the insurance market.

surgician and the Republic of treating Limited (the "London Stock Extrange"). Application has been made for the grant of permission to trade on the Unlisted Securities Market on the London Stock Exchange in the existing Ordinary Shares of Edmond Holdings pic and in the new Ordinary Shares to be issued pursuant to the proposed acquisition of Lindon PLC. It is emphasised that no application has been made for these securities to be admitted to listing. This advertisement does not constitute an offer or an invitation to any person to subscribe for or to purchase securities of EDMOND HOLDINGS plc

This advertisement is issued in accordance with the regulations of the international Stock Exchange of the United Engdom and the Republic of Ireland Limited (the *London Stock Exchange*). Application has been made for the grant

Proposed Acquisition of Linden PLC Admission to Trading on the Unlisted Securities Market

Following completion of the acquisition of Linden PLC the authorised and issued share capital of the Company shall be as follows:

Authorised Number Amount 176,000,000 \$17,600,000 ordinary shares of 10p each 129,680,783 \$12,968,078.30

Following the proposed acquisition, the Enlarged Group will be a housebuilder operating principally in Surrey, Sussex, Cheshire, the East Midlands, East Anglia, Copies of the USM Particulars relating to Edmond Holdings plc may be obtained during normal business hours on any weekday (Saturdays excepted) (i) from the Company Announcements Office of the London Stock Exchange, Stock Exchange Tower, Capel Court

entrance, off Bartholomew Lane, London EC2 (for collection only) up to and including

28 November 1994, and (ii) up to and including 20 December 1994 from:

Edmond Holdings plc The Old Vicarage Number One, Main Road Duston, Northampton NN5 6JB

Coopers & Lybrand Corporate Finance de Zoete & Bevan Limited Phymiree Court London EC4A 4HT

Dated 25 November 1994

2 Swan Lane London ECAR 3TS

Amount

Number ·

City of London PR rises 22% to £394,000 at interim stage

City of London PR Group, the in the six months to September relations and market research company, yesterday announced a 22 per cent rise in interim pre-tax profits and said the sec-ond half should "at least match" the £394,000 just

30, operating profit was 39 per cent up at £172,000 (£124,000). despite some softness in the market research business. Profit on disposal of investments came to £50,000 (£23,000). The interim is increased to announced. 1.4p (1.27p) on earn On sales of £1.36m (£1.29m) share of 3.71p (3.17p). 1.4p (1.27p) on earnings per

DIVIDENDS AN	иоии	CED	·		
	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Alled Domecqint	7.75†	Feb 24	7,3	-	22.2
Atreusint	nil	-	0.264	-	0.75
Business Postint	1,9	Jan 23	1.2	-	3.7
Caledonia lnvs	5.7	Jan 19	5.4	-	16.2
Ch'b'lain Phippsint	2.7	Feb 2	-	-	-
City London PR§int	1 <i>.4</i>	Jan 16	1.27	-	4
Concentricfin	4.29	Jan 19	4.09	6.15	5.86
CPL Aromasint	1.2	Jan 10	-	-	-
Dertint	1.5	Jan 13	1.3	-	3.7
Fenctarchfin	5.4	Mar 10	-	8	-
Fleming High Inc	1.1♥	Jan 3	1.1	-	4,4
Forward Group §int	25	Jan 9	2	•	5
IWPint	3.6	Jan 20	3.25	-	8
Johnson Mattheynt	4.2	Feb 6	3.4	-	11.4
M'donald Mart Aint	2.5	Jan 13	2.266	-	9.68
M'donald Mart Bint	1.25	Jan 13	1.133	-	4.84
MIL Holdingsint	0.3†	Apr ?	-	-	0.85
Osborne & Littleint	3.5	Jan 25	2.5	-	6.5
RPCint	1.1	Jan 13	1	-	3.2
Scottish Inv Tst	3.39	Feb 10	3.2	5.15	4.9
South West Waterint	9.1	Apr 6	8.4	-	25.5
Storehouseint	2.7	Feb 9	2.5	-	5.5
Tomkinsonsfin	8	Mar 2	8	11.5	11.5

Dividends shown pence per share net except where otherwise stated. †On increased capital. §USM stock. Firsh pence. \$\$econd interim, making 2.2p

The Financial Times plans to publish a Survey or Sweden on Friday, December 16.

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Union, due to take place on 13 November.

Liz Vaughan in London Tet: +44 71 873 3472 Fac +44 71 873 3428 FT Surveys

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• COMMENT

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Kiln Capital Talises £25m in placing E. Ray - 274.03

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Table 18

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Johnson Matthey, the precious metals technology group, yes-terday reported a record firsthalf performance and said there was every chance that this would continue in the sec-Pre-tax profits increased 28 per cent from \$35.2m to \$45.2m.

well ahead of analysts' forecasts. However, the share price fell by 7p to 550p because of market concerns about JM's intentions following its recently aborted merger talks with Cookson, the specialist industrial materials group.

Mr David Davies, JM chairman, described the negotiations as "a worthwhile exercise", but "we were two successful companies looking into the future, so it was not surprising we had differing views about what our values JM was now seeking selec-

tive acquisitions and looking at eight or nine potential pur chases in the electronics field. mainly in North America. The first should be completed before the end of 1994.

Mr Davies said that JM's determination to reduce costs

By Peggy Hollinger

Chamberlain Phipps, the shoe components and footwear

group, reported maiden interim results showing a

fourfold increase in pre-tax

profits, and announced its first acquisition since it returned to

Pre-tax profits for the six

months to October 1 tumped

from £1.05m to £4.5m, on turn-

over doubled from £32,2m to

£66.6m. The profits figure

included an £800,000 reorgani-

sation charge and, for the first

time, results from Chamber-

lain's French operations

Mr Dan Sullivan, the US-

born chairman, said that, on a

like-for-like basis, pre-tax profits for the half-year rose by

bought just over a year ago.

the market in August.



Strong performance expected to continue in second half

David Davies: potential purchases in the electronics field

was bearing fruit. Net revenues from continuing operations in the six months to September 30 rose by 12 per cent to £201.5m. To underline its confidence JM is lifting the interim dividend by 24 per cent to 4.2p (3.4p) on earnings per share of

Chamberlain Phipps rises

fourfold in maiden interims

1994

operating profits from £1.32m

to £1.62m, on sales 23 per cent

down at £19.6m. Mr Sullivan said trading in the UK contin-

ued to be difficult, although

Chamberlain Phipps

Share price (pence)

160 4

On a divisional basis, operating profit rose 36 per cent to £18.3m in materials technology: catalytic systems precious metals' input was up by 7 per cent to 10.8m; and profit in colour and print (now merged into Cookson Matthey Ceramics) advanced

profits from £391,000 to

£4.19m. Sales jumped from

Chamberlain also announced

a conditional agreement to

acquire Ouest Parts, the larg-

est supplier of components to

the French shoe industry, for

cash. Last year the group returned profits of about

£1.4m and had net assets of

about £2.2m. Mr Sullivan said

he expected to expand further

in continental Europe, and

Chamberlain was currently in

discussions about a second

first half with net debt repre-

senting almost 90 per cent of shareholders' funds. This was

expected to fall to about 60 per

dividend of 2.7p. Earnings rose

The group declared a maiden

cent by the year-end.

Chamberlain finished the

purchase.

about FFr74m (£8.79m) in

• COMMENT

It must have been frustrating for Mr Davies to have reported record interim results, prom ised a similar performance in the second half and then seen Johnson Matthey's share price the blame. First came his comments in his annual statement last year about wanting JM to become a FT-SE 100 stock and then there were the recent is understandably nervous about the possibility of a big acquisition that would require a substantial issue of new equity. Mr Davies was telling analysts yesterday that there would not be a hostile bid from either side while the present JM and Cookson management teams were in place. He indicated that JM would return to its old style - getting bigger via Irlendly acquisitions and organic growth. But it will take time for the market to regain confidence. That aside there is no doubting JM's potential. The group will probably earn at least 690m before tax for the full year and last night's share price represented 16 times earnings.

Scottish Investment net assets dip 6%

Net asset value per share of Scottish Investment Trust fell by 6 per cent from 280p to 263.2p over the year to October

For the 12-month period, net revenue edged ahead to £14.2m (£14.1m). Gross income totalled

Earnings per share improved from 5.48p to 5.49p and a final dividend of 3.39p (3.2p) is recommended for a total of 5.15p

£29.8m (£27m).

Strength in **Netherlands** helps IWP to I£7.6m

By John Murray Brown

IWP International, the Irish household and personal care products and packaging group, reported a 69 per cent increase in pre-tax profits from I£4.52m to 127.64m (£7.54m) for the half year to September 30. Levendaal, the Netherlands-ba toiletries group, acquired in October 1993, made a signifi-

cant contribution. Mr Joe Moran, chief execu-tive, said: "The performance was better than we expected." He pointed to the 20 per cent rise in earnings per share to 14.53p (12.11p).

Turnover grew 49 per cent to 1272m (1248.3m), with the Netherlands accounting for 43 per cent. UK sales fell in the period, while Irish turnover

rose slightly. The group, which is listed in Dublin and London, has about 20 diversified subsidiaries in the UK, Ireland and the

Netherlands. Levendaal's performance more than made up for a static UK market. IWP paid 1£51m for Levendaal. As a result

gearing had riseq to 76 per cent at the end of the period. IWP also announced that it was "within two weeks" of finalising a management buy-out of Questel, its UK-based lossmaking television company.

IWP is reviewing marketing strategy to target European countries, particularly Ger-many and Scandinavia. It is appointing Mr Neil Popham, formerly with BP's nutrition subsidiary, as director in charge of housebold products and personal care.

The interim dividend is raised to 3.6p (3.25p).

Caledonia Investments declines to £22.7m

Caledonia Investments, the holding company controlled by the Cayzer family, saw pre-tax profits fall from £25m to £22.7m in the six months to September 30 and warned that it would be "challenging" to improve on last year's record £45.2m annual profits.

The shares fell 25p to 660p, compared with net assets of 645p, down from 681p at the start of the year.

Operating profits, which exclude disposal gains, edged up to £23m (£22m) helped by a strong improvement at Exco, the recently floated money broker where Caledonia retains a 27 per cent stake.

dued trading in the third quar-ter, while Bristow Helicopters, Caledonia's other large associate, is suffering from increased ity in the North Sea. In addition, Caledonia has

made two significant investments recently which will not contribute to its results until It has spent \$44m (£26.8m) on

a one-third interest in Sun International Investments, which owns the Paradise Island resort in the Bahamas; and it has paid \$20m for a 29.9 per cent holding in Ivory & Sime, the Edinburgh-based fund management group.

After a higher tax charge,

16p (18.9p), but the interim dividend is raised by 0.3p to 5.7p. Of the 36p drop in assets per share over the first half, 20p represents the write-off of goodwill on the Ivory & Sime acquisition. Caledonia has written off a total of 60p a share of purchased goodwill. "By any objective yardstick it is hard to regard this write-off as necessary," the company

said. Assets per share have also been affected in the period

by the fall in value of Caledo-

nia's stakes in The Telegraph

earnings per share dropped to

and Close Brothers. Trading profits rose to £2.8m (£2.3m) reflecting progress at Amber, Abacus and, particuiarly. Clan Asset Management.

Continuing problems at ASME hit Billam shares

the industry.

Continuing problems at its Aircraft and Sheet Metal Engineers subsidiary are expected to lead to J Billam, the preci-sion engineering company, reporting a loss for the calendar year.

The shares fell 19p to 123p vesterday. After the company warned of a downturn at ASME 12 months ago the shares fell 50p to 219p and they ended 10p down at 134p in September after reorganisation costs at the offshoot contributed to lower interim pre-tax

The Sheffield-based company also announced that it had appointed Mr Barry Truman, as group chief executive, to help sort out ASME and then return Billam to growth. Mr Truman, has been a non-executive director for almost five

warns of only small profit vears and has served in senior

Kleeneze

management positions within Mr Stephen Ingram, chair-

man, said the problems at ASME were irritating and frustrating. "We have not lost any customers, but the disruption caused by the restructuring and the state of the aerospace market have left the company

"We are paying the short-term price for longer term benefits."

He added that the restructuring was almost complete and 1995 should see a return to

profits. Billam's other activities were performing satisfactorily, but were not making enough to cover the ASME losses. However, the company expects to be able to hold the final dividend at 3.1p for an unchanged

Kleeneze Holdings' shares lost 12 per cent yesterday after the home shopping concern warned that it expected only a small profit for the year to August 31, compared with

However as a mark of its confidence in its prospects, it said the full year dividend would be not less than 1.5p,

The shares fell 18p to 138p yesterday.

The company blamed weak control over the recruitment of new agents during 1993 and 1994, which had led to the need for a bad debt provision of about £1m. This was in addition to the

previously announced adverse impact of operating losses and losses on the disposal of The Leading Edge, estimated at



INTERIM RESULTS

"Johnson Matthey has had an excellent first balf across all its divisions. Our prospects for the rest of the year are most encouraging."

DAVID DAVIES, CHAIRMAN

KEY FIGURES	1994	1993	change
Net revenues	£201.5m	£179.6m	+12%
Profit before tax	£45.2m	£35.2m	+28%
Earnings per share	16.0p	12.6p*	+27%
Interim dividend	4.2p	3.4p	+24%

* Excluding tax saving on scrip dividend

Johnson Matthey

WORLD LEADER IN PRECIOUS METALS TECHNOLOGY

For a full copy of the Interim Results, please contact: The Secretary, Johnson Matthey Plc, 2-4 Cockspur Street, London SW1Y 5BO.

The contents of this advertisment, for which the Directors of Johnson Matthey Plc are solely responsible, have been approved for the purpose of section 57 of The Financial Services Act 1986 by an authorised person.

The (insucual information given above does not constitute stannory accounts.

THE RESERVE OF THE PROPERTY OF

about 21 per cent to just over strong export growth of about £5m. Sales on a like-for-like basis, excluding disposals, had been flat. The materials division, which includes the footwear

15 per cent. The footwear business, from 6.7p to 7.9p. On a pro forma basis earnings rose to including SAC and Thierry which were not consolidated Chamberlain's shares,

owned by Evode, improved tation, increased operating closed 3p up at 183p. Strong sales growth lifts Osborne &

CPL Aromas, the fragrance and flavour manufacturing

months to the end of September rose from £690,000 to £930,000. Sales, which are split 40/60 between the UK and overseas markets, grew from £8,43m to £9,76m. The shares, which were

placed at 150p, closed up 1p at

the shares, said the group had experienced organic growth across the board in its mar-

Aromachem operation starts."
The group, which raised £4m in the flotation, is investing in

a new aroma chemicals facility on Teesside. It is expected to start production next summer. and contribute to profits in

per cent in spite of raw material price increases. Mr Pickthall said the group had been able to find alternative sources of supply to offset some of the

Little rises 60% Continuing recovery in the UK

coupled with a 28 per cent rise in US sales enabled Osborne &

ned cost controls helped operraised to 3.5p (2.5p).

Little, the wallpaper and furnishing fabrics group, to hoist pre-tax profits by 60 per cent from £947,000 to £1.51m in the six months to September 30. With turnover up 28 per cent at £11.7m (£9.1m) contin-

ating margins rise 2 percentage points to 12.8 per cent. Earnings were 15.15p (9.33p) and the interim dividend is Sir Peter Osborne, chairman,

said the second half continued to perform well. Although the company would incur the initial costs of setting up its French operation and an additional UK warehouse, he was "confident of an excellent out-

CPL Aromas to £930,000 kets. "It's nice to see that our By David Blackwell existing operations can achieve this organic growth before our

company floated in June, boosted interim profits by almost 35 per cent on the back of strong sales growth. Pre-tax profits for the six

201p yesterday.

Mr Terry Pickthall, the founder and chairman whose family still holds 36 per cent of

Margins remained flat at 10

fell from £148,000 to £55,000.

Net cash at the period-end was £1.18m. Interest payable Earnings per share were 6.6p (5.9p), and the interim dividend

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Company, issued and now being issued, to be admitted to the Official List. It is expected that dealings in the ordinary shares will commence on Thursday, 1st December, 1994. Kiln Capital pk (Incorporated in England and Wales under the Companies Act 1985. Registered No. 2971967)

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up to 27,000,000 ordinary shares of 10p each

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Number £3,600,000 36,000,000 ordinary shares of 10p each £2,700,000 27,000,000 on the basis that the Placing and the separate Names Offer by Cazenove & Co. of up to 2 million

ordinary shares are fully subscribed. Copies of the listing particulars relating to the Company may be obtained during normal business hours Copies of the Institute parameters of the London Stock Exchange, London Stock Exchange from the Company Announcements Office at the London Stock Exchange, London Stock Exchange from the Company random stock exchange Tower, Capel Court entrance, off Bartholomew Lane, London EC2N 1HP (for collection only) on Tower, Capet Court Carles and Monday, 28th November 1994 and on any weekday, Saturdays and public Friday, 25th November and Monday, 28th November 1994 and on any weekday, Saturdays and public Friday, 25th November and including Thursday, 8th December, 1994 from the registered office of the holidays excepted, up to and including Thursday, 8th December, 1994 from the registered office of the Company at 117 Fenchurch Street, London EC3M SAL and from:

Morgan Stanley & Co. International Limited

25 Cahot Square Canary Wharf London E14 4QA 12 Tokenhouse Yard London EC2R 7AN

Issued and fully paid*

Amount

Friday, 25th November, 1994

MEN & SUIVEY OF

Babcock back in the black with £2.83m

Babcock International, the engineering contractor, materials handling and facilities management group, returned to profit in the half year to September 30, but is again omitting its interim dividend.

The group, which is in the first few months of a threeyear restructuring plan, made pre-tax profits of £2.83m, compared with losses of £9.18m. Mr John Parker, chairman,

said the modest profit was in line with the corporate plan, which was on schedule, and profitability would improve in the second half. However, higher then expec-

ted losses in the group's main problem area, its energy division, caused analysts to downgrade full-year profit forecasts. Turnover fell from £413m to £349m, partly reflecting the contraction of the energy division and reduced revenues from Babcock's Drax flue gas desulphurisation contract for National Power, now approaching completion.

The group order book fell from £608m to a "satisfactory" level of £569m, which excludes the £100m-plus refit contract by the Rosyth Royal dockyard. The loss at the energy division was reduced to £6.85m (£13.7m), on turnover down

Forward Group, the USM-quoted specialist circuit board

maker, yesterday reported a

small increase in interim prof-

its and the £3.96m sale of its

Chemical Express offshoot to

Pre-tax profits rose by

£10,000 to £940,000 in the six

months to July 31, on turnover

of £10.9m (£10.2m). Earnings

per share dipped to 7.5p (8p),

but the interim dividend is

raised by 25 per cent to 2.5p

Mr Ray Chamberlain, chair-

with expectations, was

man, said the result, though in

affected by temporary disrup-

tion which occured at Forward

Circuits' Tamworth factory.

while a large-scale investment

programme in new inner layer

manufacturing capacity was

undergoing commissioning tri-

By Gary Evans

Strare price (pence)

Source: FT Graphite

restructuring was proving to be tough and demanding, said Mr Parker, and had required wider management changes than originally envisaged.

Additional costs have been identified on some older contracts and there was no gross margin on about £25m turnover elsewhere. Also, tendering costs were heavy, as winning a large power plant order remained a priority.

Babcock is awaiting decisions on 14 big power plant tenders, and - in consortium is one of four groups bidding for National Power's Pembroke worth about £100m to Babcock, said Mr Nick Salmon, chief

The best performing division

Chemical Express together with its subsidiary, the One

Stop Chemical Shop, makes

and markets a range of

cleaning, maintenance and jan-

itorial products. But because it

is no longer considered part of

the group's strategic plan, it is

being sold in a cash deal.

which will in the short term.

However, Mr Chamberlain

said: "We are currently consid-

ering a number of business

opportunities and should nego-

tiations be successfully con-

cluded, then a substantial pro-

portion of the proceeds will be

reinvested in businesses which

strengthen the core activities."

substantially reduce gearing.

very positive."

Forward edges ahead

and makes £3m sale

where profits were £5.2m (£4.2m) on turnover of £98.1m (£101m). Babcock is the sole bidder for Rosyth dockyard, where it has a management contract until March 1996.

Mr Parker said Babcock Rosyth Defence, as the dockyard operator, could end up leasing the facilities from Rosyth 2000. a consortium of which it is a member. The consortium is a separate initiative from the proposed privatisation

Net cash at September 30 was higher than expected at 253.7m (£10m debt). Earnings per share were 0.17p (1.59p

• COMMENT

This was always going to be a transitional year for Babcock, with its new management team and strategy. The more optimistic full-year forecasts, of as much as £25m pre-tax against a £41.2m loss - implied that the energy division would break even, which is clearly wide of the mark. House hrokers Smith New Court have revised their forecast down from £17m to £13m, giving earnings of 1p and a prospec-tive p/e of 26. Shareholders, however, should focus on prospects for the following years, where the groundwork for a solid recovery in profits and dividends has been laid. The dividend question will be

Pressure on margins hits **Tomkinsons**

Margins fell temporarily as As forewarned in September, certain sub-contract services Tomkinsons, the carpet manuhad to be purchased, he facturer, reported a 36 per cent fall in pre-tax profits in the year ended October 1 from explained. This situation would also have an impact on second-half results, he said. £1.13m to £718,000. but trading prospects "remain

Sales in the period fell to £19.5m (£20.5m), but margins suffered from tough market conditions, including "severe price cutting" and came through at 4 per cent, against 5.5 per cent previously.

Mr Lowry Maclean, chairman, said yesterday that Tomkinsons had experienced only five months of reasonable trad ing activity in the 12 months On the day in September that the company warned on trading, its shares declined from 240p to 215p. yesterday

they added 2p to 216p.

The final dividend is maintained at 8p, making an unchanged total of 11.5p. Earnings per share were 7.7p

Concentric maintains growth with 9% increase

By Paul Cheeseright, Midlands

Concentric, the West Midlands-based engineering group with 60 per cent of its sales in automotive markets. continued its earnings growth with a 9 per cent rise in profits and predicted further gains in 1994-95.

announced that pre-tax profits for the year to September 30 were £10.24m, compared with £9.36m previously. This puts earnings comfortably above the level of 1990, the peak year

before recession. On earnings per share at

"We are able to be competitive in most countries and our products and hnology are considered to be attractive. It is from that secure base that we expect to make further progress this year." said Mr Tony Firth, the

Helped by expanding sales in North America and East Asia, with a stronger domestic market – "Europe has been an economic non-event for years, according to Mr Firth -Concentric's turnover rose to

But like other engineering groups, Concentric is experiencing sustained pressure on its margins. It is, as Mr Firth put it, "the pig in the middle" of rising raw material prices and the demands of customers to hold selling prices. "We did quite

The pressure on margins led both to further restructuring which cost £0.4m and to continued capital invest-

Concentric last year spent £7m on investment, compared with £8m in 1992-93, and expects spending to be maintained around this level in 1994-95. "If you don't spend a lot of money, you're out of

The group ended the year with net cash balances of £8.3m, which is £0.4m less

The shares were unchanged

Former Spring Ram chief makes City comeback in £6.6m deal

Rooney takes the helm at Atreus

By Richard Wolffe

Mr Bill Rooney, former chief

executive of Spring Ram, yes-

Mr Rooney, who will become

chairman of the recently

floated company, heads a con-

sortium which is investing

£4.8m in Atreus shares and

His family trusts are also

underwriting an open offer of

18m new shares to sharehold-

ers at 10p, on a one-for-two

Atreus shares closed up 4p at

The investment comes 14

months after institutional

investors forced Mr Rooney off

His departure followed reve-

lations of false accounting at

its Balterley Bathrooms subsid-

iary and three profit warnings

in eight months. Before this,

the group had enjoyed 13 years

Mr Rooney is joined at Atreus by Mr Alan Bell, former

chief executive of Spring

Ram's kitchen division, and Mr

the Spring Ram board.

of spectacular growth.

convertible loan notes.

13p yesterday.

terday returned to the City to announce a £6.6m deal to take control of Atreus, the bathroom goods supplier.

The group yesterday

12.73p (12.03p), Concentric is lifting the dividend by 5 per cent from 5.86p to 6.15p, with a recommended final payment

£127.9m (£116.4m). Exports accounted for 32 per cent of

well to hold our margins," he

Firth.

than a year before.

advanced in the US, but we expect to see a similar rate of progress in the UK. About 15 per cent of the UK workforce is now temporary or part-timers, and that proportion is expected to rise to about 25 per cent over the next three to four

Mr Martin commented: "If we really are in for several years of steady growth, as the politicians suggest, these shortages will become really acute." The Swiss investors in Select

launched a £7.5m rescue, injecting £2.5m in exchange for 90 per cent of the equity, £2.5m to cut debt and £2,5m for working capital. Operations in the US, Australasia and France

invested a total of £35m in Select, although their share of the equity fell to 80 per cent issue. The investors intend to keep their money in the group, but want institutional investors to dilute the Swiss equity stake to about 50 per cent as a result of further acquisitions and rights issues

At the time of the takeover. Select had 30 branches for secretarial and administration that the company had suffered

tive of Spring Ram's special Mr Rooney said: "We saw ourselves coming back to the City in three or four years' time, after the dust had settled. but Atreus approached us. With our expertise and cash they felt we had a nice partner-The subscription and open offer is expected to raise about £6.4m net of expenses to fund new products and aconstitions in related sectors of the home

Bill Rooney: envisaged a return after the dust had settled

after a placing and public offer of 27.5m shares at 20p

At the time the board said it wanted to grow by expanding its product range. However, the company issued a profit warning last January, saying pressure on margins.

pre-tax losses of £331.000 (£551,000 profit) on turnover of 62 94m (£3.78m) in the six months to September 30. Mr Charles Gillams, chairman, said the losses reflected the cost of an overhead reduc1

tion programme and weak consumer spending. The board did not declare an interim dividend.

RPC edges ahead to £4.4m

improvement market

Alongside the takeover deal,

Atreus announced the acquisi-

tion of Samson Stairs, which

manufactures wooden balus-

trade systems, in return for 2m

ordinary shares.

Mr Bell, the new chief execu-

tive of Atrens, said: "If we can-

not treble what we have in two

"It is very exciting to go into

or three years, we might as

the 1990s with a clean sheet.

but it is unlikely we will be

building too many large facto-

ries in the next few years."

Atreus gained an official list-

ing in March 1993 by a reverse

takeover of the shell company

URS International. The group had a market value of £7.76m

Desoite an increase in the cost of raw materials of up to 60 per cent, interim pre-tax profits at RPC Group, the rigid plastic packaging manufacturer, edged ahead from \$4.24m to

Turnover from continuing operations slipped to £35.9m (£36.5m) for the half-year to September 30. However, acquisitions took total sales to £37m. The accounting period was one week longer in the previous

Shares in RPC, which came

to the market in May last year, firmed 5p to close at 144p. Mr Ron Marsh, chief executive, said trading for the period had "gathered pace after a

slow start". Demand for paint

containers was depressed at first, but activity had picked up well in the second quarter. Operating margins rose from 12 per cent to 12.6 per cent despite rising costs for plastic polymers of between 30 and 60 per cent. Mr Marsh said the group had been able to pass on

those costs to customers. Operating profits on continuable rose to £261,000 (£154,000), following the acquisition of the industrial containers business of Lawson Mardon and McKechnie's UK packaging business. Gearing increased from 14 per cent to 42 per cent.

RPC had negotiated a number of long-term contracts, including Heinz, Colman and ICL Some had "secured the group's supply position well into the second half of the decade", Mr Marsh said. Earnings per share slipped

0.1p to 5.3p. The interim divi-

Secure Retire rises by 21%

Secure Retirement, which floated in April, achieved pre-tax profits of £254,000 for the half year to September 30, a 21 per cent improvement on £210,000 last time.

Turnover of the company, which builds sheltered housing for the elderly, edged 4 per cent ahead to £1.22m (£1.17m) for the period. .. jKarnings per share were

2.33p (2.09p). No interim dividend is declared. However, the board hopes to be able to consider

Selecting a steady growth path

Andrew Bolger reports on the recruitment agency's expansion plans

S elect Appointments (Holdings), the UK-based recruitment recruitment agency which was rescued from financial collapse three years ago by a group of Swiss investors, has renewed its ambitions to become a leading international

The USM-quoted company has made seven acquisitions this year and now operates in years," he said. which slipped to £540,000 before the 1991 takeover, now stands at £77m, following a £44m rights issue in August.

Select is backed by former managers of Adia, the Swissbased recruitment agency. Floated in 1987, the agency had seen its profits and share price collapse after a period of debtfinanced overseas expansion.

Mr Tony Martin, a former Adia director who became chairman and chief executive of Select in 1992, said: "We are trying to take the cyclicality out of the business, which has been the weak point of recruit-

Mr Martin said the aim was to build a group which was diversified both geographically and sectorally. Currently more than half the group's turnover is in the US, but expansion into continental European is a priority.
Mr Martin believes that com-

panies are realising the need to manage their payroll actively often their biggest single cost. The days of everyone working from nine-to-five, five days a week are over. Most companies now have core workers, surrounded by contract workers and then temps," he said.
The increasing involvement

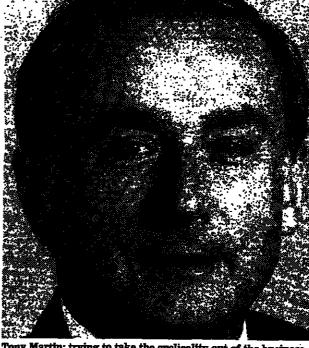
of women was also leading to more flexible working patterns. Mr Martin said that in 1992, I per cent of the US workforce was placed in temporary jobs by private agencies - and that proportion had now nearly doubled.

His clients were starting restructure their staffing levels. "More and more of our business is planned, long-term contract labour.'

Select also points to a skills shortage, which has emerged unusually early in the recovery. In the UK, the agency has jobs for 100 heavy goods vehicle drivers and for word processor operators, if they can handle a broad range of soft-

The Swiss have so far following the August rights

staff in the UK, mainly in the south-east of England. It now has 51 branches in the UK,



Tony Martin: trying to take the cyclicality out of the business

spread from Newcastle to Bristol, and has moved into computing, accounting and light industrial vacancies, such as

elect also has small operations in Switzer-land. Hungary and Greece – but acknowledges that it must get into the European heartland of Germany, France and the Netherlands Other operations are in Australia, Canada, Hong Kong and

Mr Zach Miles, finance director, said the agency sought businesses with further growth potential run by experienced local managers, who knew the country and culture and kept an equity stake in the business, the local name of which would be retained.

The group is not just expanding by acquisition - it has started up new ventures in Hungary, South Africa and Singapore. It is also prepared to franchise operations and inject cash into businesses.

Since acquiring a Californian accountancy agency for £4.2m last year, the number of branches has grown from eight Select suffered a pre-tax loss

of £600,000 in 1993, but is forecast to make £2.5m this year and £7.5m next year. Select claims to be building its network with an eye to the bad times, not the good. Mr Martin said: "We are prepared to forego some profitability in the good times to avoid the expense of laying off staff and closing branches when next

Clydeport placing gives £55m valuation

Trading in shares of Clydeport, the privatised port operator on the river Clyde, will begin on December 8, following the placing with institutions of 43 per cent of the company's issued share capital. The placing, at 133p per share, values the company at £54.9m.

Some 14.1m shares were sold on behalf of existing shareholders, while a further 3.76m shares were issued by the company, raising £4.1m net of expenses to redeem preference shares and provide cash.

Montagu Private Equity has reduced its stake in the company from 28 per cent to 6 per cent, and the stake held by the

employees and their families has fallen from 67 per cent to 45 per cent. 3i is retaining its 5 per cent stake.

In the 40 weeks to October 7 1994 Clydeport made pre-tax profits of £3.1m, including an exceptional gain of £1.45m from property transactions, on turnover of £11.98m. Pre-tax profits of £4.1m (before the exceptional item) are forecast for the full year.

Earnings per share for the 40 week period to October 7, excluding the exceptional gain, were 7.66p.

Net dividend for the 40 week period was 1.86p and the notional net dividend for 1998 would be 3.51p.

Monarch Resources back in the black

By Kenneth Gooding, Mining Correspondent

Monarch Resources, the London and Toronto-listed group that mines gold in Venezuela, has reported net income in the third quarter of \$317,000 (£193,292) compared with a loss of \$1.25m in the comparable

The improvement reflected an "excellent" performance at the troublesome Revemin processing plant and the start-up of the low-cost La Comorra mine during the three months. The company has decided to change its primary stock exchange listing to Toronto

from December 31 and has

advised the London exchange

there is a downturn.

La Comorra, which started up in the second half of August, produced 3,440 troy ounces of gold at a cash cost of \$292 an ounce. There was an operating profit of \$270,000 from the mine.

In the quarter the Revemin plant produced 5,103 ounces of gold (4,699 ounces in 1993) at a cash cost of \$334 an ounce

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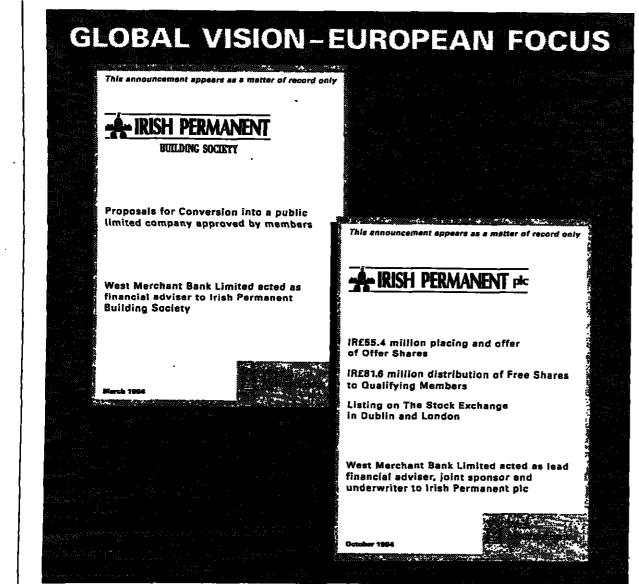
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MENELOPMENT.

POTENTIAL

Monarch's net income for the nine months to September 30 was \$835,000 (net loss of \$2.85m). Gold production reached 27,066 ounces (13,985 ounces). The average gold price received in the nine months was \$384 an ounce



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Quote, unquote

👅 rom an international perspective, the strucerty market is unusual. The quoted property sector is valued at £13.5bn, with assets of perhaps £16bn held in stock-exchange listed companies. No other country has such a large number of quoted property companies. But are investors right to support such a large quoted

IDAY NOVEMBER 25 1994

in £6.6m deal

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Between 1970 and the end of 1993, the Investment Property Databank index showed an average annual total return of 12.4 per cent, excluding development and trading activity.

This is the return available to a passive investor owning properties directly. Over the same period, the quoted property sector also showed an average total return

of 12.4 per cent. In other words, property companies have - in aggregate, over the long term added nothing to the performance of their underlying

in theory, property companies should add value in two ways: through management expertise and gearing. The per-formance of the shares suggests these features are, at best, mixed blessings.

Management expertise costs money, which means that part of the investors' income is eaten away by executive salaries and administrative costs. According to an analysis by

Are listed companies good value, asks Simon London

Goldman Sachs, the US investment bank, on average 8 per about 60 per cent, low by historic standards in spite of the ment bank, on average 5 per cent of property companies' gross rental income is absorbed by administration costs, over and above the cost of maintaining the buildings.

This average figure hides a wide variety of performance. The most costly companies to run (usually developers) spend up to 20 per cent of gross rents on administration,

There are too many prop-erty companies and too few with the necessary skills to outperform over the long run. There should be 40 larger property companies rather than 120 smaller ones. The savings in terms of expenses alone would enhance investment performance," said Mr Marc Gilbard, analyst at Goldman Sachs.

Gearing also cuts both ways. During the upturn shareholders see the value of their company rise far faster than an ungeared investment. When property values are falling. though, shareholders' funds can be rapidly eroded.
In an ideal world, property

companies would borrow going into recovery and repay debts as the market started to peak. Yet the sector has a nasty habit of becoming overgeared at the wrong point in the cycle.

For example, average gearing across the sector is now

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Second, and more important, quoted property companies provide investors with liquid-ity. This allows fund managers to increase and decrease their exposure to the market at speed and low cost.

early stage of recovery. Yet as the market peaked in the late in contrast, buildings are an 1980s, average gearing rose to more than 100 per cent. illiquid asset which are expensive to trade and only available In practice, gearing makes in large packages. Smaller the performance of the shares investment institutions and more volatile than the underlyprivate investors, without the ing property market. This volatility is a disadvanexpertise to buy and manage a portfolio, rely on property comtage. Most institutional invespanies to do it for them. tors are interested in the risk-

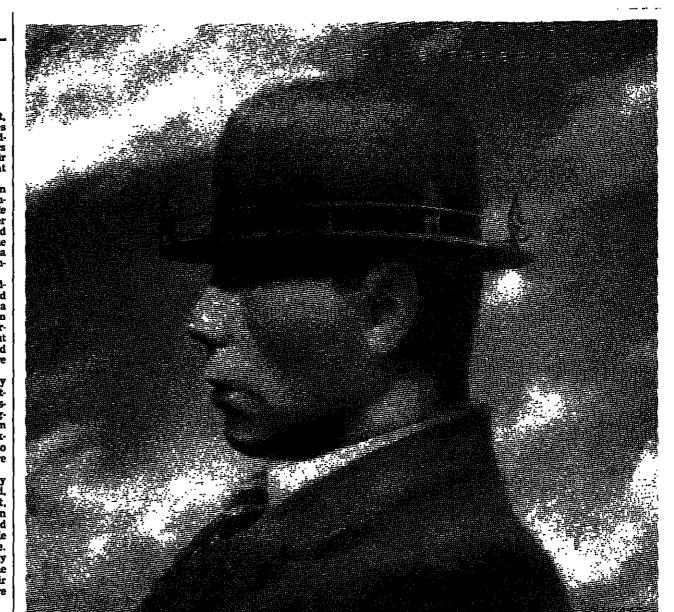
If used effectively, the liquidity of property shares should help fund managers achieve a better performance than from a passive portfolio of proper-ties. A fund which cleared out of the sector in 1989 and here are two main bought again in 1992 will have

arguments in defence of property compa-nies. First, just seen impressive gains. Yet fewer, bigger property companies would provide better liquidity at lower administrative cost than the fragmented quoted sector now in evidence. Against this background, it is surprising that so many property companies have

managed to flourish.

If the underlying property market is in for a dull period. as many forecasters predict, companies which are low on management expertise and high on expenses will struggle to justify their existence. Without a buoyant property market to fall back on, the

provided an annualised total return of 66 per cent over that period, outperforming both the property market and the wider (Incidentally, the company lacklustre performance of their shares will be all the more also has one of the highest ratios of expenses to rental obvious.



Down. The sun rises on the island of Jora, shining down on a train travelling the Surabaya-Kertosono line. The track circuits are ours. A few hours later, the some suu rises over our power station at Mers Fil Fladjadj. Algrria. And, later still, over our geothermal plants in Middletown, California. Hour after hour, the sun rises over our achievements in 74 countries. In 43 of these we have established sales and production organizations. We at

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or the first time since December 1990, rental values for all properties have shown a positive movement, achieving a growth of 0.1 per cent in October, according to Investment Property Databank, a research

adjusted return from their assets. Volatile assets have to

work harder to justify their

aggregate do not outperform

their underlying assets does

not mean that individual com-

panies cannot deliver spectacu-

property companies over the

past 20 years has been Helical

Bar, the developer run by Mr

Michael Slade. The shares have

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The improvement has be led by a rental growth of 0.2 per cent in the retail sector. For the second consecutive month capital values have shown a downward movement, by -0.2 per cent. This capital-value decline

has fed into the all-property total return which, although still positive, continues to slow, recording 0.4 per cent The all-property equivalent

yield has stabilised at 8.1 per cent, although the underlying

yield shift continues to move outward, standing at 0.02 for October.

The rates of both capital growth and total return have continued to slow. Year-on-vear total return

has declined by 1.6 percentage points, achieving 22.0 per cent for the year to Octo-Capital growth has slowed

across all sectors with an allproperty capital growth of 12.6 per cent for the year to October, compared with 13.9 per cent for the 12 months to Retail continues to be the

best-performing sector with a return of 0.6 per cent, while industrials and offices lag behind returning 0.4 per cent and 0.2 per cent respec-

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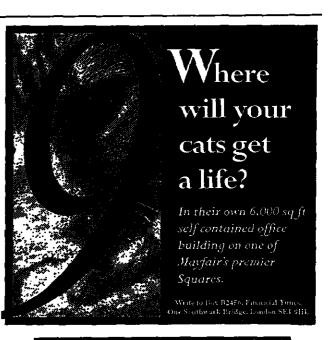
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Jobs: Longer term performance-related share bonus schemes are a stiffer test of management ability

Cutting the head count and cashing in

Py US standards the £205,000 rise in basic annual salary awarded to Cedric Brown, the chief executive of British Gas, is nothing to write home about. In the UK, however, a 75 per cent rise for the head of a former public utility could hardly go unnoticed on the weekend of the first national lottery draw when a large proportion of the country's adult population was dreaming of sudden riches.

Postal chiefs, in particular, must have been weeping over what might have been theirs but for a few recalcitrant Conservative MPs bent on keeping the Royal Mail in public hands.

Michael Heseltine, the industry secretary, appeared to defend the rise when he said that the former state-run utility had been transformed into a "world class company, winning in the market places of the world." By 1998, after its reorganisation is complete, the company will have shed some 40,000 jobs out of its IJK as business

jobs out of its UK gas business.

The British Gas remuneration committee concluded that its directors were underpald compared with other UK-based international companies of a similar size. While retention would not be expected to be an issue with Brown, who at 59 has a 39-year career in the industry behind him, the company pointed

out that were he to fall under a bus tomorrow it would need to have a competitive salary and bonus package in place to attract potential suc-

Gordon Brown, Labour's industry spokesman, has responded by assuring us that he will remove the tax benefits for executive share options which have bumped up directors' pay for so long. It seems that the Conservative Party is working on similar lines.

As pointed out here previously, however, removing the income tax exemption is unlikely to make much difference to the popularity of such schemes for the simple reason that the top marginal rate of income tax from which the realised options are exempt is the same as that of Capital Gains Tax from which they are not.

which they are not.

The biggest loss in any change would be the annual £5,800 tax free allowance for CGT and the ability to delay the tax liability to the point at which the shares are sold. The differences made by such a change in tax treatment could not be expected to deter companies from running executive share option schemes.

KPMG Peat Marwick, argues against removing the income tax exemption if options are to be used as a way of keeping a director's financial interest in the company. Income tax could force their sale, in part, to pay the tax that would become due at the point the option was exercised, he says, thus reducing the financial interest which

ing to retain.

In a new survey into executive share option schemes, KPMG has found that some £7bn of the £10.5bn in publicly quoted shares allocated to executive option schemes in the UK are without reference to the performance of the company.

remuneration committees are seek-

While the situation is changing, says Tuch, slightly more than half the companies introducing schemes since 1988 have provided performance targets for their schemes.

Tuch is unimpressed by the vari-

ous targets linked to earnings per share which he says have not proved very demanding in most cases. He suggests that regulations could be introduced, imposing restrictions extending the period that executives need to hold onto

David Tuch, a tax partner at PMG Peat Marwick, argues granted. This would reduce the temptation if options are to be used s a way of keeping a director's their options after they have been granted. This would reduce the temptation to cut and run. Such restrictions already exist in the US and France.

At least British Gas is making its executive pay more visible and replacing its existing executive directors' share option scheme with a long-term incentive arrangement similar to that operated by Reuters. This will align the interests of the executives more closely to those of the shareholders.

suggestion by the MSF technical union this week that chief executives should have part of their pay related to their performance was timely, if also mischievous, particularly when the union added that it could be apportioned on the basis of an appraisal by subordinates.

The point that the MSF seemed to be making was that if you are going to introduce certain types of human resource medicines such as performance-related pay you should be prepared to take them yourself.

For some reason big companies seem to treat their directors on a different basis than their other

employees. General pay rises to the mass of the workforce seem to be awarded using the principle that asks: what is the least we need to pay them while keeping them motivated and in post? In contrast the approach to the board and other higher management often seems to be: if you cut costs and maximise profits you will reap handsome

returns for yourself.

This has led to what C.K. Prahalad and Gary Hamel described in their book, Competing for the Future, as an obsession among US and British management with improving their return on investment by reducing each or all of four elements: investment, net assets, capital employed and head count. As Prahalad and Hamel observe, US and British managers can downsize, declutter, de-layer and divest better

than any others.

The result in Britain during the mid 1980s, they point out, was manufacturing productivity increasing faster than that of any other large industrialised country except Japan. While they cut their workforces, however, British companies did little to create new markets either at home or abroad, according

to Prahalad and Hamel. In effect, they say, British companies surrendered global market share.

"One almost expected to pick up the Financial Times and find that Britain had finally matched Japan's manufacturing productivity – and that the last remaining person at work in British manufacturing was the most productive son of a gun on the planet," they wrote.

So who has reaped the financial benefit for this profitability at the expense of jobs? Is it the managers who made it happen? Is that what executive share options have done—awarded big bonuses to people who have learned how to get more out of fewer people?

These are the people who have employed equations similar to that quoted, somewhat cynically, by Charles Handy, the business writer — ½ x 2 x 3: half as many people in the core of the business, paid twice as much, producing three times as

Prahalad and Hamel, however, warn against too vicious downsizing. They write: "What employees hear from such companies is
people are our most important
assets'. What they see is that people

are the most expendable asset."

Restructuring seldom results in fundamental business improvements, they write. At best it buys time. What it may have also bought is time for smaller competitors benefitting from growth fed partly by the expertise of those employees cleared out in the recession.

In the meantime consultants continue to wrestle with the most appropriate ways of rewarding and retaining higher management. If the British Gas pay package had been structured to encourage its top managers to come into the company, restructure, then take the money and run, the criticism of Brown's pay rise might have had

more validity.

Unlike many other companies —
as the KPMG report revealed – British Gas has tried to link pay and
performance in a meaningful and

transparent way.

In so doing it appears to have overcome the iniquities of simple bolt-on share options where performance is related more to the level of the market. The real performance test now will be whether managements of slimmer, restructured companies can produce the growth to match productivity gains.

Richard Donkin

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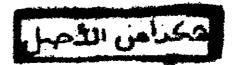
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IDAY NOVEMBER 25 1994

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involved in:

organisation and delivery of computing and related services in a complex user-centred

will be vital attributes.

Experience
A strong background in management, major project financing, the oil and gas industry, and energy A strong packground. The successful candidate will have worked for an oil and gas major and/or a major accounting is required. The successful candidate will have worked for an oil and gas major and/or a major accounting is required oil and gas project financing at a senior level for 10-15 years. Ref. FIN01, bank involved in large oil and gas project financing at a senior level for 10-15 years. THE COUNTRY

Qualifications

Candidates must have a university degree (ordinary masters or declorate) in economics, accounting or a

related field. Professional accounting status (chartered or certified) is desirable.

Geographically. Quaries a peninsula projecting into the Arabian Gulf, with a warm coastal climate. Whether you Geographically. Quart is a permission projecting may are caracteristically. With a warm coastal climate. Whether you are playing golf, relaxing on our beaches, joining in a range of sports offered at our clubs or just savouring the are playing golf, relaxing on our beaches, joining in a range of sports offered at our clubs or just savouring the are playing golf, relaxing on our occurrence, joining in a range or sports our reads or just savouring the warm welcome and the enjoyable way of life, you will find that Quar is the undiscovered pearl of the Middle warm welcome and the enjoyable way of life. warm welcome and the enjoyable way in the year and the most accommodating to the western culture where East. This forward progressive, independent state is one of the most accommodating to the western culture where East. This forward progressive, morpoused man, is one of me most accommodating to the western culture where wives and families are encouraged to participate fully in the community. This together with the very obvious wives and families are encouraged to participate fully in the community. wives and families are encouraged to provide attractive packages currently available in the Middle East. financial rewards, add up to one of the most attractive packages currently available in the Middle East.

EMPLOYMENT PACKAGE

The rewards, like the challenges, are substantial. All posts offer tax free salaries on long term contracts, free spacious air-conditioned accommodation, free medical and dental care, children's education assistance, generated basis (with paid air fares), transport allowance and heavily subsidiated constitutions. spacious air-conditioned accommon assistance, generous annual leave (with paid air fares), transport allowance and heavily subsidised sporting and social facilities out annual leave (with paid air fares). ous annual neave to the appropriate qualifications and experience to be considered should send their Candidates who must have the appropriate qualifications and experience to be considered should send their Candidates who must have the appropriate quantifications and experience to be considered should send their resumes with a covering letter showing how they meet the specific requirements of the position applied for. They should quote appropriate Reference Number, details of current salary, date of birth, availability and for. They should quote appropriate Science Should be sent to our Representative at the following additions of the contraction of the contractions and the contraction of the contraction for. They should quote appropriate receasing evaluation, octains or current salary, date of birth, available contact telephone/fax. All applications should be sent to our Representative at the following address:

ROUSTABOUT
PUBLICATIONS LTD.

Dennis Davidson, QGPC Advertisement,
Houstsbout Publications Limited, Suite 5, International Base.
Grachwell Road, Aberdeen AB1 4AX. United Kingdom.

Consolidation and analysis of group accounts.

Property Finance

Excellent opportunities for talented property financiers to join expanding London based team of British bank. Active in the property market throughout the recession with positive deal flow and extensive portfolio. Clear strategy for growth, well resourced.

Marketing Manager

Performance Related Package

THE POSITION

- New business development for the investment property portfolio.
- Responsible for handling every aspect of transactions: marketing, negotiation
- Build relationships with property companies at senior levels.

QUALIFICATIONS

- Highly motivated, entrepreneurial and ambitious property finance marketer.
- Minimum three years' relevant experience with top property team. First class communicator, pc literate with initiative, creativity and flair.

Ref: CN4603

Account Manager

To £40,000 + Benefits

THE POSITION

- Manage client relationships. Liaise with clients, lawyers, valuers and other
- Undertake credit reviews and negotiate legal documentation with client accounts.
- Provide high quality client service.

QUALIFICATIONS

- Proven account manager from established property investment team. ◆ Strong credit and pc skills. Prior exposure to all aspects of transaction
- management important. Genuine customer commitment and exceptional professional standards.

Administrator

To £25,000 + Benefits

THE POSITION

- General administration role supporting property finance team.
- Broad remit including insurance, monitoring loans, legal support, providing management information and day to day correspondence.
- Opportunities exist for career development into account management.
- **OUALIFICATIONS** ◆ Relevant experience gained from either property finance or other asset france team.
- Strong interpersonal and communication skills. ◆ Hands-on style, team player. Computer literate, familiarity with spreadsheets

Ref. CN4605

Please send full cv, stating current salary and appropriate reference number, to NBS, 10 Arthur Street, London EC4R 9AY





London

CITY 0/1 623 1520 Aberdeen 0224 638080 • Birmingham 021 233 4656 Brimol 0272 291142 • Edinburgh 031 222 2400 Glasgow 041 204 4334 • Leeds 0532 453830 Manchester 0625 539953 • Slough 0753 819227

Senior Executive

CIS Specialist

Highly Attractive Salary Package

City of London

Rare opportunity to join established specialist investment banking team at senior level, focusing on the CIS. Involvement in the most significant and fascinating advisory and financing work in the region.

THE COMPANY

- Prestigious and profitable UK based investment banking group. Outstanding reputation
- ◆ Strong track record in Russia and CIS. A leading egional financial advisor
- CIS focused team in London liaises closely with colleagues in Eastern Europe office network.

THE POSITION

- Lead transaction teams on work across the banking product and service range.
- Provide advisory and execution services to clients on corporate finance and M&A, project finance, privatisation and capital markets products.
- Travel frequently to region. Act as flexible, expert resource within skilled, dedicated team. **OUALIFICATIONS**
- First hand experience of doing business in the CIS over several years. Network of existing relationships and intimate knowledge of the region essential.
- ◆ Experience gained in bank or corporate. Preferably familiar with one or more of the following sectors: telecommunications, oil & gas and defence
- ◆ Fluent Russian helpful. Energy, resilience and passionate interest in the region.

Please send full cv, stating salary, ref CN4712, to NBS, 10 Arthur Street, London EC4R 9AY





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THE DJT GROUP LIMITED LONDON BASED

ACTUARIAL AND PENSIONS RELATED EXPERTS REQUIRED

The DJT Group Limited, the well established Pensions and Financial Planning arm of London Merchant Bank Rea Brothers Group pic, is seeking to supplement its strong team of provincially based specialists by the establishment of a City office to cater for growth in London and the South East. Working in a high business ethics environment, successful

applicants will enjoy an attractive remuneration package and excellent prospects for personal development within this dynamic and well led organisation. Applications are invited from suitably qualified and

experienced specialists, male or female, for the following

ACTUARIAL

There are openings for two senior Actuaries:

I) Essentially, candidates should be well qualified to provide in-house expertise in all aspects of costing, design, operation and computerisation of Self Administered, Final Salary, Director and Personal Pension Schemes. It is anticipated that this position will also carry the added responsibility of representing the new team at DJT Group Board level.

2) This post will suit a qualified pro-active Actuary having sound experience of both Final Salary and Small Self Administered Pension Schemes. A high degree of client contact is envisaged in this role, both for business development and the provision of technical services.

DOCUMENTATION

Candidates for this position must be experienced in the design and production of all pensions documentation to a high standard for both large and small schemes. The ability to communicate effectively with clients and their advisers is ntial to ensure that tallor-made strategies are the optimum for each situation within the prevalent legislation. The successful applicant will further be expected to make a significant contribution to the development of the Group's Independent Trustee activities. (both statutory and non-

MARKETING

Must possess extensive knowledge of both Company and Personal Pension schemes and be experienced in the progressive structuring of customised strategies to cater for all aspects of a clients affairs. Significant personal and communication skills will be required to develop and maintain strong financially related affiliations with clients and their advisers. As with the second actuarial position, a major feature of this role will be to foster effective long term relationships with the professions (including independent financial advisers) in the South East.

Applications, in writing, with full details of your experience and qualifications, quoting reference DJT 11/94 to: George Hopwood, The DJT Group Limited, Deakins Mill, Egerton, Bolton, Lancashire BL7 9RP.

ANALYST/TRAINEE PROPRIETARY TRADER A small proprietary trading group recently established at a AAA bank is looking to recruit.

Initially, the position is for an analyst to undertake a wide variety of quantitative research projects, from which they will derive a training in analytical techniques used in proprietary trading. It is intended that the role will develop to include risk taking at a later stage.

Candidates with all of the following interests and qualifications will be considered:

- · A 1st class or 2:1 quantitative degree.
- · Strong statistical skills.
- Fluency in one other language
- 1-2 years work experience within a financial institution, with exposure to a number of capital market products.
- · A strong interest in, and experience of computing, and related technologies.

Interested individuals with the relevant skills should contact either Alison Phillips or Rupert Harding-Batt enclosing a full Curriculum Vitae to the address below:

> Michelangelo Associates, International Search and Selection, Austin Friars House 2-6 Austin Friars, London EC2N 2HE Tel: 071 972 0150 Fax: 071 972 0151/2

> > Michelangelo

RISK MANAGEMENT

Equity/Derivatives Market

£ Excellent

Our client is the equity markets subsidiary of one of the world's premier banking organisations. Continued expansion, diversification and increased trading activity has created an exceptional opportunity for an experienced Risk Manager to join its stockbroking and securities division.

The successful candidate will be responsible for all aspects of risk monitoring which arise from the underwriting, trading and sales of equity and derivative products. The individual will report to the Head of Market Risk, managing a small team of experienced staff. Initially their main area of responsibility will lie in the further implementation of the Groups new systems and procedures to ensure that all aspects of risk are properly assessed, managed and reported.

The candidate should be familiar with:-

- Equity and equity derivatives Risk Monitoring controls and procedures
- Trading/Hedging strategies
- Risk measurement parameters/techniques Trading/Securities environment

Candidates of interest are likely to be numerate graduates with 2 years direct experience in a risk department as well as several years experience within a leading securities house. A knowledge of SFA regulation and in particular Position Risk Requirement would be an advantage.

All applicants should exhibit strategic awareness, strong interpersonal skills and a superior degree of professionalism to be considered for this high profile

This is an outstanding opportunity, with excellent long term career prospects in a middle or front office capacity. The rewards include a competitive remuneration package, commensurate with

For further information, please contact our retained advisors, Guy Townsend or Brian Hamill of Walker Hamill Executive Selection on 0171-839 4444. Alternatively, forward a brief resumé to their London office at 103-105 Jermyn Street, St James's, London SW1Y 6EE, quoting reference GT 1569.

WALKER HAMILI EXECUTIVE SELECTION

MARKETING MANAGER **CORRESPONDENT BANKING**

Spearhead international business development within a well-established City organisation

This newly-created pioneering role within the UK operation of a leading European banking group offers a unique career challenge to a strong-minded, marketing-orientated banker with a proactive approach to new business development who can grow with the job. Salary will reflect the level of competence and experience required.

- build bank's international profile as a leading player
- in correspondent banking devise, develop and implement a marketing plan
- seek out and develop new international niche
- enhance existing close senior-level contacts within European/global banking networks and major financial organisations
- lead, motivate and develop small professional operating

The person

- aged 30-40 with at least five years' marketing experience in business-to-business banking
- good knowledge of large international banking networks,
- conversant with international money markets, transactions, treasury and cash management
- understands electronic banking systems. especially CHAPS
- self-starter and man manager with board-level negotiating experience and ability to set own goals.

Please write with full career details, indicating current salary, to David Wallder. Executive Search and Selection, Ref: 6236/DW/FT, PA Consulting Group, 123 Buckingham Palace Road, London SW1W 9SR.

London (071) 730 9000 Blemingham (021) 454 579] Bristol (0272) 294581



6er (061) 236 4531 Relimbergh (031) 225 4481 Ghagow (041) 221 3954

OPPORTUNITIES

IN **STOCKBROKING**

Milan

Highly Competitive Salaries + Bank Benefits

BANQUE PARIBAS

Banque Paribas is globally represented with 60 offices worldwide with a strong presence within Europe. In Italy, it has established itself as a major player in the international capital markets, through the recent acquisition of a leading Milan based stockbroker, Gamba Azzoni. This has given rise to two opportunities which are essential to the strategic development and growth of Paribas' activities in Italy. The positions can be summarised as follows:

FUTURES SETTLEMENTS SPECIALIST

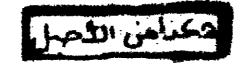
In preparation for the launch of a new futures market on the Italian Stock Exchange, in this new role you will be responsible for carrying out futures settlements and will provide regulatory information for that activity. Your remit will grow to embrace other equity derivatives. This position requires previous exposure to futures contracts and a minimum of three years experience gained within financial services, ideally stockbroking. The Group is especially focused on Italian equities, therefore knowledge in this area will be highly beneficial.

HEAD OF ACCOUNTING & REGULATORY REPORTING A challenging and varied role with responsibility for statutory and financial accounting. You will manage a small team and will produce regulatory, management and financial reports for Directors in both Milan and London, Knowledge of Italian law and taxation is essential and this position will sult individuals possessing either the Economia e Commercia or Dottore Commercialista qualifications. Again experience of financial services

These represent unique opportunities to join one of the world's leading financial These represent unique opportunings to join one of the world's reading mancial services institutions. Career prospects remain excellent. For both positions fluency in Italian and English is essential and candidates should demonstrate a proactive, self assured and professional approach. Interested applicants should contact

our retained recruitment advisors, Jonathan Astbury or Tony Marshall on 071 629 4463 (evenings/weekends 071 702 9672) or lax your resume to them on 071 491 4705. Preliminary interviews will be conducted in London and Milan.





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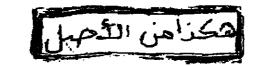
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Security of the support

Business Manager packaging manufacturer in Europe with locations in UK, France,

Germany, Italy, Spain and Russia. Applications are invited for a key position of BUSINESS MANAGER based at our Swansea plant which manufactures our multi-layer shrink barrier films for meat, poultry and cheese products.

Reporting to the C.E.O. Europe you will be responsible for the profitability of this product line and will co-ordinate, develop and implement business strategy for Europe. This will be achieved by direct involvement with the production, distribution and financial organisation at Swansea and by close liaison with the affiliate companies throughout Europe.

- The ideal candidate will have a minimum of:
- Four years' exposure at European level in an equivalent
- Be proficient in at least one other language.
- Educated to Graduate level.
- A competitive remuneration package is available.
- terested, please send your CV, explaining how you meet the job requirements and quote ref. no. FT I to:
-] P Joynes, Human Resource Manager, Viskase Ltd., Salters Lane, Sedgefield, Stockton on Tees, Cleveland TS21 3EA.

Sales-Capital Markets

European Merchant Bank

Opportunity for experienced, energetic salespeople to join the active dealing tearns in London and Singapore. Both new roles are vital to the growth of this important European merchant bank's highly profitable, global distribution team. It specialises in selling niche capital markets products to institutional investors.

Salesperson

Excellent Salary & Package

- THE POSITION
- Key member of small distribution team.
- ◆ Primary responsibility to sell non Latin American emerging markets bonds to institutional investors in Europe. Spot new opportunities.

 Also sell structured products: FRNs, loans, bonds, swaps, currency and equity derivatives.
- **OUALIFICATIONS** Graduate calibre. Self-motivated, energetic, tenacious team player. Able to develop
- European investor base.
- 2-3 years experience in capital markets sales. Multi-instrument knowledge Fluency in German or French desirable.

Ref: CN4607

Senior Salesperson

Excellent Salary & Package Singapore THE POSITION

- Spearhead Far Eastern sales effort. Create client base in Asia Pacific, Specialist product range: FRNs, high yield debt, emerging markets fixed income, asset swaps and equity derivatives.
- QUALIFICATIONS ◆ Highly motivated professional with excellent communication skills. Previous
- management experience preferred.
- Suit Far East national with relevant sales experience in London.

Fluent English essential and Mandarin or Japanese preferred.

Ref: CN4608





Please send full cv, stating salary, quoting relevant reference, to NBS, 10 Arthur Street, London EC4R 9AY

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Emerging Markets

Global Investment Bank

Competitive Remuneration Package London & New York

Rare opportunity for outstanding individual to make career move into key trading role with one of the world's leading emerging markets teams.

THE COMPANY

- · Premier European investment bank with extensive global network.
- Successful global emerging markets team. ◆ Active in all aspects of emerging markets finance including new issues. Excellent distribution

THE POSITION

- Eurobond trader within global emerging markets team. Make primary markets and support sales ◆ Trading global emerging markets eurobond
- book, working with counterparts in other offices. ◆ Top class training and exceptional career development opportunities in growing team.

THE PERSON

communications skills.

- At least two years' relevant knowledge of emerging markets interest rate products, possibly in an analysis or research role or with previous relevant eurobond trading experience. Ability to market the product through trading
- initiatives and close liaison with dedicated sales Outstanding quantitative, interpersonal and
- Please send full cv, stating salary, ref ICN4582,

to NBS, 10 Arthur Street, London EC4R 9AY

Tel: 071 623 1520



RECENT GRADUATES

Applications are invited from recent graduates with good degrees in Economics, Finance or Accounting, from reputable universities, to assist directors in the areas of investment management and marketing and corporate finance. The candidate would be required to have up-to-date knowledge of the Indian Stock and Security Markets and financial regulations, as well as Indian language skills.

Application, including CV, to: Margaret Elliott, AMAS UK Ltd, 16 Charles II Street. London SW1Y 4QU

An opportunity for an ambitious salesperson to develop a successful product within an innovative environment



International Recruitment Consultants London Paris Frankfurt Hong Kong Sydney

Institutional **UK Equity Sales**

Prime US Brokerage House

Our client, a leading US financial institution, is continuing to strengthen its growing presence in the UK and Continental European Equity marketplace. It is at the forefront of the move away from traditional stockbroking activities towards a more dynamic and efficient brokerage service. As a result of the success of this approach, the business requires an additional EQUITY SALES PERSON to develop further the UK INSTITUTIONAL MARKET. The successful candidate will posess:

- A minimum of 2 years experience selling to UK Institutions
- · A developed client base within the UK investment

Package to £70,000

· An innovative and entrepreneurial approach to achieving success in a highly competitive market.

In addition, it is essential that candidates can demonstrate an exceptional degree of drive and the ability to succeed in a professional fast moving organisation. This is an excellent opportunity to join an established and accomplished sales desk providing clients with clearly developed products and services. Interested applicants should write to Gavin Starling or Peter Istead at Michael Page City. 39-41 Parker Street, London WC2B 5LH, quoting reference 189390. Alternatively, telephone on 071 831 2000 for an initial, confidential,



plays a key role in the regulation of the City. The activities of our 1400 member firms are as wide ranging as they are complex and embrace all the primary and secondary markets in the UK. The responsibility attached to the oversight of such business is correspondingly demanding and, with this in mind, our Surveillance Division has recently undergone significant restructuring. The aim has been two fold: first, to create an environment which is more able to meet the challenge posed by the ever increasing complexity of the markets and, second, to ensure that we continue to discharge our regulatory responsibilities to the very highest standards.

As part of this process we have created a small Group of dedicated professionals who have particular responsibility for the regulation of some of our larger members. The activities of these Firms are diverse in the extreme; they demand of us a regulatory approach which is undaunted by complexity, capable of distinguishing the significant from the trivial and sensitive to the dynamics of the market place, while always keeping firmly in mind our basic purpose of ensuring the integrity of all we oversee and upholding high standards of dealing. Such a challenge is not for the fainthearted, but we demand from those employed in this work no more than we do from all our staff; commitment,

THE SECURITIES AND FUTURES **AUTHORITY**

professionalism, an enquiring mind, unrivalled communication and inter-personal skills and a sense of judgement of the highest order. We look too for a sound understanding of a wide range of financial instruments, a facility with numbers, at least a basic grasp of the principles of accounting and a willingness and ability to understand and evaluate systems of all kinds. A familiarity with techniques for

REGULATION OF MAJOR **INVESTMENT HOUSES**

evaluating and controlling market and credit risk is also essential. Asking too much? We think not, but we do recognise that the people we seek are quite exceptional and likely to possess a range of skills which is not at all common place. If you believe you have the qualities and abilities we are looking for it is unlikely you will conform to any stereotype. You may be:

- · a trading or risk analyst who has gained a good understanding of swaps, futures and options;
- a mathematician who does not wish to pursue further an
- a qualified accountant with relevant financial services
- a professional with direct industry experience perhaps
- gained within a large investment house.

Whatever your background, if you recognise the value of financial services regulation and believe both that you are able to meet our exacting standards and that you have a contribution to make to our work, we would very much like to hear from you. In return, we are able to offer not only the challenge of viewing our members' operations from a uniquely privileged position, but also a flexible compensation package based upon previous experience.

Please write providing full career details and stating your current salary to: the Personnel Department, The Securities and Futures Authority Limited, Cottons Centre, Cottons Lane, London SE1 2QB.

Closing date for applications: Friday 16th December 1994.



Portfolio Managers

Europe, Japan and Asia ex-Japan

Geneva Based

Competitive Package

Investment Management Services (IMS) is the central investment unit of Lloyds Bank International Private Banking, headquartered in Geneva. The unit is responsible for managing and advising private client assets and 30 investment trusts. We seek to hire three additional portfolio managers to cover markets in Europe, Japan, and Asia ex-Japan.

For these positions, candidates should be aged 30-40, university graduates in Economics or Business Administration, team players with minimum 5 years experience in fund management. English is our working language. Preference will be given to candidates with good track records in

Interested candidates should send CV to:

Ms N. J. Simpson. Personnel Department, Lloyds Bank Plc., Case Postale 5145, 1211 Geneva 11, Switzerland.

HEAD OF UK CORPORATE BANKING

Six Figure Salary Plus Benefits

As one of the world's most prestigious banking groups, our clients global reputation is matched only by the calibre of staff it employs. As part of its ongoing and continued commitment to the UK marketplace, the bank has created a role for a highly professional 'hands on' Head of UK Corporate Banking

The successful applicant will take full strategic responsibility for raising the bank's profile amongst major UK Corporates. He/she will be a respected and credible figure within the London banking community, who currently has active business relationships at Group Treasurer, CFO or CEO Levels with prime name UK

This role will appeal to candidates with drive, determination and vision who now seek a new career challenge within a demanding environment.

Richard Lyons or Sean Carr

Please contact

RELATIONSHIP BANKER **UK CORPORATES**

Salary Negotiable

As one of Europe's more innovative banking institutions our client has an enviable reputation for excellence. Now due to increased activity in the UK marketplace they are seeking to enhance their corporate banking team with the appointment of a high calibre, professional Relationship Banker. Candidates should be graduates, aged 27/40, and be able to demonstrate a track record of maintaining and/or developing quality relationships with major UK or European corporate entities.

PRIVATE BANKING £40-£45,000

Our client, a leading European Bank, is seeking to appoint an additional team member to its Private Banking unit. Candidates will be able to demonstrate a successful track record in Fund Management/Investment Administration, have strong technical skills and a thorough understanding of Fixed Income and Equity products. The capability to create and implement new investment ideas is highly desirable as is a European language skill.

ACQUISITION FINANCE

£40-£50,000

This highly respected bank is now seeking to strengthen its structured finance unit with the appointment of a further team member. In addition to having a proven track record in identifying and transacting MBO/Acquisition financings, the candidate will also be an original and creative thinker capable of designing bespoke solutions to client needs. Preference will be given to graduate candidates with a banking or professional background who can demonstrate an understanding of the tax issues related to this area.

PROJECT FINANCE £35-£45,000

This leading UK institution, an increasingly active player in the project advisory/financing marketplace, now seeks to enhance its team with the appointment of an experienced project financier. The role will cover a variety of sectors and will appeal to graduates with 3-4 years relevant cross border experience. Strong analytical and cash flow modelling skills are a pre-requisite as is the ability to negotiate at all levels with both internal and external contacts

Astral House, 125-129 Middlesex Street London E1 7JF

Tel: 071-623 9493 Fax: 071-626 1263

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A major participant in the global energy sector, our client is one of the most pro-active companies in sophisticated treasury management. In order to exploit opportunities in the emerging markets, they are expanding their activities globally and this has lead to a substantial increase in project finance activity.

You will be responsible for leading a team in the provision of structured, limited and non-recourse finance for a variety of projects in a number of different emerging markets. Your involvement will embrace the identification and analysis of complexities, devising solutions through the use of innovative risk mitigation techniques and implementing the financing. You will be required to lead negotiations with financial institutions and host governments. Overseas travel will be involved.

To £60,000 + Car

You will be a numerate graduate, banker or lawyer with at least three to four years experience at a senior level specifically in structured, limited and non-recourse project finance relating to the gas and/or power generation sectors. You should be knowledgeable about the current practices of ECA's and MLA's.

This is an outstanding opportunity to make the transition into an innovative, international corporate treasury environment. Career development prospects are excellent and remuneration will be dictated by quality of experience. For further information in the strictest confidence, contact Anthony Cook or Tim Musgrave on 071 240 1040. Alternatively, send your resume quoting reference number 1846/02 to Morgan & Banks PLC, Brettenham House, Lancaster Place, London, WC2E 7EN. Fax No: 071 240 1052.

Morgan & Banks

From consultancy to management.

Business development for Europe or Middle East/Africa/Central Europe

The world's largest diversified corporation

General Electric is a \$60 billion global company generating 40% of its sales outside the USA. GE focuses on 12 key businesses ranging from aircraft engines to broadcasting, and in each sector there is a commitment to growth through technological leadership and total customer satisfaction. We are currently looking for a small number of highly accomplished consultancy professionals to join us in a unique business development role and go on to make the key career shift from consultancy to line management.

Located in Europe

The European roles have a primary emphasis on process improvement, and as internal consultants you will work within operating businesses to boost profitability and enhance growth. Projects include accelerating the order-toremittance cycle, improving the new product introduction process and target costing. You will work as full members of cross-functional teams where your expertise will help to address complex business issues and where your impact will be highly visible - and invariably decisive. The pan-European nature of the role means you can live in any European city.

Located in Saudi Arabia

The Saudi-based position covers a diverse and complex region which encompasses the Middle East, Africa, and Central and Eastern Europe. This is an externally focused role with the emphasis on identifying business opportunities that could include market development, joint ventures or mergers and acquisitions principally in the emergent markets of Central and Eastern Europe. Although this is very much an autonomous role, you will be part of a strong team of professionals in Saudi and work closely with peers in other GE businesses.

Two years on...

In either role, you will soon be ready for promotion into a line management position. Having worked closely with business leaders at the most senior levels, your move into a key leadership role will be underpinned by a track record of achievement and a sound understanding of the GE philosophy. While the business development role offers a uniquely smooth transition from consultancy to line management, the diversity of the GE businesses offers an exceptional spread of career development opportunities.

The highest of high flyers

We are looking for people of exceptionally high calibre who have carved out impressive careers with one of the premier management consultancies, and clearly have the potential to progress to the most senior levels of business management. Your excellent academic record will include a technical degree and an MBA, and you will also have the high-level analytical powers, communication skills and personal credibility to operate successfully at every level within major companies. You should also be bilingual, committed to hands-on involvement and willing to travel extensively in the course of your work.

Rolling the ball

We want the very best people in the market and we will reward them well. But ultimately the people we need will join us because they recognise the unique scope for personal and professional development with one of the world's premier corporations. If you think you could be among them, please write or fax your application with a full cv to Catherine Edwards, Reference 1021, Bernard Hodes Advertising Ltd, 161 Hammersmith Road, London W6 8BS.



General Electric Company

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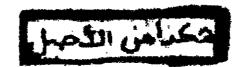
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In recent years, such one-off charges have become a familiar part of the corporate landscape as many of the country's biggest companies have sought to overhaul their operations to make themselves more competitive. Often, this work has been carried out under the broad-ranging (and fashionable) banners of "re-engineering" and downsizing".

Tighter accounting regulations are about to make the process less attractive. Last week, the Financial Accounting Standards Board's emerging issues taskforce agreed on a stricter set of rules to govern this area of financial reporting - though they do not go far enough, according to the securities regulators.

The problem until now has been a lack of definition. What future costs should a company recognise in its current accounting period? Being by definition a prudent breed, many accountants like companies' accounts to reflect certain future liabilities. otherwise their current earnings would not reflect the reality of their

However, drawing the net too widely allows companies to bundle up costs that should properly be charged against future earnings. That leads to bigger up-front charges and flatters future profits. (Perhaps for that reason, it is not uncommon to see the biggest charges being taken by companies that have recently had a change of management at the top.)

The FASB has edged its way towards an answer piece by piece. In May this year, it came up with an answer to how the costs of planned redundancies should be handled. Last week, it reached a consensus on the more thorny subject of other, non-redundancy costs associated with restructurings. And early next year the board will conclude its thinking on a related area: the write-down in the value of assets, which often occurs in connection with a corporate

The title of its paper on the first two aspects of this work, due to be published on 6 December, gives a fair idea of how the emerging issues taskforce's thinking has developed. It is called, rather long-windedly: "Liability recognition for costs to exit an activity (including certain costs incurred in a restructuring)".

As this makes clear, taking a oneoff charge in future will be limited largely to where companies are shed-ding businesses. Only those costs "not associated with, or [which] do not benefit, activities that are continued" will count.

At one sweep, this appears to wipe out many of the opportunities for taking restructuring charges that companies have used this year. Among the clearest examples (and ones high-lighted in this column in March) were the series of restructuring charges taken by US regional telephone companies last winter. Nynex, for instance, said a \$400m charge it took included "retraining employees, relocation expenses [and] systems re-engineering". BellSouth, which took a

state-of-the-art systems".

Clearly, these items would not meet the new taskforce rules. There are many other examples around. In a speech earlier this month. Mr Walter Schuetze, chief accountant at the Securities and Exchange Commission, said a review by his agency had turned up "restructuring" charges that included: "future expenditures for equipment such as computers. software for those computers or computers already on hand, relocating and retraining employees, advertising and legal services, consulting services, expected adverse factory overhead variances on future production runs, expected increases in returns and allowances on future sales, increased warranty liabilities on future product sales, and the like".

force regulations lay down a tighter set of rules for the circumstances in which charges can be taken, and the types of cost that can

be included. Those one-off charges that still qualify can only be taken after a company has committed itself to a restructuring plan (which normally means getting board-level approval). Also, the plan cannot simply be a vague expression of a future intention: according to the FASB, companies will have to have identified the method by which they are going to dispose of the businesses concerned, as well as the expected date they will

\$1.2bn charge, said \$550m of the cost was related to "implementing new, enough for it to be unlikely that a company's management will change its mind about the idea.

Also, restructuring costs can only be taken if they meet one of two tests: they must either be extra costs that a company faces as a result of the restructuring plan, or contractual costs that it cannot get out of (an example of the latter would be the cost of terminating a lease on property which is no longer needed in the business).

There are those who think the rulemakers have not gone far enough -among them Mr Schuetze at the SEC. Speaking earlier this week, he said: "In my opinion, they have allowed for the recognition of liabilities that do not meet the FASB's definition of a liability, and which are more in the

manner of contingencies Liabilities should only be recog-nised when there is some contractual or legal obligation to make a payment, he says. "Obligations do not arise because a board of directors decides something."

Mr Schuetze concedes, though, that the FASB has at least reduced the scope for abuse. Before the accounting regulators began their work early this year, "the ingredients and amounts included in restructuring charges ran from A to Z". Now, he says, "they're reining it in: it runs from A to G, or maybe A to P.

Whether the SEC will be satisfied with this, or whether it will push the matter further, remains to be seen. At this stage, Mr Schuetze refuses to be In theory, some big restructuring charges already taken - including those reported by Nynex and Bell-South - could be open to challenge by the agency.

The new taskforce regulations, though they come into force before the end of this year, are not retrospective. That means they apply to charges taken during the final quarter of the year, but not those reported in earlier accounting periods. However, the SEC has the power to force com-panies to restate figures included in earlier regulatory filings. It is a power the agency is most likely to use when vetting prospectuses issued by companies in connection with the sale of new securities.

In the meantime, the emerging ues taskforce is getting ready to issue its thoughts on asset writedowns. Here, again, there is a tempta-tion for companies to take big one-off charges to reduce future amortisation charges to earnings, whether from tangible assets or intangibles like goodwill

The taskforce's approach is based on the use of discounted cashflow analyses: when the book values of assets, or groups of assets, are higher than the present values of the future cashflows the assets are expected to generate, they should be written

This, at least, is one area where the SEC is likely to go along with the FASB. Unlike an expected restructuring cost, an asset represents "a prior expenditure, not a future expenditure", says Mr Schuetze. "That is a

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Reporting to the Chairman you will have total responsibility for the finance and accounting functions across the group. Priority will inevitably be to ensure tight financial control of all operational activities. Fundamental to this will be the need for firm cash management and the development of strong management information systems to support the growth of the business. As an integral member of the executive team, you will be required to provide an informed commercial perspective on a broad range of business issues. A graduate qualified accountant, you should have a proven track record of achievement in the implementation and stewardship of light financial control gained in a commercially strong, market led and ideally multi-site retailing business. A highly self motivated individual with good communication skills, you must be equally capable of functioning at both strategic level and in the detail necessary to drive operational issues and control associated costs. You will also have the ability to manage change and cope with the pressures of growth.

Please send full personal and career details including current remuneration level and daytime telephone number, in strict confidence to Angela McDermottroe, Coopers & Lybrand Executive Resourcing Ltd., Albion Court, 5 Albion Place. Leads LST 6JP, quoting reference 295AM on both envelope



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The Royal College of Surgeons of England fulfils its responsibility for maintaining the standards of surgery in England and Wales by training, educating and examining surgeons and dental surgeons. The College, which is a leading charity employing 180 staff and with an annual income in excess of £11 million, requires an experienced and enthusiastic finance professional to take up the post of Finance Secretary.

As Finance Secretary you will manage the College's accounting and financial control function and advise Council (the College's governing body) on all financial matters, working closely with a nominated Member of Council. You and your team of 12 staff will implement agreed accounting policies, maintain controls and prepare management information, budgets and long term plans. You will also liaise extensively with Gove

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£45-£50,000 PLUS BENEFITS

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You should be a qualified Accountant, probably in your forties, with broad financial management experience, some of which may have been gained within a professional body or similar environment. You will be a strong communicator and motivator and be able to work

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Provinces

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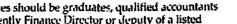
The Finance Director will be closely involved in the strategic management of the group, with a particular emphasis on America and Europe. The company is decentralised and the successful candidate will manage a small head office team, providing financial leadership across the entire group. Ensuring that finance continues to cater for the needs of a fast moving, dynamic business is clearly a priority. Equally important will be the external

rocus, liaising with City institutions and



current remuneration.

SEARCH & SELECTION CLAREBELL HOUSE, 6 CORK STREET, LONDON WIX 1PB. TEL: 071 287 2820 A GKR Group Company



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Candidates should be graduates, qualified accountants and currently Finance Director or deputy of a listed company, preferably in the consumer goods sector. Experience of working in a complex, multinational, customer-focused business is vital, ideally with exposure to the City.

The Finance Director must be commercially astute, combining first class strategic and analytical skills with a results-oriented, pragmatic approach. A learn player and leader, he/she must be energetic, creative and

The remuneration package will reflect the international growth potential of the group.

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Reebok International is a leading world-wide designer, marketer and distributor of sports and fitness footwear and apparel. Last year Reebok International worldwide achieved revenues of \$3 billion. Reebok's products are sold in more than 100 countries around the world, combining a unique blend of innovation and energy with an over-riding ambition to be number one in the world.

The establishment of a new subsidiary in Poland has generated the need for a Financial Controller. Based in Warsaw and reporting to the Administration and Operations Director -Reebok Poland, the appointee will be primarily involved with the entire financial management of

Specifically, this will encompass overseeing the production of monthly US GAAP reporting. forecasting, planning and analysis, as well as taking care of all local fiscal requirements.

You will also be expected to contribute to the development of the company through a

This opportunity will appeal to a results orientated, qualified accountant, aged 25+ with a minkmum of 2 years post qualification experience gained within a commercial organisation. The ability to speak fluent English is a pre-requisite. Some knowledge of Polish would be advantageous. although not essential. Applicants should be capable of demonstrating a record of achievement to date, and possess the ability to influence at senior levels.

Benefits include an attractive remuneration package, full relocation assistance, company car, and the opportunity to develop a career within this dynamic organisation. Interested candidates should contact our advising consultant jonathan jones quoting Ref Jj6012 at Marks Sattin Financial Recruitment Consultants, Sackville House, 40 Piccadilly, London W1V 9PA.

Tel: 071 434 4455 (eves/weekends 081 464 0927). Any CV's submitted directly to Reebok will be forwarded to Marks Sattin. Closing date for applications: Monday 5th December 1994.

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Managers - Group Internal Audit

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This is an ideal opportunity to join a leading blue chip financial institution with the prospect of moving into other financial roles throughout the group.

We are recruiting at two levels. You will need to be a graduate and qualified accountant. At the more junior level you will have up to 2 years post qualification experience in a financial, operational or audit role in banking or financial services. For the more senior role 3 years experience is required. You will be ambitious to progress, whilst making a major contribution to this organisation. Travel will be required in the UK and overseas.

Please write with full CV, quoting reference J/1503, to Judith Richardson at: Executive Search & Selection, Price Waterhouse, No 1 London Bridge, London SE1 9QL. Fax: 071 403 5265



COCA-COLA



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The success of Coca-Cola Amatil Czech Republic, the local franchise holder for Coca-Cola branded products, is underpinned by substantial investment in new manufacturing and distribution facilities, creative marketing and forward thinking management. Further growth is anticipated and the selection of a new Chief Financial Officer is seen as a key appointment for the business.

Reporting to the General Manager, the position will assume executive responsibility for directing the company's commercial strategies and growth orientated investment programs as well as overseeing 60 staff in Finance, Administration and Information Systems functions. As part of the Executive Management team in the Czech Republic the CFO will also be a key participant in the management of the Global business.

A Qualified MBA/Accountant, the successful candidate will demonstrate a proven track record in an international business environment, ideally Eastern Europe, where you will have developed strong leadership and management skills and a strategic approach. A connection with the Czech Republic will be a distinct advantage. It is expected that you will have fully-developed Czech language skills.

Interested candidates should contact our advising consultant Kean August, in strictest confidence, at FSS Europe, Charlotte House, 14 Windmill Street, London W1P 2DY, UK. Tel No: (44) 71 209 1000 (days) or (44) 71 385 3886 (eves) Fax No: (44) 71 209 0001.





Group Finance Director c. £75,000 + Benefits Andover

 GBE International Pic is the holding company for a broadly based group of companies operating in the specialist areas of process and precision engineering. The company is known world-wide for its excellence of engineering, design, production and marketing. The group's turnover for 1993 was approximately £40m which has been further expanded in 1994, with an encouraging order book for 1995.

 Supported by a small head office function, the Group Finance Director will take overall responsibility for the group's financial affairs. These will embrace the provision of high quality management reporting, maintaining tight financial control, operational and strategic treasury management and providing a strong and focused commercial input to the business operations. A key aspect of the role will be considerable interface with the group's bankers, brokers, shareholders etc.

 Candidates for the position will need to possess a strong hands-on approach to the individual businesses, have first hand experience of working within a Plc

environment and be well versed in investor relations. A background in an engineering/contract oriented business is essential. Personal attributes. should include strong communication skills, a commercial outlook, demonstrable drive together with a pragmatic approach to problem solving. It is

considered unlikely that candidates under the age of 40 will possess the necessary experience. The basic salary will be supplemented by an appropriate range of benefits to include a substantial performance related bonus scheme, car, share options

and, in appropriate circumstances, relocation assistance. Interested applicants should write, outlining their suitability for the appointment, enclosing a detailed curriculum vitae with current salary and quoting reference CA591 to Carrie Andrews, Ernst & Young Corporate Resources, Rolls House, 7 Rolls Buildings, Fetter Lane,

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A HIGHLY INFLUENTIAL ROLE

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Initially set up to manage the service to Abbey National's 2.5 million shareholders, it operates in a modern, open plan environment with excellent communications and plenty of room

It is within this forward looking business, that we now require a professional with wide experience and a thorough knowledge of Share Registration, particularly in the area of stock events and capital issues to assist the team in the next phase of development This includes enhancing the system to provide a commercial service to major companies throughout the UK.

You will provide guidance and support to the development team, particularly on operational planning and procedures, review design documentation and be responsible for ensuring that the design agreed, meets the future business requirements.

To ensure the smooth running of the operation, you will also participate in the design of test material and programmes, the writing of detailed operational procedures and provide support to the staff. Additionally, the role will involve assisting in preparing

With at least 5 years experience in a financial environment will be able to demonstrate a broad range of business experience, including knowledge of registration procedures, company flotations and events gained at a senior level. Having worked successfully as part of a project team you will be able to onstrate excellent communication and leadership skills. The ability to design and document effective operational systems is of

luitially for a period of 1 year, this position offers the right person a superb opportunity to contribute to the shaping of the future of an already successful operation. Salary is negotiable and is accompanied by a range of benefits. To support a healthy environment, Abbey National has a no

king policy.

Please telephone or write for an application form: Shareholder Services Personnel, Abbey National plc, Carbrook House, 5 Carbrook Hall Road, Sheffield S9 2EG. Tel: 0742 563 175. Closing date for receipt of applications is 9th December 1994.

In pursuing our policy of equality of opportunity for all, Abbey National positively welcomes applications from every section of



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EXECUTIVE SEARCH & SELECTION

European Internal Audit Manager International Construction Materials Group

c.£45-50.000 + car + benefits London

With a significant history of growth, this major international organisation has operating subsidiaries throughout Central and Eastern Europe, and the Middle East. Products include building and construction

The continuing success of these operations means the need has arisen to appoint an Internal Audit Manager to develop a pan-european audit department. With a strong audit culture within the Group, this is an ideal opportunity to establish a team that is geared to the commercial aspects of the business as well as the financial procedures.

Based on the outskirts of London, you will also be expected to travel to the operating subsidiaries. For the right candidate there are excellent opportunities to progress to a line financial role within the Group in due course.

You will have significant audit experience in a multi-

site, international company or may currently be working within the profession and seeking your first commercial move. Ideally you will be a Chartered Accountant and you will certainly be computer literate. You should have at least one other European language (preferably German). Your personal characteristics will be vital to the success of this role: you must be able to lead a team to generate and implement the ideas to build an effective Internal Audit function, co-ordinate audit projects throughout the Group and present the conclusions at the most senior level.

If you have the combination of experience and talent that we seek, please send a full CV and a covering letter demonstrating your suitability for this role to Jane Rhodes, quoting reference number E/1506, at: Executive Search & Selection, Price Waterhouse, No 1 London Bridge, London SE1 9QL. Fax: 0171 403 5265

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For this key role, we are seeking an energetic and innovative, qualified Accountant with strong business awareness, and excellent systems knowledge ideally with experience in an engineering environment. To be considered for this approintment, please

send your full CV, to Anthony Lewis, Consultant to the Company, at FSS Financial Selection Services, Charlotte House, 14 Windmill Street, London WIP 2DY or alternatively telephone on 071-209 1000 or fax on 071-209 0001.



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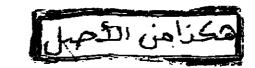
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Group Finance Director

£100,000 Package + Benefits

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A challenging role to run the finance function of a major plc and contribute to the strategic development of the business.

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finance role with 50+ staff. Diversified and with scope to streamline operations and enhance performance, particularly in core businesses. THE POSITION

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 Lead role in corporate planning, budgeting and acquisition/divestment strategy.

 Key task to represent company to City and contribute to maximising shareholder value. QUALIFICATIONS

Qualified accountant with experience of full financial control from large plc or significant plc subsidiary.

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 Excellent communicator. Logical thinker with highly commercial, pro-active approach. Age 35-50.

Please send full cv, stating salary, ref BN4606, to NBS, Berwick House, 35 Livery Street, Birmingham B3 2PB





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evaluation. Manage systems development.

QUALIFICATIONS

to grow with the business

Exposure to cross-functional teams essential.

Provide commercial and strategic input. Perform ad

Graduate young accountant. Preferably from fast-

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1-3 years relevant post qualification experience gained in public practice, the private or public sector. You are an excellent communicator and can already identify with the

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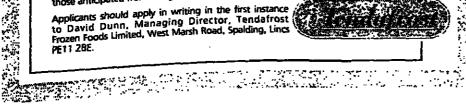
Tendafrost Frozen Foods Limited is one of the UK's leading suppliers of frozen vegetables and is a wholly owned subsidiary of Christian Salvesen plc. Packing primarily into customer's own brands the Company holds a significant share of the UK multiple and independent retail sectors as well as supplying the UK food service and food manufacturing markets.

A recent reorganisation has led to the creation of the position of Financial Controller, reporting to the Managing Director, Through a team of five people the successful candidate will be responsible for all management and financial accounting information and forecasting, ensuring that a high standard of accounting another size is maintained which meets company, group and statutory

Applicants will be qualified to CIMA or equivalent and must be able to demonstrate their experience of managing standard costing systems in a manufacturing environment. It is essential that the Financial Controller possesses strong analytical ability and can make an immediate contribution to both the financial and general management of the business.

The benefits, including company car and relocation package where appropriate, are those anticipated from a large organisation.

Applicants should apply in writing in the first instance to David Dunn, Managing Director, Tendafrost Frozen Foods Limited, West Marsh Road, Spalding, Lincs



APPOINTMENTS WANTED

CHARTERED ACCOUNTANT

Over 10 years experience at FD and Controller level.

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Our client is a wholly-owned subsidiary of a major UK Clearer dealing in all aspects of bancassurance including Life Assurance, Insurance Broking & Trust, Investment, Unit Trusts and Stockbroking.

A new, key senior role has arisen to manage the internal audit function of this expanding sector of the Clearer's business. The team will be responsible for conducting audits with a full assessment of business risks, critically assessing existing internal controls together with producing and implementing recommendations. This is an exciting opportunity that will challenge those with personality and ambition.

The successful candidate will already have proven managerial experience of the financial services business in an audit, financial or operational role and will have an understanding of regulatory requirements. A graduate qualified accountant and currently carrying out a senior managerial role, the job holder will be IT literate, a strong and innovative leader, have excellent communication skills and the flair to apply lateral and in-depth thinking in a neccessarily structured environment.

Please send your c.v. to Helen Highet at the address below.

Jonathan Wren & Co. Limited, Financial Recruitment Consultants No. 1 New Street, London EC2M 4TP Telephone 071-623 1266 Facsimile 071-626 5259

JONATHAN WREN EXECUTIVE

HEAD OF FINANCE & ACCOUNTING

Our client, a highly successful Saudi-owned business, is a major force in the FMCG market, with a number of leading brands. To consolidate its dominant position and sharpen its competitive edge throughout the Middle East region, the company has recently undertaken a significant restructuring of its organisation involving the recruitment of a top international management team.

As part of this process, this new post has been created which reports to the Chief Operating Officer and carries full responsibility for the creation and management of an effective corporate financial management function.

Your role will entail the establishment of new company-wide financial systems and controls, including new IT systems and detailed accounting functions, together with the recruitment of staff to provide a professional, high quality accounting service. The substantial introduction of manufacturing means that cost accounting will assume increasing importance. and you will also advise on the financial implications of joint ventures and acquisitions.

Probably in your mid 30s - mid 40s, you will be a professionally qualified accountant with a good degree and, ideally, an MBA. Your well rounded finance and accounting skills will have been gained in a senior position, ideally within a progressive FMCG company where you will have had experience of introducing new financial systems. Commercially aware, you will be used to working in a rapidly changing environment and must possess the strategic vision and hands on ability to deal with a dynamic, market driven organisation. International trading experience will be useful

and a practical knowledge of the Middle East would be a distinct advantage. in return you will enjoy an attractive salary and a generous package which includes performance related bonus, executive housing,

car, assistance with school fees, medical care, paid holidays and renewable contract. Please write, in confidence, with full career and salary details to Ghassan Yazigi, MSL

International Limited, 32 Aybrook Street, London W1M 3JL. Please quote Ref: 35175.

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Coal Mining's filting leasuring a

Having successfully completed the tendering process, RJB Mining PLC has been announced as "preferred bidder" for British Coal's mining operations in Central South, Central North and the North East. Subject to final negotiations they should be taking these on board by the end of 1994 to create the largest coal mining business operating in the UK with 9,000 employees and a turnover exceeding £1 billion.

Group Treasurer

Your role will be to manage the group's funding requirements to minimise costs whilst maintaining an acceptable and defined risk exposure profile. You will manage their relationships with the banks whilst reporting to and working closely with the Group Fanance Director. There will be additional responsibility at head affect for costs the contribution of the way to the contribution of the contribution of the way to the contribution of the contribution of the way to the contribution of the contribution handling and the employee payment function in this very large group.

You should have at least tive years' treasury experience with particular strengths in cash and interest rate risk management. Perhaps now number two in a pic treasury function you must be capable of ablishing the structure and controls in a treasury unit and managing effectively at a time of substantial change and growth. Ref: D492

Financial Accountant

Responsibility is for all head office accounting including statutory reporting, consolidations, monthly management accounting, preparing budgets and plans and undertaking varied ad hoc assignments for the Group Finance Director.
Emphasis is on ensuring light control and that effective financial systems are in piace.

A chartered accountant, you will have relevant experience at the centre of a pic. Of great importance is the potential to accept escalating responsibilities and make a broad commercial as well as on accounting contribution. Ref: D493

Both these senior positions will report to the Group Finance Director as influential members of his management feam. They are based at group headquarters at Harworth, south at Doncaster, and offer an exceptional opportunity to be in at the start of this exciting and high profile business venture. Remuneration is negotiable.

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Financial Director

West Midlands

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c £50,000 + Car + bonus potential

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Interested applicants should send a comprehensive curriculum vitae including salary details and day-time telephone number to Simon North at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH, quoting reference 211503.

Michael Page Finance

London Bristol Windsor St Albans Leatherhead Bir

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UK Project Accountant

Central London

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c £30,000 + Car

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Michael Page Finance

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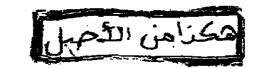
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FINANCE MANAGER

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Interested applicants should write in confidence to Andrew Livesey, quoting reference number 2101 at Nicholson International (Search and Selection Consultants), Bracton House, 34-36 High Holborn, London WCIV 6AS. Alternatively fax your details on 071 404 8128 or telephone 071 404 5501 for an initial discussion. Our client is an equal opportunities employer.

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All unusually values and solut venture opportunities, carrying out pre- and post-acquisition identifying target companies and joint venture opportunities, carrying out pre- and post-acquisition reviews and taking an active part in deals and transactions. Also focusing on critical aspects of the reviews and many as many part in a summary problem areas - the position also offers exposure company's performance - both opportunities and problem areas - the position also offers exposure company a perturnance - note opportunities and protocol areas - are position also offers exposit to change management arising from the integration of recent acquisitions or the introduction of new technology and business processes. Working with quality action teams, the role will offer involvement in providing creative solutions to a range of financial and operational problems. Reporting to the FD and main Board Directors in the UK and the US parent company, Reporting to the FD and main isoaru Directors in the UK and the US parent company, confidence, well-developed presentation skills and excellent interpensonal ability are vital attributes. The successful candidate is likely to be a newly or recently-qualified ACA, probably aged 25-28, with first time passes gained in a Big 6 practice. Applications from outstanding CIMA-qualified accountants are also welcomed, lividence of special projects work will be an excellent academic and career record are essential. savantage and an excellent academic and career record are essential

The level and variety of exposure offered by this position provides the opportunity to move on The level and variety or exposure courses by this position provides the opportunity to a to other husiness areas or to a senior finance role within the group after 18-24 number. For more information call 071-329 4649 or during evenings or weekends 081-467 1408 or alternatively send or fax your CV quoting ref 087.



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att Bowen

COMMODITIES AND AGRICULTURE

Steichen backs 'mini-CAP' for eastern Europe

Mr Rene Steichen, the European Union's agriculture commissioner, set the scene yesterday for a heated debate on the future of the common agricultural policy when he endorsed a "mini-CAP" to help eastern European farm indus-

He told a conference that he favoured extending some farm price support mechanisms to countries in eastern Europe to revive their agricultural sectors and enable them to join

But Mr William Waldegrave, UK agriculture minister, said that such a plan "would be flysaid it would be unwise to in the EU over the next 10

encourage eastern European countries to take decisions based on the fact that the EU's pricing policy would eventu-ally be extended to them.

Mr Steichen said that by fixing price supports at fairly low levels, a so-called "mini-CAP" for eastern Europe could be accommodated within the EU's current farm budget guidelines. This could involve fixing support prices at \$5 a tonne above world rates - lower than EU internal prices.

Speaking at a conference organised by Reading University's Centre for Agricultural Strategy, Mr Steichen said that price supports would allow farm industries in eastern ing in the face of reality". He Europe to converge with those

"Without a certain price stabilisation, there is no certainty that it would be possible to create a stable environment allowing farmers to plan for the long term or to encourage them to invest and produce for the market," he said.

Mr Steichen does not believe the EU will ever find the political will to abandon the CAP in order to enlarge to the east. But he suggested that there could be a progressive lowering of internal EU price support over the next decade as EU farms become more efficient and increase in size. This would allow convergence between east and west within the framework of the CAP.

However, his suggestions are

unlikely to satisfy some of the CAP's harsher critics. Even programme, which channels within the commission there are differing views over the evolution of agricultural policy in a larger union.

Mr Waldegrave called for a "root and branch" reform of the CAP to make it possible to extend a slimmer version of the current policy to eastern

We need to establish the right framework for a CAP which would be appropriate to the needs of an enlarged EU. The pressures are compelling. And the status quo is not an option," he said.

Mr Steichen said that a "mini CAP" for eastern Europe would not cost much more than Ecu700m. This could be price support for eastern agriculture industries.

around Ecu200m a year in aid programmes to eastern Europe. It could also be met from money saved on the current spending in coming years. Ecu36bn farm budget, which

spent by around Ecu3.6bn this "If we pay for the whole plan, the EU would have to increase its aid, but I can imagine a joint venture with these countries with a lowering of our support and a raising of theirs," he said.

He implied that cost objections were short-sighted: "If we want to have peace in the East, it has to cost us something". Mr Waldegrave agreed that if a way of modernising their

Mr Steichen said will be under-

additional spending, it might be possible to agree it, but he said it would be extremely difficult to justify any increase in

Mr Waldegrave said there would be extreme pressures for reforming the CAP again over the next five to 10 years. "It is likely the current MacSharry reforms won't automatically run into the buffers in the next 18 months." But he said mighty pressures for reform would be building in 1996.

Mr Steichen also wants the EU to advise eastern European countries on setting up land banks in order to establish a proper market for farmland as

De Beers and Namibia reach accord on diamond operations

By Roger Murray in London and Mark Suzman in Johannesburg

De Beers, the South African group that dominates the world diamond business, yesterday secured its position in Namihia for the next 25 years or until the diamonds run - by effectively handing over to the government there 50 per cent of its subsidiary.

The company will be reconstituted as Namdeb Diamond Corporation in which De Beers and the Namibian government will each own 50 per cent. The

Russia continued to "undermine the delicate equilibrium and confidence necessary for the diamond industry," said Mr Julian Ogilvie Thompson, De Beers' chairman, last night. 'Competing interests [in Russia] have not adhered to the necessary disciplines and have

been leaking diamonds on to the open market any capital into the new organ-

Mr Sam Nujoma, Namibia's president, said yesterday that his country would, via tax and dividends, collect additional revenue from the country's diamond operations. For the present financial year Namibia has budgetted to collect

from these operations, based on depressed 1993 earnings. Nevertheless, the signs are that De Beers is pleased with the deal, completed after two years of tough negotiations and similar to its arrangement with the Botswana government.

The accord signed in Win-

in contravention of the contracts with the Central Selling Organisation," he complained. This placed Russia "in the role of competitor with the other diamond producers". But De Beers had dealt with similar problems in the past 60 years "and on each occasion the CSO and the industry have emerged stronger than before".

> its existing on and off-shore assets in the country and that its renewable prospecting • A guarantee that all of Namdeb's output will be marketed through De Beers' London-based Central Selling

able to continue to exploit

rough (uncut) diamonds; • Retained control of De

Reers Marine, the company that provides the technology and equipment for off-shore diamond mining. Debmarine, which last year, in terms of carats, accounted for about one quarter of the diamonds CDM produced, will have only a contractual relationship with

Also, CDM's part-interest in the Navachab gold mine, near Karibib, will be retained by De Beers under the accord. Revenues from diamonds account for 11 per cent of

80 per cent of world trade in uct and 34 per cent of its Mr Nujoma said yesterday: "No longer will Namibia's dia-mond industry lurk in the darkness of suspicion and strike; we are now forging an equal partnership subject to the disciplines of both public

scrutiny and the private market." CDM, which moves huge tonnages of beach sands to find most of its diamonds, is by no means De Beers' largest producer. Its output, down from 1.5m carats in 1992 to 1.1m last year, is overshadowed by Botswana's 14.7m carats, down

Caribbeans defend EU banana regime against US criticism

in Kingston, Jameica

Caribbean banana producers have told the US trade representative that there is no merit in claims from US producers that the European Union's banana import regime discriminates against US companies and represents unfair trade practices.

Responding to charges from Chiquita Brands International, which produces banana in Latin America, and the Hawaiian Banana Industry Association, the Caribbean producers said that, contrary to the claims, shipments by Latin American countries and US companies in that region had

been increasing.
The charge of discrimination was filed under Section 301 of the US trade act, and was supported by claims that the EU's import regime, implemented in July 1993, discriminated against fruit from Latin Amer-

The import regime gives spe-

cial access to exporters in the African, Caribbean and Pacific group, comprising about 70 former European colonies, which has a trade treaty with the EU. "The message we are send-ing to the US trade representative in reply to its request for a response to the charges, is that there is no merit in the claims made by the US-owned banana companies," said Mr Owen Arthur, prime minister of Rarbados, and chairman of the Caribbean Community (Carl-

In what officials described as

a "detailed" reply to the request of the US Trade Representative, Caricom dismissed the claims of the Hawaiian Banana Industry Association, saying the Hawaiians did not produce enough bananas to satisfy their own market, and did not export any fruit.

NAME OF TRANSPORT

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The community said also that Chiquita Brands and other producers in Latin America had been enjoying growth in the volume of their exports over the past two years, and were unaffected by the EU regime. We have only to look at the situation in Ecuador, which will this year export over 3m tonnes of bananas - a record for this country," said a St Lucian government official. The intervention of the US

trade representative in the banana dispute follows months of almost unrelenting attacks on the EU regime by several Latin American governments and by Germany. Caribbean banana exporters claim that a loss of preferences will destroy many island economies, mainly those in the four Windward islands - Dominica, Grenada, St Lucia and St Vincent.

"The Caribbean producers supply 5 per cent of the world hanana market and for this the US government risks destroying the democracies of small Edwin Carrington, secretary general of Caricom. Chiquita's sales in 1992 were two and a half times the cumulative gross domestic product of the reported another Caricom offi-cial. four Windward Islands,

European potato prices double as production falls to five-year low

By Deborah Hargreaves

European potato prices have doubled in recent months as production has fallen to its lowest level for five years, according to a survey by the UK's Potato Marketing Board. Output for 1994 is forecast to be 5m tonnes lower than last

dry weather in the summer

The drop in production and poor quality of part of the crop has taken prices in the Netherlands to the equivalent of £185 to £192 a tonne for processing quality potatoes - up from £55 a tonne last year.

The board's provisional fig-

drop in production except for Ireland, Spain and Greece. The dry weather also affected quality of 40 per cent of the crop in the Netherlands, Belgium and

Quality problems could lead to an even greater reduction in the crop as potatoes fail to

tubers could fail quality tests. £69 a tonne in November 1993.

potato consumption is not usu-In France, prices have doually affected by higher prices as they are regarded as sta-ples," said Ms Diana Rees at bled to £118 a tonne from the same period last year and in the PMB. the UK the average price has

Potato futures prices have soared indicating traders' expectation that wholesale prices will increase further. Futures prices in the Nether-

rises will be passed on and lands are showing a price of tinent. Germany has been hit

£320 a tonne for April delivery. Britain's crop has not been so badly affected by the drought as almost half the production area is irrigated, against 30 per cent on the conparticularly hard with output falling from 12.3m tonnes last

Australia's biggest LNG project overcomes setbacks

The North West Shelf plant's major expansion is close after a year of delays, writes David Lascelles

The flies and the gales have descended on this remote coastal settlement in the Australian north west as spring turns to sum-

The landscape is hard and parched: ridges of shattered red granite with the occasional gum tree and kangaroo are the only sights provided by nature. But amid the desolation stands topped by bright orange flares: the North West Shelf liquefied natural gas plant.

Just five years old, the site is the largest resource project of its kind in Australia, with investment of over \$A10bn (£4.85bn), and it is about to undergo further expansion after a year of frustrating

The 6m tonne-a-year plant was built in 1989 to service the gas fields which had earlier been found 125km offshore. Up

till now, only one field, North Rankin, has been operational, producing over 40m cubic metres a day. Part of the gas is piped to Perth and other domestic consumers. But most of it is liquefied for export, mainly to Japanese electric

The plant was expanded from two trains to three in designed and forced through 1992. and over the past year or the 4ft diameter tubes to duction lines have been relieved. Output is now up to 7m tonnes, and will eventually reach 7.5m when the overhaul is complete. An eighth LNG carrier is being added to the fleet of seven which ply the 10-day route up to Japan.

However, next January will see the completion of the major engineering feat that lies behind the plant's next stage of growth: the start-up of production from the Goodwyn field to the west of Rankin.

Goodwyn was supposed to start last year. But it was found that the piling tubes which had been driven deep into the ocean floor to support the platform had buckled, preventing the piles themselves being inserted into 11 of the 16 points that had been prepared. Special jacks had to be enormously expensive and time-consuming, but it was successful. The piles were completed and the platform put in place. Most of the repair cost of

Engineers now expect Goodwyn to start in January. It has the capacity to produce 25m cu m of gas a day. But just as valuable is the 60,000 barrels of condensate which it is expected to produce as well. The NWS LNG project is a

\$A330m was recovered from

complex joint venture shared equally between six compa-nies: Woodside, Shell, BHP, Chevron, BP and and a company jointly owned by Mitsubishi and Mitsui. Since Shell also owns one third of Woodside it is effectively the first among equals in the partnership.

"Consumers are likely to see

some increase in price, but we

don't know how much of these

he confidence with which the owners are expanding the operation is based on forecasts of steadily rising demand in the Pacific area. But though the Japanese utilitles have been willing to take delivery of additional cargoes of LNG (especially last summer when exceptional heat boosted demand for air conditioning) they are not able to absorb all the output. The challenge for the plant. therefore, is to find additional

buyers for the surplus. So far, one cargo has gone to Korea, and several more to

Softs continued

M No7 PREMIUM RAW SUGAR LCE (cente/fbs)

Spain. Woodside predicts that demand for LNG in the Pacific area will double from about 50m tonnes a year to around 100m tonnes by early next century. However, there is a growing number of suppliers in the region, including Malaysia, Brunei and Indonesia where Bontang, the world's largest LNG plant, is about to undergo

expansion as well. A further difficulty is that the Karratha plant was originally designed with \$25-a-barrel oil in view. The fact that the price is now languishing several dollars below that is putting pressure on the plant's margins, and delicate negotiations are currently proceeding with the Japanese to renegotiate the selling price.

According to Mr Cyril Huijsmans, the plant manager, the company is trying to squeeze \$100m a year in costs out of the operation in order to

The tightness of the margins also means that the plant cannot afford to miss a single shipment, each of which is worth \$10m. So far the regular threeday loading schedule has not

There is a degree of caution, therefore, over talk of adding capacity to the Karratha plant the site was designed to accommodate two further trains. Enlarged capacity would require a second pipeline in from the gasfields and other expensive infrastructure which would boost the total cost close to \$A1.8hm, according to Mr Bill Brehaut, the technical manager.

The project would also have to firm up more reserves, though with an active exploration programme afoot and some promising finds already noted, that may already be

\$16.00-6.05z

+0.12

UK tin mine seeks cash

By Kenneth Gooding, Mining Correspondent

The new owners of South Crofty, the UK's last operating tin mine, are seeking between 22m and £3m from investors to increase output from just over . 2,000 tonnes this year to 2,900

tonnes by the year 2000. The mine has been starved of cash because of the depressed tin price, according to Mr David Williamson, whose consultancy is arranging the fin-

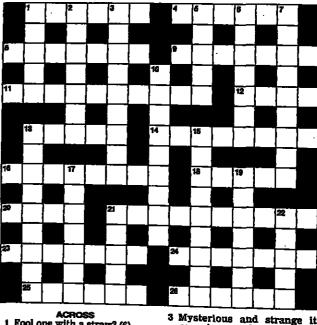
JOTTER PAD

ancing. "Both the shaft system and the mine concentrator are capable of handling up to 40 per cent more throughput if underground development can be accelerated," he suggests.

In August South Crofty raised about £1.3m from 1,700 investors after the UK government and RTZ, the world's biggest mining company, said they would agree to waive loans totalling £30m if the company could raise a minimum of £1m to keep itself going.

CROSSWORD

No.8,620 Set by GRIFFIN



ACROSS
1 Fool one with a straw? (6)
4 Bills I have with a shrub (6) 8 Caught one in shadow here

9 Fool left a tunic to be repaired 11 Fool from northern school loves having a bite outside (10)

10 Loathsome people very likely started on fungus (9) 13 Fool unaffected by weight (9) 12 Fool student, having nothing working (4)
13 Pleasant street, tiny houses

14 Credit ruined once record in it's antiquated (8) 21 Fool in empty canteen is dejected (5) 16 After one pm reversing it's rarely lawful, understood? (8) 18 Shabby Scottish banker races 22 Quits flat and is not the first

in (5) 20 Fool with many to share (4) 21 Lout left party, going back in 23 It's not a new post (7)

Companion in straw hat, not a bad repairer (7) 25 A little number to when snooping (6) 26 Stands around incredible

DOWN 1 Person from Riyadh in Pavar-Where nurse treats with spreading lice? (7)

person to (5) Solution 8,619

came in around midnight (9) 5 Fool close friend with very lit-

Amity is no different from hostility! (9)

tle money (5) 6 Fool cleaner with story (7)

15 That court order is cruel (9)

Stories about child's un

19 Local pilot worried about

COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE 3 mths 1942-3 1962-3 1966 1955-6 1967-8

1959.5-60 1937-8

Total daily Lumover	64,207	
ALUMINIUM ALLA	DY (\$ per torm	e)
Close	1865-70	1897-9
Previous	1870-80	1900-05
High/low		1910/1895
AM Official	1860-5	1898-900
Kerb close		1890-900
Open int.	2,989	
Total daily turnover	797	
E LEAD (\$ per torine	j	
Close	672.5-3.5	690-91
Previous	667.5-8.5	685.S-8.O
High/low		691/885
AM Official Karb close	871-2	688-9 891-2
Open Int.	44.317	991-2
Total delily turnover	5.985	
III NICKEL (\$ per ton		
a ucver to ba ma		
Close	7615-25	7740-45
Previous	7575-85	7700-05
High/low		7760/7680
AM Official	7615-25	7730-40
Kerb close		7755-60
Open Int.	66,765	
Total daily turnover	14,297	
TRN (\$ per tonne)		_
Close	6130-40	6210-20
Previous	6130-40	6220-25
High/low		6240/8210
AM Official	6135-45	6220-25
Mark alook		6240 30

Open Int. Total daily turnover 2,575 III ZINC, special high grade (\$ per t 1155-8 1143-4 1170.5-1.0 High/low AM Official 1153 1184/1187 1152-3 Kerb close Open Int. 1179-60 111,411 Total daily furnove 16,745 E COPPER, grade (S per tonn Close Previous High/low 2802-4 2780-2

236,769

AM Official

Kerb close

Base metals continued ■ LME AM Official £/\$ rate: 1.5825 LME Closing £/\$ rate: 1.5825 Spot: 1.5615 3 miles; 1,5616 6 miles: 1,5606 9 miles: 1,5597

PRECIOUS METALS # LONDON BULLION MARKET (Prices supplied by N M Rothsch 384.60-385.00 384.40 384.30 246.047 245.983 Loco Ldn Mean id Londing Rates (Vs US\$ 6 months 515.00 522.55 630.55 548.45 334.55 339.90 352.55 Gold Coln

ENERGY IF CRUDE OIL IPE BA -0.01

-0.01 +0.04 16.86 39,608 16.72 16,561 1,693 331 813 16.65 6,765 16.67 4,135 16.76 +0.12 16.75 16.67 - 5.276 III GAS OIL IFE (S/IDINI 192.25 +0.75 192.25 151.25 34,040 154.76 +0.50 154.75 153.75 22,447 156.25 +0.50 156.25 156.50 16,761 156.75 +0.50 156.75 196.00 10,461

S price 386-389 2 equiv. 246-250

17.16 17.01 93.459 11.381

Dec Jan Feb Mar Apr May Total

2817-18

Grains and oil seeds WHEAT LCE (£ per tonne)

-0.50 105.75 105.50 -0.50 107.80 107.50 -0.55 109.85 109.40 -0.50 - -318 BARLEY LCE (2 per tonne) Jac Mar May Sep Nov Total 102.75 -0.35 103.00 102.75 104.75 106.95 93.25 94.75 THE POTATOES LCE (E/tonn) 271.5 276.5 283.0 250.0 1906 1925 1829 1733 1510 1633 240 378 1,132 1,069 148 17

SOFTS III COCCOA LCE (PADE Open let 965 16,327 1,132 980 42,188 987 16,015 988 6,843 1008 12,989 1023 10,216 E COFFEE LCE (\$/tonna 2918 157 47 2940 10,524 1,131 2920 9,287 1,313 2906 4,339 464 2896 1,405 219

2896 1,405 2890 2,336

175

407.80 +4.50 408.50 404.50 11,056 402.50 +4.70 403.20 400.00 4 502 ■ COPPE 2750 ■ COFFEE LCE 3000 M COCOA LCE

+4.70 403.30 400.00 +4.40 393.00 389.00 +4.20 363.00 359.00 +4.20 +4.00 20,746 1,129 LONDON TRADED OPTIONS 142 119 99 74 98 127 116 142 170 May 159 188 219 118 98 82 160 150 212 Apr 50

Wool Prices at auctions this week were generally firm, and wool was in sufficiently good demand for clearances to the trade to be good. There was no clear rise in the market, however, and without this incentive business is very quiet. The usual pattern is of better business in November, but this month has been quiet throughout Europe. Order books were filled quite far ahead two or three months ago, also untusually timed, so there is no special analyty about activity at present.

\$16.99-7.01 Brent Bland (Jan) W.T.L (1pm est) \$17.14-7.16 III OIL PRODUCTS NWE \$179-175 \$153-155 \$102-103 \$178-182 OTHER

LONDON SPOT MARKETS

EL CRUDE OIL POS (per barrel/Jen)

Gold (per troy oz) \$
Silver (per troy oz) \$
Pletinum (per troy oz.)
Pallacium (per troy oz.) -0.50 -1.0 +0.15 -1.25 \$183.75 Copper (US prod.) Lead (US prod.) Tin (Kuala Lumpur) 135.0c 40.75c 15.49r 286.6c -3.0 -0.20 -6.0 118.00p 105.88p 78.38p Cattle (live weight)† Sheep (live weight)†4 Pigs (live weight) +0.47° +1.31° +0.56° \$355.7 \$415.0 Lon. day sugar (raw) Lon. day sugar (wte) Unq. 2132.0v 2165.0v Barley (Eng. feed) Meize (US No.3 Yel Rubber (Dec)♥ Rubber (Jan)♥ +1.25 +1.50 89,250 Coconut Oil (Philis \$710.0q -5.0 \$720.00 \$454.0q Copre (Philips) 2167.0

INDICES

Nov 24 2138.3 Nov 23 month ago 2128.8 2104.7 E CRS Futures (3956: 1967=100) Nov 22 month ago 281.15 288.90

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US criticism

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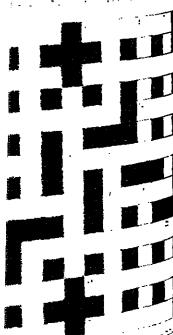
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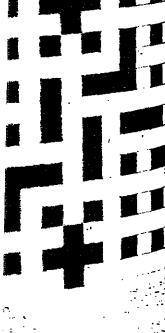
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time seeks cash

ROSSWORD







reply to the Carron display. The LS Trade Report of the Harabe. The Harabe display and the

London was showing ominous signs of running out of steam as the day Wore on. Dragging on sentiment was an underlying worry about Wall Street and the chances of renewed weakness there, plus nagging concerns about Monday's EU vote in the House of Commons which has been turned into a government resignation question by the prime minister. The FT-SE 100 Index, which had fallen 103.5 since the start of the week, moved ahead early in the session before slipping back to close a net 9.1 up at 3,036.6. The second liners, on the other hand, continued

The big sell-off in the UK equiry market was halted yesterday after Wall Street's late recovery over-

night. But a promising rally in

By Stave Thompson

to suffer, with the FT-SR Mid 250 index finally 7.6 lower at 3,481.2, extending the fall over the past four sessions to 94.4, or 2.6 per cent.

The absence of any US influences - the US was closed for the Thanksgiving Day holiday - was welcomed by traders throughout Europe, who said markets needed time to assess the big shift in market sentiment following this week's steep slide on Wall Street

There were renewed worries in the City with the not unexpected news that the Office of Fair Trading decided that Stock Exchange rules allowing marketmakers to delay the reporting of above-average sized trades for 90 minutes, and in some cases for up to five trading days, "restricted or distorted competition to a significant extent".

"The OFT report spells trouble for

the existing system," said one dealer. "The process of change in the way we deal does seem to be speeding up " he added

*

Share prices rally in subdued trading session

Wall Street's recovery from an early 37-point decline to close only three points off and the continued strength of treasury bonds, promoted an early mark-up for leading UK stocks. The FT-SE 100 opened some 10 points higher and gradually improved to a day's peak of 3,044.7, up 17.2. in mid-morning.

Although there was no real selling pressure in London, buying interest simply faded away, with most marketmakers happy to close their books early. Turnover was a subdued 576.9m

shares, with non-Footsie stocks providing around 57 per cent of the total. Customer business on Wednesday, when the market was in freefall, was revealed as reaching £1.5hn. Marketmakers remained

LONDON STOCK EXCHANGE

extremely cautious about short-term trends in the market, with some expressing increasing concern that the recent pressures on Wall Street, stemming from worries about the impact of recent US interest rate increases on corporate profits, could rebuild when US markets reopen today, albeit for a trun-

"If Wall Street begins to wilt, then we are in trouble again," said a senior trader in London. "The feeling is that we will be testing 3,000 on the FT-SE 100 and possibly 2.980 in short order."

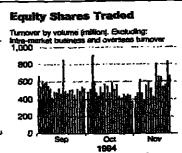
Electricity and water stocks caught the eye as the Labour party threatened windfall profits taxation in its Opposition Budget; and there

have prepared a lesser version of the same for Tuesday's Budget.

The day's big company news items failed to trigger much enthusiasm. Allied Domeco was a sharp faller after releasing slightly disappointing interims, as was Storehousem where the performance of the Mothercare division was said to have disappointed analysts.

Preliminary results from the hugely successly Direct Line telephone insurance company were more than doubled, but they disappointed some of the market's superoptimists. Consequently, Royal Bank of Scotland, Direct Line's parent, attracted keen selling ahead of its preliminary figures scheduled for Thursday; dealers still expect a near 20 per cent increase in the bank's dividend.





R Key Indicators

Health Care Banks

Oil, integrated .





Worst performing sectors Water

Budget fears hit utilities

Shares in the regional electricity companies (recs) fell sharply after the Labour party's shadow chancellor reiterated plans for a tax on windfall gains arising from the sale of the National Grid.

Sentiment was further hit by speculation that the government might actually introduce a watered down version of the tax in the Budget, although

With Wall Street out of action

for Thanksqiving, stock index

futures drifted for most of the

higher in low trading volume,

IN FT-SE 100 INDEX FUTURES (LIFFE) 525 per full index point

FT-SE MID 250 INDEX FUTURES (LEFFE) \$10 per full Index point

IN FT-SE MID 250 INDEX PUTURES (OMLX) \$10 per full index point

FT-SE 100 INDEX OPTION (LIFFE) (3038) £10 per full Index point

2875 2825 2875 3025 3075 3125 3175 3225 173 14½ 132½ 24 98½ 37½ 67 58 44 85 28½ 117 14 154½ 8½ 198½ 289½ 35 164 48 131½ 85 108½ 86½ 78½ 112 57½ 139½ 41 173 39½ 21½ 182 55 125 98½ 78 148 452 21½ 194 73 134 111 87 182 22½ 225 23½ 283½ 98½ 180½ 137 132 185 92 242

1763.25

1733.42

1842.58 1021.99 1823.80

2242.70

2787,59

2725.56 2179.79 2732.30

2313.89 1586.19 3078.93 3720.58

2843.13

1251.31

2334.07

1925.36 1779.76

1630.37

2848.85 1210.46

2312.86 2788.99 1844.27 1404.36

2694.45

■ EURO STYLE FT-SE 100 MOEX OPTION (LIFFE) \$10 per full index point

IN EURO STYLE FT-SE MED 250 INDEX OPTION (OMLX) \$10 per full index point

FT - SE Actuaries Share Indices

3480.0 -6.0 3517.0 -5.5

Open Sett price Change

3034.D 3048.5

3,465.0

session, moving modestly

3038.0

Dec Mar

Calls 4.815 Pale 4.641

FT-SE 100 FT-SE Mid 250 FT-SE Mid 250 ex law Trust

FT-SE SmallCap FT-SE SmallCap ex Inv Trusts FT-SE-A ALL-SHARE

10 NEWERAL EXTRACTION(18)
12 Extractive Industries(4)
15 Oil, Integrated(3)
16 Oil Exploration & Prod(11)

20 GEN MANUFACTURERS(287) 21 Building & Construction(33) 22 Building Monte & Merchs(32) 23 Chemicals(23)

Printing, Paper & Pckg(26) Textiles & Apparet(20)

30 CONSUMER GOODS(97) 31 Braweries(17)

33 Food Manufacturers(23)
34 Household Goods(13)
36 Health Care(21)
37 Pharmaceuticals(12)
38 Tobacco(1)

40 SERVICES(218)
41 Distributors(30)
42 Leisure & Hobsis(25)
43 Media(39)
44 Retailers, Food(16)
45 Retailers, General(45)
48 Support Services(41)
48 Terscrift(6)

51 Other Services & Bu

68 NON-FINANCIALS(637)

70 FINANCIALS(104)

70 Hands(10)
71 Banks(10)
73 Insurance(17)
74 Life Assurance(6)
75 Merchant Benks(6)
77 Other Financial(24)
79 Property(41)

80 INVESTMENT TRUSTS(124)

969.6 3045.4 1810.1 2879.7

89 FT-SE-A ALL-SHARE(885)

60 UTILITIES(36) 62 Sectricity(17) 84 Ges Distribution

68. Water(13)

31 Brewerles(17) 32 Spirits, Wines & Cidens(10) 33 Food Manufacturers(23)

FT-SE Actuaries All-Share

EQUITY FUTURES AND OPTIONS TRADING

High

+10.0 3056.0 3026.0 +8.5 3067.5 3047.0 +10.0 3084.0 3084.0

House of Commons on UK contributions to the EU budget were said to have been a more important factor.

However, strategists also pointed out that part of the slide could be attributed to profit-taking after the recent strong performance of the sector. One trader simply said he was "squaring the books" in calling the sector lower. The day's main casualties

included East Midlands, down 27 at 734p, Midlands, which also lost 27, at 740p, South Wales, 34 lighter at 760p. Southern, 21 off at 765p, and South West, which surren-

Activity dwindled to nominal

contracts contrasting starkly

with the near 20,000 notched

writes Jeffrey Brown.

levels, with lust 7.015

Low

3,485.0 3,465.0 267

Day's Nov 24 chge% Nov 23 Nov 22 Nov 21

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+0.1 1840.08 1876.86 1897.49 1899.10

-0.1 1840.08 1876.86 1897.49 1899.10
+0.2 1019.95 1033.51 1041.03 1198.79
-1822.97 1855.62 1890.08 1952.00
+0.4 2233.10 2277.84 2303.76 2137.00
-0.2 1732.77 1777.06 1805.54 1853.40
+0.2 1830.18 1872.55 1898.07 2053.30
+0.3 1797.70 1820.19 1832.54 1881.90
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+0.1 2795.51 2864.15 2870.44 2457.30

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2724.55 2758.30 2781.00 2729.80 -0.7 2194.96 2208.84 2221.01 2038.40 -0.8 2754.83 2782.43 2804.77 2677.80 +0.3 2253.50 2278.00 2311.42 2267.70 -0.1 2318.01 2353.70 2370.54 2583.80 +0.9 1577.32 1583.83 1590.80 1676.90

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+0.1 1510.59 1523.83 1527.47 1581.80 +0.7 2227.98 2262.82 2286.90 2342.30 +0.2 1248.96 1261.34 1268.51 1163.50

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10,00 11.00 12.06 13.00 14.06 15.00 3037.8 3037.7 3038.8 3043.2 3042.9 3040.1 3039.0 3040.2 3038.3 3044.7 3034.7 3039.2 3495.0 3494.4 3495.0 3494.3 3495.6 3497.3 3495.0 3497.3 3497.0 34

970.8 970.6 971.3 989.9 988.3 968.0 989.3 988.7 988.3 986.7 3042.8 3041.7 3054.3 3049.3 3048.3 3047.9 3047.2 3047.2 3047.2 3048.3 3040.7 1812.1 1812.2 1808.0 1811.1 1810.4 1802.9 1791.9 1776.3 1778.8 1808.3 2876.0 2873.2 2881.8 2891.5 2887.0 2887.0 2893.0 2884.4 2884.8 2857.7

political jitters ahead of next dered 31 at 732p.

Monday's crucial vote in the Mr Doug Falconer at Yamaichi said that as a result of the statement from Labour "it is extremely likely electricity companies will feel under pressure to announce special dividends sooner rather than later". He remains positive on the sector, with Southern among his favoured stocks.

RBoS concern

Percention that the insurance arm of Royal Bank of Scotland was not a one-way bet sent a shiver through the Scottish clearer's shares ahead of the bank's preliminary figures, expected next Thursday.

up in the previous session

contract was 3,034 at the

close of pit trading, clawing

back nine points of the 115

cash market of around 10

points through most of the

the official 4.10pm close

points under fair value.

Traders were mostly

performance. Many had

disappointed by the day's

expected the future to show

more determined recovery

given Wall Street's relatively

for breath after the previous

January puts. Total volume was 26,574 lots, down from

accounted for just over 11,000 iots. Eastern Electricity was the busiest stock option, with 1,600 contracts dealt.

16.31 116.23 1154.20

20.38 122.22 1304.78 18.98 127.35 1303.22 17.08 57.25 1185.17 24.96 52.08 1374.16 22.76 53.95 1355.18 17.48 55.91 1194.57

5.33 22.67 70.99 944.12 5.49 24.00 38.57 805.71 6.36 22.60 70.57 865.56 4.69 26.58 88.87 99.60 6.84 17.43 61.88 899.40 5.49 21.39 57.89 1037.61 1.50 80.007 92.54 1125.20 5.56 20.95 81.25 1101.12 8.91 17.76 63.23 891.25

15,70 112,89 944,08 15,15 61,47 976,65

16.27 102.20 919.96 15.19 94.55 956.07 15.37 89.98 837.95 41.48 49.70 924.98 16.53 133.07 987.04

11.62 217,07 848.69

1,62 217,07 848,69 6.68 18,08 56,80 938,92 7,30 16,20 89,19 881,79 528 22,18 57,69 1017,72 528 22,03 70,14 989,50 9,20 13,43 58,44 1045,64 7,16 17,43 52,76 869,20 6,51 18,09 38,43 923,58 6,29 18,74 67,01 884,38

3,19 47.00 28.63 1077.42

12.73 90.84 856.17 11.49 116.39 858.52 11.30 81.95 838.15

securities house pushed through a record 20,000

and Euro FT-SE trading

4.23 3.52 3.78 4.09 3.38 3.59 4.04

4.19

4.19 3.88 4.09 4.20 5.30 4.12 3.35 4.35 3.12 4.32

4.42 4.36 4.11 4.36 3.95 3.23 4.38 5.83

3.30 3.75 3.43 2.45 3.75 3.35 2.81 3.79

4.43

4.51 9,10 4.24 9,96 5.61 10,09 5.53 8,06

+0.1 1629.14 1655.10 1672.56 1834.89 4.02 6.68 18.26 59.74 1158.74

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7.39 7.97 7.07 7.80 7.84 3.39 7.00

Dey's Year Div. Earn P/E Xd adj. Total Nov 24 chge% Nov 23 Nov 22 Nov 21 ago yield% yield% rasio, yid Return

7.25 5.92 6.41 6.94 5.06 5.62 6.81

neutral close on Wednesday.

Traded options also paused

day's excitement when a major

December had swung to a

two-point discount, or nine

session, but in the final hour

lost in the previous three days.

There was a premium to the

on Wall Street.

(APT)

Est. vol. Open int.

7756 52283

1181

following Tuesday's big sell-off

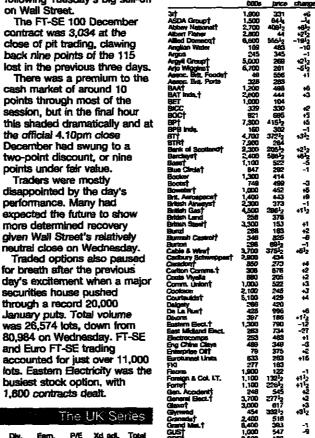
The FT-SE 100 December

However, some analysts claimed that their rivals had "over-egged" their expectations for Direct Line's growth pros-pects, and the sell-off in RBoS, which fell 171/2 to 425p, was merely the reflection of a return to reality. The insurance team at Smith New Court said that although Direct Line was still a "high growth com-pany that benefits from higher margins than anyone else". banking specialists might not have appreciated that the pressures on private car and household insurance were not going

to go away. NatWest Securities cut its forecast for the year to September 1995 by £20m to £140m and

TRADING VOLUME

Major Stocks Yesterday Vol. Closing Day's 000s price change



おおなしなってならのあいとしまこともしなこともしないないとなったしこのしたかなこれを

+0.6 2137.38 2174.63 2211.52 2289.20 4.51 3.10 12.73 90.84 556.52 40.9 2822.22 2870.52 2942.61 2460.40 4.24 9.86 11.49 116.39 856.52 40.5 7204.74 1230.31 1245.16 1403.60 5.61 10.09 11.30 61.95 836.15 40.3 2317.97 2359.68 2380.03 2805.90 5.53 80.6 15.13 127.82 895.10 40.3 2780.69 2856.12 2866.02 2998.20 3.73 10.29 11.25 97.76 845.24 40.3 2840.28 1876.83 1884.23 1892.80 3.98 8.58 13.98 67.63 991.40 40.2 1401.56 1418.34 1418.42 1701.60 4.36 4.62 27.14 46.97 806.33

+12 -1 -1 -1 -5 -1

would stop growing by 1996. Nevertheless, broker Credit Lyonnais Laing is confident that the Scottish clearer will achieve profits of £551m and a dividend of 13.5p - top of the range estimates - and was using yesterday's weakness as a buying opportunity. The two-way pull on the stock prompted exceptionally high turnover of 7.6m shares

S.G. Warburg was said to be

arguing that the company

B&B activity

Turnover in London was inflated late in the day by a spate of very large deals believed to represent tax-related activity ahead of the Budget. Transport group NFC gained a penny at 172p in numover of 22m. Volume in Reuters was boosted by a block of 8.9m shares placed at 470p one minute before the close of trading. The underlying shares

closed 3 up at 470p.
Tightly traded Smith & Nephew rose 4 to 151p, one of the best Footsie performances. Shortly before the close, large blocks of shares were placed, sending turnover to 6.7m. Engineering shares had a

mostly negative day, overshad owed by profit-taking and mixed results. Precious metals group Johnson Matthey was a clear victim of the former, closing 7 lower at 550p, having jumped to 561p immediately after strong interims.

The results were ahead of analysts' expectations and so was the 4.2p interim dividend.

NEW HIGHS AND LOWS FOR 1994

NEW INCHS [16]. GILTS (1) DISTRIBUTORS (1) Middleson ENGINEERING (1) LINCE, EXTRACTIVE CHURCHENNIC (1) LINES, EXTRACTIVE INDS
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INVESTMENT COMPANIES (1) Manufast Fd.
MEDIA (1) Electr. OIL EXPLORATION &
PROO (1) Crisader. OTHER SERVS & BUSMS
(2) Bettam. Greenwist, SPRETTS, WHISE &
CROSTS (1) Macdonald Morton & SUPPORT
SERVS (1) Business Post, TEXTRLES &
APPAREL (1) Chamberton Props.
ANEW LOWS (108).
BANKS (1) Fost Not France 7pc Pt. Building
& CASTRIN (4) CALA. Eve. Proving. Regard.
BLDg MATLS & MCOTTS (1) Augient.
CHEMICALS (1) Yorkstein. DISTREBUTORS (4)
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DIVERSIFIED BIOLS (7) BTR, Do. Wirs 1995/95,
Do. Wirs 1995/95, Do. Wirs 1997, Do. Wirs

Divisional States of Sir. Lo. was 1997, Do. Was 1998, Saveley Ind., Super Was, BLECTRING & BLECT EOUP #9 Bourdrope, Chloride, Soundrass, TOS Catales, Telemetre, ENGINEETHING (2) Bloom L/J. November, ENGINEETHING (2) Bloom L/J. November, ENGINEETHING (2) Bloom L/J. November, ENGINEETHING (3) Bloom L/J. November, ENGINEETHING (4) Bloom

EXTRACTIVE NEDS (5) FOOD MANUF (5)
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(2) SIGTACE INT. UNIVERSITIEST IN LINEARY (1) OTHER
(2) SIGTACE INT. UNIVERSITIEST IN LINEARY
(2) SIGTACE IN COMMITTEE (3) ASPA
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AIPORTS, MONCHON OVERNIN INTO, PRIMITELS (3) ASPA
AIPORTS, MONCHON OVERNIN INTO, PRIMITELS (3) ASPA
AIPORTS, SIGNANICAL (3) GOVER & CO., MF.
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Serl, PROPERTY (12) Britay, Brit Land & Co.
Dasgan, Development Saca, PSTI, Peol, Prior,
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RETAILERS, GENERAL (2) Kleenersh, Liberty,
STAPPORT SERNS (3) Johnson Clearers, Oxford

Molecular, Superscape VR, TELECOMMUNICATIONS (1) Hippon T & T, TEXTILES & APPAREL (4) Lumbert H PEX, Readicus, SCET, TRAMS/PORT (1) Und Cerners, WATER (1) South West, AMERICANS (4) Bestiehem Steel, Honeywell, Custer Osta, Tenneco, Canadianis (1) American Berlick Res.

SUPPORT SERVS (5) Johnson Cleaners, Oxford

BZW upgraded its full-year profits estimate, adding an extra £5m at £95m, where the propective p/e of 16.5 is what the investment bankers feel is a "fully justified" 20 per cent premium to the market.

Energy engineer Babcock International, which has been bumping along within a whisker of its low for the year all this week, barely blinked when the interim results weighed in woefully short of brokers' estimates, closing marginally easier at 26%p in turnover of

400

+0.9

+0.8

less than 1m shares. Analysts have been progressively lowering their sights on Babcock's earnings since late summer and they were again hard at it yesterday. BZW reduced its full-year estimate from £19m to £13m - a figure which compares starkly with the £56m Babcock notched up

in 1991-92. A boardroom shake-up and a warning about full-year losses pushed precision engineer J. Billam down to 115p at one point during the day but the shares closed 19 down at 123p. High street retailer WH

Smith Group fell 141/2 to 4471/2p, after Cazenove, the company's broker cut current year profit estimates. The House was said to have reduced profit expectations by £7m to £138m and to have cited a lower than anticipated pension credit and worries about trading during the upcoming Christmas trading SEASOD.

Those concerns about Christmas period trading were also heard around Storehouse which pleased the market with its full year results. Traders also said the figures had already been discounted and the shares ended the day 5 lower at 214p.

Sears managed to resist the poor sentiment surrounding christmas trading and the shares hardened 3 to 106%p

after heavy trading of 13m. The reduction of profit estimates by several brokers hit shares in Allied Domeso after the group posted disappointing

interim figures. Profits rose from £266m to £310m but fell short of market expectations and analysts were particularly disappointed by what one called the "flat trading performance".

It was the second time this week that brokers had cut profits forecasts and the shares tumbled 19 to 555%p, after heavy trading of 6.6m. BZW reduced its 12 months forecast by £8m to £714m while Nat-West Securities by £28m to also arrive at a similar figure of £714m.

The poor sentiment in Allied was said to have spread to several other stocks in the sector and Bass eased 5 to 522p, while Whithread fell 81/2 to 5381/4p.

BT added 31/4 to 3721/sp helped by an upbeat presentation to analysis by the group's Cell-net, mobile phone joint venture. Good increases in usage was the main thrust of Cellnet's message.

Manchester United's virtual elimination from the European Champions Cup competition saw the shares slide 14 to 625p. News that the parent of the Telegraph had been buying back shares in the newspaper helped shares rise 8 to 354p.

MARKET REPORTERS: Peter John, Joel Kibazo, Jeffrey Brown.

QUITIES

		LONDON	E
LIFF	E EQUITY OPTIONS		RiS
	Calls Pubs	Calls Pulls	Britis Other
Option	Jan Apr Jul Jan Apr Jul Option	Feb May Ang Feb May Aug	Mine
Alied December 1	550 19 32 38% 16 23 35% Hanson 800 3% 13% 18 52% 55% 67 (*227 \	220 131/2 161/2 19 61/2 11 143/ 240 5 8 101/2 181/2 221/2 26	Gene
(*556) Angyit	800 3½ 13½ 18 52½ 55½ 67 (*227) 280 14 23½ 29 7½ 13½ 19 Lasmo	140 12 16% 19% 5% 8 8%	Cons Servi
(*269.)	280 5 14 19 184 24 304 (*145.)	160 3% 7% 10% 17 19% 20	Utiliti
ASDA (*65)	60 61% 9 10 11% 31% 43% Lucas ind 70 11% 4 5 7 81% 9 (*200)	5 200 131/2 171/2 23 9 131/2 16 220 51/2 9 141/2 22 25 271/2	Finac
•	D > 0	600 37% 49 88 16% 33% 40	Othe
Brit Airways (*373)	389 22 34 41 19 17 24% (*E14)	650 14% 28 37% 44% 62 58%	Total
See Bone A		180 8 14 16% 7% 9% 12 200 2% 5 8% 21% 22% 24%	Deta !
(*422)	400 5 14 21 12 4019 4519 52 Production	300 21½ 28 29¼ 7½ 15 18	
Boots (*498.)	460 46 67% 64 3 7 12% (*310) 500 18% 31% 39% 15 21 28 (*310)	330 714 1114 18 24 3314 3514	TR/
	RTZ	800 54% 56 79% 15 31 37%	First
82 (*15)	396 32% 46 47 4 10% (4% (*\$25) 420 12 22% 30 14% 23 27% Radiand	650 27 48 54 35% 56% 62% 450 27 35% 40 16% 32 36%	Last
British Steel	140 16 20% 24 2 4% 6% (464)	500 18% 18% 28% 40% 58 81%	Calls
(*153 j	160 44 84 13h 10k 13 16 Royal had	280 2014 2814 31 13 1914 22 300 1114 18 2214 24 31 33	Tullo
Bass (*522.)	500 27% 35% 44 13 20% 27% (*284 i 550 5% 14 22 48 50% 58 Tesso	240 14 20 21% 7% 14% 17	Midd
	(*242.)	260 5% 19% 13 20 25 28%	
Cable & Wire (*375.)	380 20% 38% 46% 9% 17 22 Variations	183 17 5	LO
Courtealds	420 20% 32 40 12 19 27 Williams	200 8 13% 17% 13 16% 19% 330 25% 33% 36% 5% 13% 15	Isaue orice
(*429)	460 6 16 2234 34 423 51 6 160 4	360 9½ 17% 21% 19% 28 30	P
Comer Union (*521.)	493 38 45% - 6 19 - Option	Jeen Aper Jeel Jeen Aper Jeel	
•	RAA	475 30% 42% - 4% 9% -	
(752)	750 29 41½ 53½ 19½ 40 48 (*497) 500 10 21 33 52½ 72 79 7497 1	500 15 27 34% 14 19% 25	15
Kinglisher	460 22% 35% 41 14 22% 32 (A79.)	7 450 31 % 45% 52% 7 13 25 500 10% 23 32 25 32 44	10
(T462)	500 7 1874 23% 40 46 56 Option	Dec Mar Jun Dec Mar Jun	
Land Secur	550 4619 554 63 24 7 15 Anthey Not		28
(*S96.) Mantes & S	600 13 26 33 20 25 38½ F409)	420 7 18 24 1614 3014 37	14
(*404.)	420 7% 18% 24 20% 24 32 (30)	30 2 31/2 41/2 13/3 4 35 3/2 13/2 21/3 5 61/2 7	
Halylest	500 2432 38 40 1372 31 37 Bardans	550 4217 58 84 3 15 211/2	10 10
(°506)	550 6 151/ 25 48 63 67 (*587)	600 10% 28 37% 21% 38% 46	10
Sainsbory	396 24% 37% 44 8 14% 21% Blue Circle 420 9% 21% 28% 22 29% 36% (*292)	280 17 27 31 % 5 10 17 300 6% 16 21 % 12% 19% 27	18
(*404) Shell Torres	420 91; 211; 28; 22 29; 36; (*252) 650 53 61; 87; 3 12; 18 British Ga		21:
(*695 i	700 1815 2815 37 1815 34 38 (*297)	300 6 15½ 22 B 14 22	121
Storchouse	200 18% 21% 25% 4 6 9 Drams 220 5% 11 15 12% 15 19 (*185)	188 181: 161: 22 41: 91: 141: 200 21: 8 13 161: 201: 25	11: 17:
(*214)	Limited in the state of the sta	160 12 16 19% 1% 5 8%	10
Tradalgar etan	70 9% 11% 14 1% 3 4 Mandown 80 3% 6 8% 5% 7% 8% [*169]	180 2 B 896 116 145 206	
(*78.) Undever	T100 36 54% 68 22 42% 54 Lonno	140 151/2 19 23 1 5 7	
(*1102)	1150 15 32 48 52% 72% 83% (*153)	160 4 9 13 9% 14 16% 460 35 47% 53 3 11% 19%	RK
Zemeca (*845.)	800 60 73% 83% 7% 24 31 Nat Powe 850 27% 43% 56 24% 47 54 (*494.)	r 460 35 47% 59 3 11% 19% 500 B 24% 37 18% 28 38	İSSUE
Opeion	Feb May Aug Feb May Aug Scot Powe	= =	price
Brand Mat	390 20 27 3314 171/2 23 28 (*347)	360 7 15 26% 18 29 34	<u> </u>
(*393) Ladbroke	420 8 15 21% 38 41% 46 Seats 140 21 24 27 2% 6% 7% (*105.)	100 7 10 12 1 34 6 110 11: 5 7 6 84 11	77 310
(°156)	160 9 13 1616 10 16 1616 Forte	220 199: 18 23 4 8 14	295
	300 25% 32% 36% 5 13% 16% (*225) 330 10 17 22 19 30 33 Tarmac	240 2 9 14 15% 19 25	27 37
(*317) Option	Dec Mar Jun Dec Mar Jun 123;	120 7 13 16 3½ 7½ 10½ 130 2½ 8½ 11½ 9 12½ 16	85
Fisons	120 7 13 17 5th 9th 12 Thorn 5ta	950 35% 54 77% 11% 23% 34%	285
(*121)	130 3 9 13 11 15 17½ (7972.) TSB	1000 5% 25% 60 40 49% 59% 200 20 24 27% % 5% 8%	
Oction	Feb May Aug Feb May Aug (*218)	220 B 12 16 8% 15 18	FIN
Brit Asso	409 48% SB - 11 20% - Tornions	220 7 14 29% 5% 11% 15%	
(*441 j	448 28 38 - 27% 39 - (**27)	240 1 634 12 19 24 27 650 324 55h; 71 12h; 29h; 44	Ordin
BAT inds (*442)	460 18 23 27% 28 42 48 (*666)	700 9 32 47% 40% 56 71	Ord.
	Option	Jan Apr Jul Jan Apr Jul	Earn. P/E n
BTR (*284)	280 18 22 27 9 167 19 Gland 300 89: 14 189: 20% 29 30% (\$16.)	600 38% 51% 65 15% 31 39%	P/E n
Best Telecom	360 23% 29 33% 10 13% 20% LCCC 76 ch	650 13½ 29 42 43 58½ 68½ 700 41 58 88¾ 18½ 43 52	For 1
(*372) Cadoury Sca	390 10 15 1914 28 300 38 (716)	750 18 34% 47% 45 72 B1	
(*435)	460 91/1 18 23 29 40"4 43" (470)	460 25 36 46 11 22% 27% 500 B 18% 28 34% 44% 49%	Ordin
Eastern Geo	Orabota	Feb May Aug Feb May Aug	Ope
(790)	800 34% St 65 48% 54 75% Rolls-Royce		233
Guinnets (°456)	420 44% 52 55% 2% 10 13 C178 1 480 17% 26% 32 14 26% 30 - Undertoo	180 18 14 18 10 15 17	
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e Anglores Indices							
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North America (11)	1449.07			1511.76	1781.69	0.92	2039.65 1468.1
Copyright, The Financial Figures in brackets show	Times Limes number of	ed 199 compa	4. spea. Bas	e US Do	dars. Box	so Votues: 10	000.00 31/12/92.

SES AND FALLS YESTERDAY

Data based on those compenies leted on the London Share Ser TRADITIONAL OPTIONS	rice.		
Totals	896	353	1528
Others ,	64	20	31
Investment Trusts	125	25	315
Fnencials ,	106	51	205
Utilities ,	8	24	11
Services	104	57	331
Consumer Goods	42	35	110
General Manufacturers	131	100	398
Mineral Extraction	80	33	83
Other Pued Interest	3	D	77

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150	F.P.	78.1	149	14512	Ashbourne	14512		WN3.0	3.1	2.6	13.4
100	F.P.	66.8	93	85 ¹ 2	B2W Commodities	851 ₂		_	-		-
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-	F.P.	46.4	104	65	√Calkana	88	-1	-	-	-	-
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	F.P.	63.5			SeaPerfect	129		_	_	-	-
	F.P.				TLG	125	+1	WN3.5	2.0	3.5	17.9
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295	NH	5/1	BOpm		Lard	35pm	ትራራ
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85	NB	23/12	15pm	6pm	Pressac	6pm	
285	Na	6/1	57 ¹ 2Pm	40pm	Seton Health.	40pm	-9

LANCIAL TIMES EQUITY INDICES Nov 24 Nov 23 Nov 22 Nov 21 Nov 16 Yr ago Tigh 2326.9 2323.8 2368.1 2399.8 2407.0 2355.2 2713.8 2240.5 4.48 4.49 4.39 4.33 4.32 3.98 4.51 3.43 6.60 6.81 6.44 6.35 6.33 4.56 6.81 3.43 17.47 17.45 17.23 18.18 18.24 27.54 33.43 18.84 nary Share div. yield . yid. % full

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2330.5 2	330.8	2330.6	2330.5	2333.3	2330.8	2330.2	2331.6	2329.3	2334,5	2326.9
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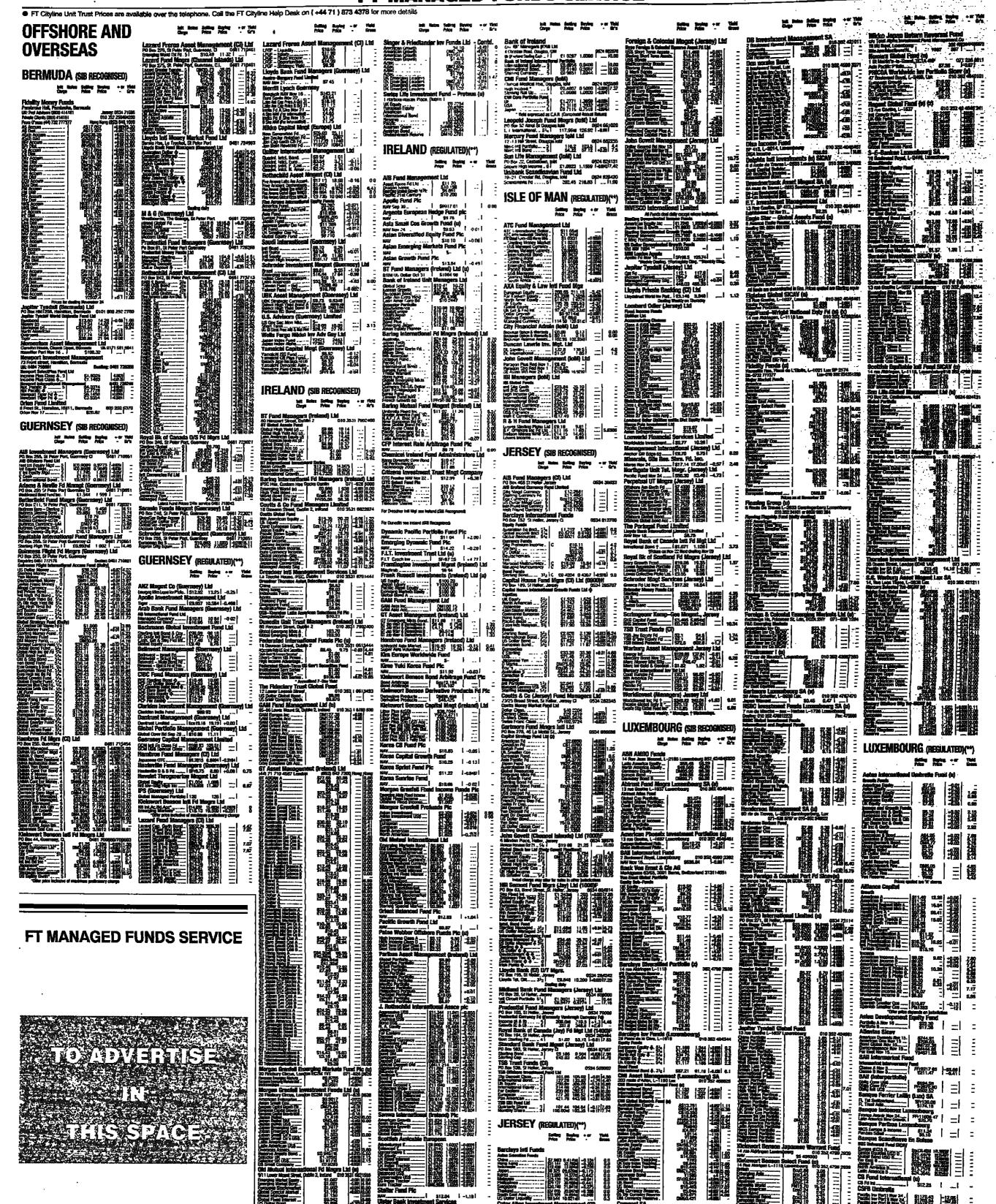
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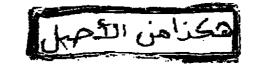
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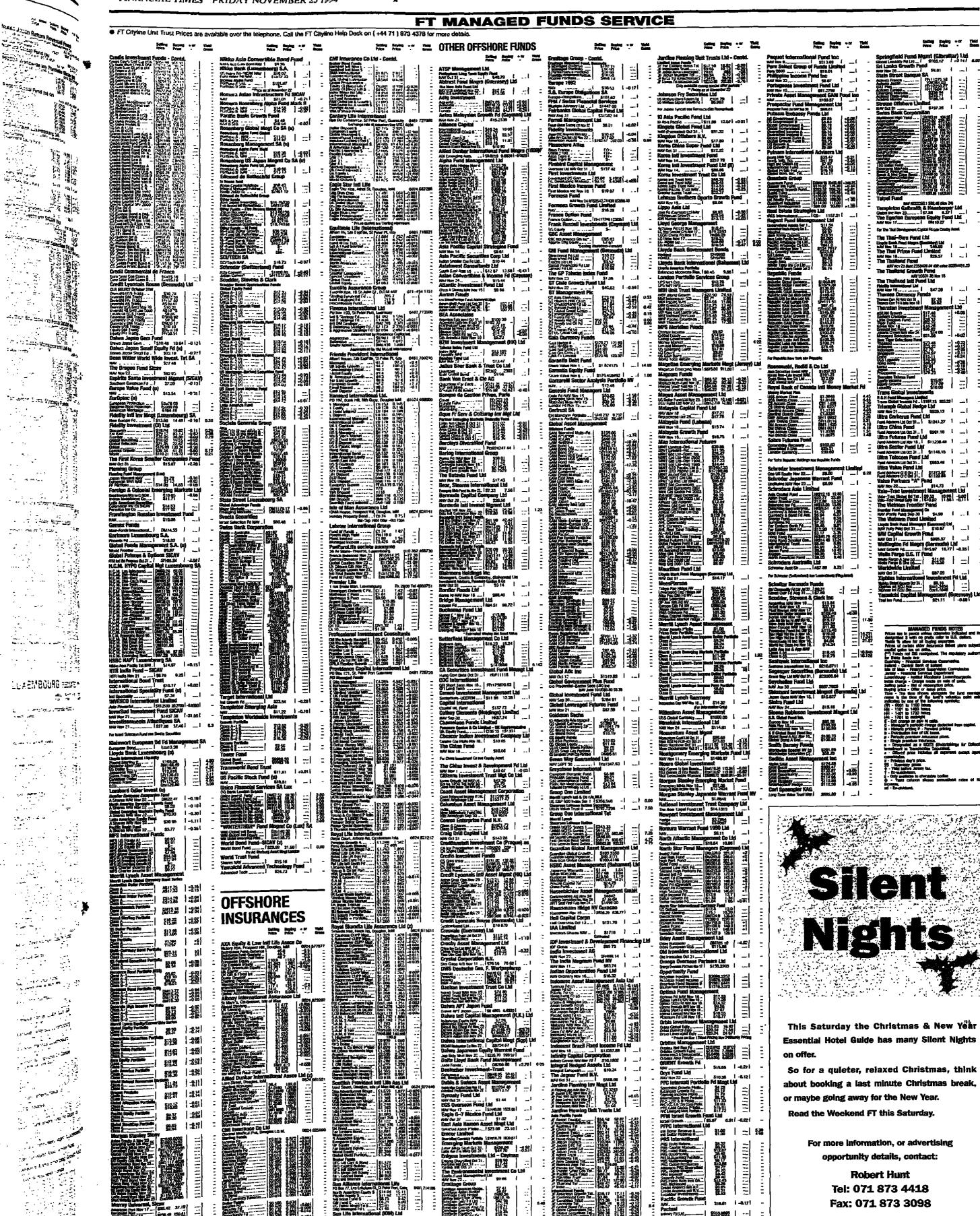
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CURRENCIES AND MONEY

MARKETS REPORT

UK political woes cause sterling to weaken

exchanges yesterday amid talk of the government resigning if it was defeated next week in legislation over Europe, writes Philip Gawith.

Mr John Major, the prime minister, confirmed that he would ask the Queen to dissolve parliament if the government lost a vote on the European Union budget.

The pound finished half a pfennig lower in London, at DM2.4339, from DM2.4394. Against the dollar, it closed at \$1.5621 from \$1.5701.

Although sterling was the issue on the minds of traders, the level of market activity was low. With the US market closed for Thanksgiving, many investors took to the sidelines. 'People don't want to do any-thing until we get full liquidity back on Monday," said Mr Adrian Cunningham, senior international economist at UBS in London. For this reason. trading is expected to be quiet

unchanged against the D-Mark els fo at L1,034, but sentiment year." remains nervous amid ongoing uncertainty about the political longevity of prime minister Mr Silvio Berlusconi and his gov-

With Wall Street closed. there was little impetus for the dollar, which traded sideways to close at DM1.5582, from DM1.5537, and Y98.435 from

■ With little market activity to comment on, it was no surprise that analysts resorted to outdoing each other with Thanksgiving metaphors. Thus Swiss Bank advised its clients: "Better give some of that turkey to the dollar as it is going

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Sterling came under some again today. to need every ounce or pressure on the foreign Elsewhere, the lira was strength to stay at current levto need every ounce of Sterling els for the remainder of this

> In fact, the dollar has been quite well supported in recent days, bolstered by the good performance of US treasuries. and lingering speculation about the possibility of a German rate cut.

> Yesterday, however, was not the day for lower interest rates. The Bundesbank council wasted little time in deciding to leave interest rates unchanged - the repo rate at 4.85 per cent, the discount rate at 4.5 per cent, and the Lombard rate at 6 per cent.

> There had been little expectation of a move in official rates, but some speculation about a return to a variable rate repo. Mr Julian Jessop. international economist at Midland Global Markets, said one reason why the Bundes-bank avoided this route was that the objective would be to let the repo rate fall ahead of a

Against the dollar (\$ per 5) 1.66 -- -- -- -1.60 - -1.56

cut in the discount rate. At the end of the month, however, when banks need to meet reserve requirements, there is a risk of the repo rate being bid up by an accident of

liquidity.

Also, "the Bundesbank would only ease rates if it were confident that the bond market would benefit," said Mr Jessop. Given continuing uncertainty

about fiscal policy and next vear's pay rises, he said any sign of weakness would not be well received.

■ The next few days are potentially turbulent ones for sterling. Monday sees the crucial vote on EU contributions. Tuesday is Budget day and Wednesday is the deadline for any challenge this year to prime minister John Major as party leader.

Mr Avinash Persaud, head of currency strategy at JP Morgan in London, commented: The weakness of sterling is limited at current levels. Once the Wednesday deadline is out of the way, sterling will have a firm foundation for some future strength."

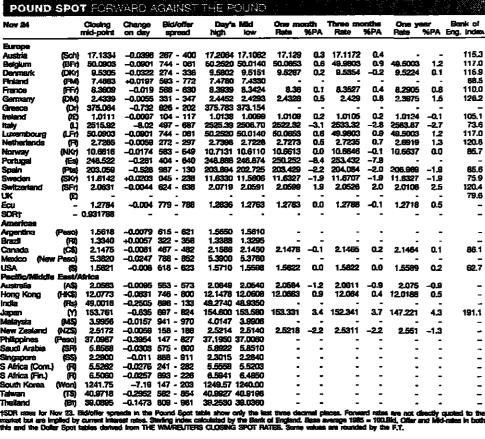
Mr Persaud said this consisted of the unusual nature of the UK economic recovery: very low core inflation, combined with a pre-emptive rise in interest rates; and strong economic growth, alongside an improving current account.

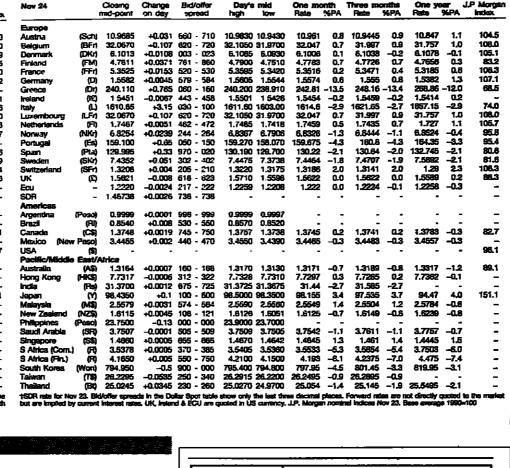
Despite short term difficulties over the EU bill, Mr Persaud said it was arguable that political risk in the UK had actually fallen. "Even though there is a significant chance of this government being defeated at the next election, the opposition does not appear to be offering a very different stance in terms of monetary or

vided UK money markets with assistance, after forecasting a £650m shortage. Overnight money traded between 4% and 7 per cent. Three month LIBOR

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-	Yen Asian SSing Short team nature as THERESE BROOM Op. Dec 94	24, -2 ¹ 2 to call for th ITH PURC Sen Set .40 - 9	4 - 3 IN US Dol R FUTU I price 4.39	in and Ye rest (MA Change	l _g - 4 n, others: 7(F) Paris High 94,40	4% - 4% two days' r interberal Low 94.37	office. Cifered rate Est. vol. 13,571	Open Int. 89,330		
-	Yen Asian SSing Short lean noise as Thirties INON Or Dec 94 Mar 94	25, - 25 e call for th TTH PERCO Sen Set .40 9 .13 9	4 - 3 m US Dol R FUTUI 1 price 4.39 4.15	in and Ye rand Ye rand (MA Change +0.03	lg - 4 n, others: 7(F) Paris High 94,40 94.16	416 - 416 two days'r Interburk Low 94.37 94.06	-4½ - 4½ pilcs. offered rate Est. vol 13,571 22,621	Open Int.		
-	Yen Asian SSing Short term rates at THIREE MON Or Dec 94 Mar 94 Jun 93	25, - 25 e call for th TTH PERCO Den Set .40 - 9 .13 9	4 - 3 n US Dol R FUTUI t price 4.39 4.15 3.74	in and Ye rest (MA Change	l _g - 4 n, others: 7(F) Paris High 94,40	416 - 416 two days r Interbers Low 94.37 94.05 93.67	-4½ -4½ offered rate Est. vol 13,671 22,621 5,429	Open Int. 89,330 48,365		
-	Yen Asian SSing Short term rates at THREE MON Or Dec 94 Mar 94 Jun 93 Sep 93	24, - 2 ¹ 2 ne call for th FTH PINO Sen Set .40 9 .13 9 .68 9	4 - 3 m US Doi R FUTU t price 4.39 4.15 3.74 3.39	17, 4 hr and Ye hr and Ye	I _s - 4 n, others: TIF) Paris High 94.40 94.16 93.76 93.41	4½ - 4½ two days* r interbend 1.cm 94.37 94.05 93.67	-4½ 4% offered rate Eat. vol 13,671 22,621 5,429 2,843	Open int. 89,330 46,355 33,802		
	Yen Asian SSog Short teen sates at THEREE BLOOK Op Dec 94 Mar 94 Jun 93 Sep 93	24, - 2 ¹ 2 e call for th FTH PERO pen Set 40 9 .13 9 .88 9 .34 9	4 - 3 m US Doi R FUTUI 1 price 4.39 4.15 3.74 3.39	+0.03 +0.05 +0.05 +0.05 +0.05	I _g - 4 n, others: (IF) Paris High 94.40 94.16 93.76 93.41	4½ - 4½ two days* r knterburk 94.31 94.05 93.61 93.33 ints of 100	-4½ - 4% pitos coffered take Eat. vol 13,67% 22,621 5,429 2,843	Open Int. 89,830 46,385 33,802 22,027		
	Yen Asian SSog Stort teen adas at THEREE BOOK Op Dec 94 Mar 93 Sep 93 E THEREE BOOK Op	24, - 2 ¹ 2 to call for the TTH PERCO pen Set 40 - 9 .13 - 9 .13 - 9 .34 - 9 .TH TEURIC	u US Doi R FUTUI 1 price 4.39 4.15 3.74 3.39 DSGLLA	4 mr and Ye 1 mr	I _s - 4 n, others: TIF) Paris High 94.40 94.16 93.76 93.41	4½ - 4½ two days* r knterburk 94.31 94.05 93.61 93.33 ints of 100	-4½ - 4% pitos coffered take Eat. vol 13,67% 22,621 5,429 2,843	Open int. 89,330 46,355 33,802		
	Yen Asian SSog Short teen sates at THEREE BLOOK Op Dec 94 Mar 94 Jun 93 Sep 93	24, - 2 ¹ / ₂ e call for the TH PUBCO Sen Set A0 9.13 9.34 9.34 9.34 9.34 9.34 9.34 9.34 9.3	4 - 3 m US Doi R FUTUI t price 4.39 4.15 3.74 3.39 DOOLLAI t price 3.95	+0.03 +0.05 +0.05 +0.05 +0.05	I _g - 4 n, others: (IF) Paris High 94.40 94.16 93.76 93.41	4½ - 4½ two days* r knterburk 94.31 94.05 93.61 93.33 ints of 100	4/2 4/3 piles. offered rate Eat. vol 19,571 2,621 5,429 2,843 7%	Open Int. 89,830 48,365 33,802 22,027		
	Yen Asian SSog Asian SSog Short teen adae at THEREE BOOK Op Dec 94 Mar 93 Sep 93 E THEREE BOOK Op Dec Mar Jun	25, - 252 no call for the call	4-3 In US Dol R PUTU 1 price 4.39 4.15 3.74 3.39 DEGLIA 1 price 1 price 1 price 2.84	There is a second of the secon	I _g - 4 n, others: (IF) Paris High 94.40 94.16 93.76 93.41	4½ - 4½ two days* r knterburk 94.31 94.05 93.61 93.33 ints of 100	41 ₂ 48 ₃ police. coffered table 13,671 22,621 5,429 2,843 75 Est. vol 0 0	Open Int. 89,836 46,365 33,962 22,027 Open Int. 2627 1454		
_	Yen Asian SSog Stort teen adas at THERESE BIOM Op Dec 94 Jun 93 Sep 93 M THERESE BIOM Op Dec Dec Mar Jun Sep	24, - 22, - 25, -	4-3 I US Dal R PUTU 1 price 4.39 4.15 3.74 3.39 1 price 1.95 3.40 2.84	37, 4 inr and Ye RES (MA Change +0.03 +0.05 R (LETT) Change -0.01	Ig - 4 n, others: TIF) Peris High 94.40 94.46 93.76 93.41	4% - 4% two cays r Interburk Low 94.06 93.67 93.67 Low	41 ₂ 45 ₃ colors. Colored table Eat. vol 13,671 22,621 2,843,76 Colored table Colore	Open Int. 89,330 46,355 33,802 22,027 Open Int. 2627 1454 - 389 177		
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_	Yen Asian SSog Short teen adas at THEREE BIOM Op Dec 94 Jun 93 Sep 93 E THEREE BIOM Op Dec Dec Dec Op Dec Op	24, - 22, - 24, -	4 - 3 but R FUTUI 2 price 4.39 4.15 3.74 3.39 bbool_at 2 price 3.95 3.40 2.45 bbbool_at 2 price 3.95 3.40 2.45 bbbool_at 2 price 3.95 3.40 2.45 bbbool_at 2 price 3.95 bbbool_at 3 pric	To Ampe	I - 4 n, others: III) Pegh 94.40 94.16 93.76 93.41 Stim po High	4% - 4% how days' r interbersh 1.00 how by 4.01 94.01 94.01 93.61 Low * DM1m p	412 475 contract rate Est. vol 13,671 22,621 5,423 2,843 75 Est. vol 0 0 0 oints of 1009 Est. vol	Open Int. 89,890 46,386 23,862 22,027 Cpen Int. 2627 1458 177 4		
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	Yen Asian SSug Asian SSug Short teen antes at THRESE BION Dec 94 Aun 93 Sep 93 E THRESE BION O; Dec Mar Jun Sep THRESE BION O; Dec 94 Mar 94 Jun 98 Jun 889	23, - 22, - 25, -	4 - 3 w US Doi R FUTTU i price 4.39 4.15 3.74 3.39 DOOLLA 10 12 price 1.39 5.40 2.45 DOMARK I price 4.41 4.08 DOURA 10 1.14 1.24 1.24 1.39 1.39 1.39 1.39 1.30 1.30 1.30 1.30 1.30 1.30 1.30 1.30	The state of the s	In - 4 n, others: III) Paris High 94.40 94.16 93.76 93.76 Sim po High 94.85 94.75 94.44 94.75 94.44 91.19	4% 4% 4% 1000 chaps r interchant 1000 94.00 93.60 93.33 interchant 1000 1000 1000 1000 1000 1000 1000 10	41 ₂ 44 ₃ colors. colors of rate Eat. vol 13,671 22,623 5,423 5,543 5,55 colors of 1009 Eat. vol 27544 32019 119911 11480 L1000m point Eat. vol 3191 3063 3337	Open Int. 89,530 46,355 46,355 22,027 Cpen Int. 2627, 1454 - 289 177 14518 181625 12715 45 1071004 Cpen Int. 50061 54917 16336		
	Yen Asian SSug Asian SSug Short teen antes at THARKE MON Dec 94 Jun 93 Sep 93 E THARKE MON Dec Mar Jun 94 Jun 98 Jun 98 Jun 89 Jun 89 Jun 89	24, - 2 ¹ / ₂ , -	4 - 5 w US Doi R PUTTU i price 4.39 4.15 3.74 3.39 DOOLLA 1 price 3.95 3.40 2.45 DOMARK 1 price 4.40 4.40 4.40 4.40 4.40 4.44 3.44 3.44	The state of the s	I ₂ - 4 n, others: (III) Paris 94,40 94,16 93,76 93,41 \$1m po High 94,85 94,75 94,44 94,09 FUTURES High 91,19 90,50 89,51	4% 4% 4% 1000 chaps r interchant 1000 94.00 93.50 93.50 1000 1000 1000 94.30 9	41 ₂ 44 ₃ colors. colors of rate Eat. vol 13,671 22,623 2,843,7%. Est. vol 0 0 colors of 1009 Eat. vol 27544 32019 13911 1480 L1000m poin Est. vol 3191 3063 337 233	Open Int. 89,350 46,365 33,862 22,027 1454 - 269 177 4 131516 181625 127187 82373 ds of 100% Open Int. 30061 54917 16336 21581		
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	Yen Asian SSug Asian SSug Short teen enter at B THARES BION Dec 94 Jun 93 B THARES BION O; Dec Mar Jun 94 Jun 94 Jun 94 Jun 94 Jun 99 B THARES BION O; Dec 91 Mar 90 Jun 89 Sep 85 B THARES BION O; Dec 94 Mar 90 Jun 89 Sep 95 B THARES BION O; Dec 94 Mar 90 Jun 89 Sep 95 B THARES BION O; Dec 94 Mar 90 Jun 89 Sep 95 B THARES BION O; Dec 94 Mar 95 Jun 89 Jun 89 Jun 89 Sep 95 B THARES BION O; Dec 94 Mar 95 Jun 89	23, - 25, o call for the first part of the first	4 - 5 I US Deli I Price 4.39 4.15 3.74 3.39 3.74 3.39 3.95 3.47 2.45 3.95 3.40 4.11 4.06 3.91 3.91 4.08 3.91 4.08 3.91 4.08 3.91 4.08 3.91 4.08 3.91 4.08 3.91 4.08 4	Transport - 0.05 - 0.01 - 0.01 - 0.02 - 0.03 - 0.02 - 0.03 - 0.05 - 0.05 - 0.01 - 0.05 - 0.01 - 0.05 - 0.01 - 0.05 - 0.01 - 0.05 - 0.01 - 0.05 - 0.01 - 0.05	Is a consense of the consense	4/2 4/3 2000 days ris interference control of 100 29.4.00 29.4.00 29.4.70 29.4	412 443 continued table Eat. vol 13,671 22,621 5,429 2,843 75 Eat. vol 0 0 contex of 1009 Eat. vol 27544 32019 13911 11480 L1000m poin Est. vol 3163 337 233 SFrim points Eat. vol 1973 428 440 00% Est. vol 878 1089 532	Open Int. 89,850 46,865 48,865 48,865 22,027 Copen Int. 131516 181825 127187 82378 as of 100% Copen Int. 130516 Copen Int. 17385 18128 6095 18128 6095 3053 Copen Int. 7667 7941 4124		
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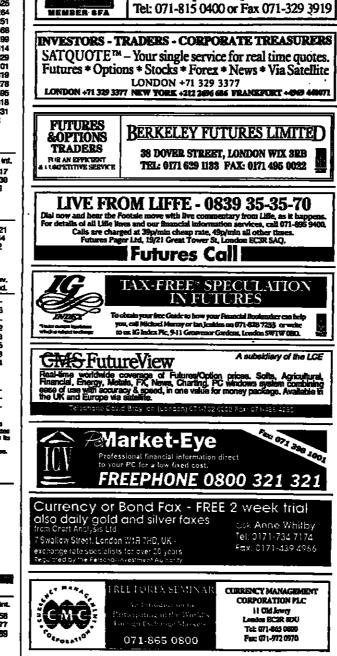




CROSS	RATES	AND	DERI	VATIV	ES.							
EXCHAN	IGE CR	OSS I	RATES									
Nov		BFr	DKr	FFr	DM	æ	L	A	NKr	Es	Pts	
ielgium	(BFr)	100	19.03			2.018	5023	5.448	21.26	496.1	405.5	
enmerk rançê	(DKi) (FFr)	52.55 59.91	10 11.40			1.061 1.209	2640 3009	2.863 3.264	11.18 12.75	260.7 297.2	213.1 242.9	
entrony	(DM)	20.58	3.916	3.435	1	0.415	1034	1,121	4.380	102.1	83.44	
eland ziy	(7) (20)	49.55 1.991	9.427 0.379		2.408 0.097	1 0.040	2489 100.	2.699 0.108	10.54 0.424	245.8 9.877	200.9 8.072	
zzy letherlands		18.35	3.492			0.370	921.9	1	3.906	91.06	74,42	
lorway	(NKr)	46.99	8.941			0.948	2360	2.560	10	233.1	190.5	
ortugel ipain	(Es) (Pta)	20.16 24.66	3.835 4.693			0.407 0.498	1012 1239	1.098 1.344	4.290 5.249	100. 122.4	81.73 100.	
ineden	(SKr)	43.14	8.209	7.202	2.096	0.671	2167	2.351	9.182	214.0	174.9	
helizadand SK	(SIF1) (2)	24.28 50.09	4.620 9.531	4.053 8.361	1.180 2.434	1.011	1220 2516	1.323 2.729	5.167 10.66	120.5 248.5	98.45 203.1	
anada.	(C2)		4.437	3.892		0.471	1171	1.270	4.963	115.7	94.55	
JS	(5)		6.102	5.353		0.647	1611	1.747	6.825	159.1	130.0	
lapan Scu	ო	32.57 39.19	6.197 7.458	5.436 6.542	1.583 1.906	0.657 0.791	1636 1989	1.774 2.135	6.931 8.341	161.6 194.4	132.1 158.9	
	, French Fran											1
D-MARK	FUTURES	(MM) DI	M 125,000	per DM (Nov 23)				= 4	PARES	E YEK F	U
	Open	Sett price	Chenge	High	Los	v E	est. vol	Open int.	_		Open	s
Dec	0.6436	0.6439	+0.0014				30,013	97,720	Dec		1.0195	
Mar Jun	0.6460 0.6490	0.6452 0.6474	+0.0014				394 34	8,475 1,334	Mer Jun		1.0300 1.0413	
	0.0 -50	0.2-7.4	10.0010			~	•	1,004			1.0413	
N 5W158 F	RANC FUT	TUPNES (N	MM) SFr 12	25,000 pe	SFr (No	/ 23)			= 5	TERLIN	a PUTUE	
Dec	0.7580	0.7607	+0.0039	0.764	0.75	79	19,249	56,217	Dec		1.5678	
vler tur	0.7620 0.7700	0.7642 0.7868	+0.0038				888 34	3,535 307	Mar Jun		1.5730	
	TERES					:			Nov		ROPE Ecu c	
		EV D/	TEC								ratio:	
	N MON	Over-	7 days	One	Thre		Stx	One		erlands	rate:	72
Nov 24		Over- night	7 days notice	month	mont	hs. n	nonths	year	Belg	kam	2.196	72
Nov 24 Interbenk St	erling	Over-	7 days		mont	hs. r	nonths	year 7₫ - 7₺	Gern Ireia	karn marry nd	2.196 40.21 1.949 0.8088	72 23 84 28
Nov 24 Interbenk Ste Sterling CDs Treasury Bill	erling	Over- night	7 days notice	5/2 - 5/ 5 ¹ 2 - 5/ 5/4 - 5 ³	mont 6½ - 5½ -	hs r 511 8 57 6 54	nonths 3 - 63 3 - 64	year	Belgi Gern Irelas Fran	kum nsurry nd oe	2.196 40.21 1.949 0.8086 6.538	72 23 64 28
Nov 24 Interbenk Ste Sterling CDs Treasury Bills Bank Bills	ering 8	Over- night 7 • 434	7 days notice 5 ² s - 4 ⁷ s -	5/2 - 5/ 5/2 - 5/ 5/2 - 5/ 5/2 - 5/	mont	hs n 5% 6 5% 6 5% 6	7 - 63 7 - 64	year 72 - 72 72 - 73 -	Belgi Gern fretas Fran Dens Ports	kum namy nd oe nark agai	2.196 40.21 1.949 0.8086 6.538 7.438 192.8	72 23 64 28 83 79
Nov 24 Interbenk Ste Sterling CDs Treasury Bills Bank Bills Local author	erling s ity deps. 4	Over- night 7 - 4%	7 days notice	5/2 - 5/ 5 ¹ 2 - 5/ 5/4 - 5 ³	mont	hs n 5% 6 5% 6 5% 6	nonths 3 - 63 3 - 64	year 7₫ - 7₺	Belgi Gern Iretas Franc Dens	kum namy nd oo nark agai	2.196 40.21 1.949 0.8086 6.538 7.438	72 23 64 28 83 79
Nov 24 Interbenk Ste Sterling CDs Treasury Bal- Bank Balls Local author Discount Ma	erling s ity deps. 4 rket deps	Over- night 7 · 4%, - - - - - - - - - - - - - - - - - - -	7 days notice 5 ¹ s - 4 ⁷ s - - 5 ¹ s - 4 ¹ s 5 ¹ s - 4 ¹ s	moran 5% - 5% 5½ - 5% 5% - 53 5½ - 5%	mont 6) - 1 5 - 1 5 - 1 6 - 5	hs n 511 8 57 6 54 6 54 6	100 nine 12 - 63; 13 - 64; 14 - 64; 15 - 62;	year 72 - 72 72 - 73 -	Beigi Gern Irelas Fran Dens Ports Spali	kum nsiny nd ce nark agai 1	2.196 40.21 1.949 0.8086 6.538 7.438 192.8 154.2	72 23 64 28 83 79 54
Nov 24 Interbenk Ste Sterling CDs Treasury Bat- Bank Batis Local author Discount Ma	erling s ity deps. 4 rket deps	Over- night 7 · 4%, - - - - - - - - - - - - - - - - - - -	7 clays notice 5 ¹ 4 - 4 ⁷ 8 5 ¹ 6 - 4 ¹ 8 5 ¹ 8 - 4 ¹ 8 0 5 ² 4 per c	month 5% - 5% 512 - 5% 5% - 53 512 - 5% 513 - 5% 65 - 5% cent from 9	mont 6 2 - 5 5 5 1 - 5 8 5 1 - 5 8 6 - 5 September	1 12, 19	76 - 63 7 - 64 7 - 64 7 - 62 6 - 62	year 7 2 - 7 2 7 2 7 2 7 2 7 2 7 2 7 2 7 2 7	Belgi Gern fretar Fran Dens Ports Spek	kum nsiny nd ce nark agai 1	2.196 40.21 1.949 0.8086 6.538 7.438 192.8 154.2 EMBERS 284.5	72 23 64 28 83 79 54 50
Nov 24 Interbenk Ste Sterling CDs Treasury Bat- Bank Bills Local author Discount Ma UK clearing	erling s ity deps. rket deps bank base i	Over- night 7 - 4%, 10 - 4% 10 - 4% 10 - 5 10 - 5 10 - 6%	7 clays notice 5½ - 4½ 5½ - 4½ 5½ - 4½ to 5½ per c Up to 1 month	month 5% - 5% 5½ - 5% 5½ - 5% 5½ - 5% 5½ - 5% cent from	mont 6	hs n 53 8 54 6 54 6 7 8 7 8 12, 19	76 - 63 76 - 63 77 - 64 78 - 64 78 - 62	year 7½ - 7½ 7½ - 7½ - - 7½ - 7½	Belgi Gern Irelas Fran Dens Ports Spali NON Gree Italy UK	kum namy nd ce nark agai n ERM M	2.196 40.21 1.949 0.8086 6.538 7.438 192.8 154.2 6MSERS 284.5 1793. 0.7867	72 23 64 28 83 79 54 50
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Nov 24 Interbenk St. Starling CDe Treasury Bills Bank Bills Local author Discount Ma UK cleaning Certs of Tax Certs of Tax Ave. tender in 1994. Agreed	erling s ity deps. 4 rket deps bank base i dep. (£100, tep. under £1 de of depours auto for perio	Over- night 7 - 4% 67 - 4% 682 - 5 ending res 0000 00,000 is 115,62360c.	7 days notice 514 - 478 415 514 - 415 514 - 415 514 - 415 6 514 per c Up to 1 month 112	month 5% - 5½ 5½ - 5; 5½ - 5; 5½ - 5; 5½ - 5; 6% - 5; ant from 9 1-3 month 4 its withdrawi rate \$65, 8	mont 61	hs n 5% 6 5% 6 5% 6 5% 8 12, 19 3 hs 12, 19	nonths	9-12 months 3/2	Beigi Germ Ireta Porta Speli MON Green Italy UK Ecu co eatio it to a c	kuth narry nd op nark agel n ERM M ce entral rate ntage che notyre n central rate	2.196 40,21 1.949 0.8088 6.538 7.438 192.8 154.2 264.5 1.793. 0.7867 s set ye to to do aprecide and the me	72 23 64 28 83 79 54 50 13 49 6 E
Nov 24 Interbenk Sterling CDs Sterling CDs Treessury Sile Benk Bills Local author Discount Me UK clearing Certs of Tax c Certs of Tax c Aue. tender in 1984. Agreed period Cet 1, 1, 1994	erling 8 Ry deps. rivet deps bank base i clep. (£100, tep. under £1, tep. deps mate for perior mate for perior 1984 to Oct 2	Over- night 7 - 4% 7 - 4% 8% 8% 8% 8% 8000 0000 0000 15 1.62250e. d Nov 28, 1	7 clays notice 5½ - 4½ - 4½ - 5½ - 4½ 5½ - 4½ 5½ - 4½ 5½ - 4½ 5½ - 4½ 5½ - 4½ 5½ - 4½ 5½ - 4½ 5½ - 5½ -	5% - 5, 5½ - 5, 5½ - 5, 5½ - 5, 5½ - 5, 5½ - 5, 5½ - 5, 65% - 5, 65% - 6, 6	mont 632 - 513 - 513 - 513 - 513 - 513 - 513 - 513 - 513 - 513 - 514 -	hs n 518 8, 516 6 51, 6 51, 6 7, 8, 112, 18 3 ths n 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1	nonths 2 - 6 2 3 3 2 - 6 4 3 3 - 6 4 4 5 - 6 2 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	9-12 months 3/2	Beigi Germ Ireta Porta Speli MON Green Italy UK Ecu co eatio it to a c	kuth narry nd op nark agel n ERM M ce entral rate ntage che notyre n central rate	2.196 40,21 1,949 0,8086 6,538 7,438 154,2 EMSERS 264,5 1,785,7 6,7867 8 set by thropsu are to re	72 23 64 28 83 79 54 50 13 49 6 E
Nov 24 Interbenk Sterling CDs Sterling CDs Treessury Sile Benk Bills Local author Discount Me UK clearing Certs of Tax c Certs of Tax c Aue. tender in 1984. Agreed period Cet 1, 1, 1994	erling a try deps. try deps. triket deps bank base is dep. (2100, dep. under 21 de of depount man for period	Over- night 7 - 4% 7 - 4% 6% - 5 86% - 5 860000 ps 1: 1.6226pc. 3 Nov 26. 1	7 clays notice 5½ - 4½ - 4½ 5½	month 5% - 5% 5% - 5% 5½ - 5% 5½ - 5% 5½ - 5% 65% - 5% cent from 1 1-3 month tas with the contract of the contract o	mont 4 6) 5 51 5 51 5 51 5 51 6 - 5 September 3-4 mont 3-4 n for cash object Fine charms 6 / Finere H	hs n 518 8 57 6 51 6 51 6 51 8 112, 19 3 113 12 14, pc. 14, pc. 14, pc. 16, pc. Mal 7, 23 16, pc. Mal 7, 23 16, pc. Mal Market Property of the points	nonths 3 - 63 3 - 64 3 - 64 4 - 62 5 - 62 34 6-9 months 34 ke up day 6 po. Refere se Rate 6 of 10096	year 7 to - 7 t	Beigi Gern Fran Ports Spei MON Gree Haly UK Eu o Pero atio i to a (17/9/	ium) narry nd oe narric agai n ERIM M ce entral rate ntage che narric (se entral rate antral rate sentral rate sentral rate	2.186 40.21 1,949 0,858 6,538 7,438 192.8 154.2 EMSERS 204.3 1,785,7 a set by the resident of the resident set of the resident	72 23 64 28 83 79 54 50 13 14 9 6 F
Nov 24 Interbent: Sterling CDe Sterling CDe Treasury Sile Bank Ellis Local author Diacount Me UK clearing UK clearing Certs of Tax Cer	erfing s ty deps. riket deps bank base i dep. (2100, dep. under 21 de of decours main for perior 1984 to Oct 2	Over- night 7 - 4%, 612 - 413, 612 - 413, 612 - 613, 613 - 613, 614 - 613, 615 - 613, 61	7 clays notice 514 - 476	month 5% - 5% 5% - 5% 5% - 5% 5% - 5% 5% - 5% 6m from 3 1-3 month 4 as withdrawn rate \$45, 1 20, 1894, 6 V 5.088pp.	mont 4 6)	hs n 518 8 57 6 51 6 51 6 51 8 112, 19 3 113 12 14, pa. 14, pa. 14, pa. 16 12 12 12 12 12 12 12 12 12 12 12 12 12	nonths \$ - 6 \frac{1}{2} \\ \$ - 6 \frac{1}{4} \\ \$	year 7 to - 7 to	Beigi Gern Fran Ports Speli NON Gree Italy UK Eu c Fou c (1778/	kath sarry od onarik agai ERIM M ca entral raise sarry onical raise sarry s	2.196 40,21 1.949 0.8088 6.538 7.438 192.8 154.2 264.5 1.793. 0.7867 s set ye to to do aprecide and the me	72 23 64 28 83 79 54 50 13 19 6 F F F F F F F F F F F F F F F F F F F
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Nov 24 Interbenk Sterling CDs Treasury Bail Bank Bills Local author Discount Me UK cleaning UK cleani	ering a try deps. try deps. dep. (2100, dep. under 21 de of depount 1884 to Cet 3 STERLING Dec 0, 12 0,02 0	Over- night 7 - 41,	7 clays notice 514 - 476	month 5½ - 5½ - 5½ - 5½ - 5½ - 5½ - 5½ - 5½	mont	has n	nonths \$ - 63, \$ - 64, \$ - 64, \$ - 64, \$ - 6, \$ - 6, \$ - 6, \$ - 6, \$ - 6, \$ - 6, \$ - 7, \$ - 6, \$ - 7, \$ - 6, \$ - 7, \$ -	9-12 months 3 ¹ 2 Oct 31, noe rate for c from New 58518 84465	Belgi Gern Ireia Porth Speli NON Gree Italy UK Eu c Perso stile i Strike Price 1.557 1.557 1.557 1.557 1.557 1.557 1.557	term y term of	2.196 40.21 1.949 0.8086 6.538 7.438 154.2 6.638 154.2 6.7867 6.9767 6.9	772 23 64 64 28 88 79 64 64 64 64 64 64 64 64 64 64 64 64 64
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The Co-operative Bank. 5.75

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†SDR rates for market but are	Nov 23. B	d/offer spr	eads in the i	Pound Spat	table short	w cardly th	e lest th	ree decimal	places. Fr	ocward rab	M Gre not	directly qu	eted to the			v 23. Bid/of	for sprea	ds in the Do
this and the Oc	offer Spot to	bles derive	d from THE	WMARLITE	RS CLOS	NG SPC	T PATE	. Şame valu	68 848 ION	nded by	he F.T.		800 PI 0001	UK 40	4.42.00 0	COLOR IN	POR 184	o or am
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Nov		BFr	DKr	FFr	DM	<u>E</u>		<u> </u>	NKr	<u> </u>	<u>Pts</u>	SKr	SFr	2	C\$	<u>\$</u>	<u>Y</u>	Ecu
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França	(FF)	69.91	11.40	10 2	2911	1.209	3009	3.264	12.75	297.2	242.9	13.89	2.467	1.196	2.589	1.868	183.9	1.529
Germany Instanci	MC) 20)		3.916 9.427	3.435 8.270 :	1	0.415 1	1034 2489	1,121 2,699	4.380 10.54	102.1 245.8	83.44 200.9	4.770 11.48	0.848 2.041	0.411 0.969	0.882 2.125	8.642 1.545	63.19 152.1	0.525 1,264
italy	(L	1.991	0.379			0.040	100.	0.108	0.424	9.877	8.072	0.481	0.082	0.040	0.085	0.062	6.113	0.051
Netherlands Norway	: (Fi (NK)		3.492 8.941			0.370 0.948	921.9 2360	1 2.560	3.906 10	91.06 233.1	74,42 190.5	4.254 10.89	0.756 1.835	0.366 0.938	0.787 2.015	0.572 1,485	56.36 144.3	0.468 1.199
Portugel	(E		3.835 4.693			0.407 0.498	1012 1239	1.098 1.344	4.290 5.249	100. 122.4	81.73	4.672	0.830	0.402	0.864 1.058	0.629 0.769	61.89	0.514 0.629
Spain Sweden	(Pta (SK)		6.209	7.202		0.671	2167	2.351	9.182	214.0	100. 174.9	5.716 10	1.016 1.777	0.492 0.861	1.850	1.845	75.73 132.5	1.101
Settzerland UK	(SF		4.620 9.531			0.490 1.011	1220 2516	1.323 2.729	5.167 10.66	120.5 248.5	98.45 203.1	5.628 11,61	1 2.063	0.485 1	1.041 2.148	0.757 1.582	74.55 153.8	0.619 1.278
Canada	(C	3 23.32	4.437	3.892		0.471	1171	1.270	4.963	115.7	94.55	5.405	0.960	0.466	1	0.727	71.60	0.595
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Ecu	v	39.19	7.458			0.791	1989	2.135	8.341	194.4	158.9	9.085	1.614	0.782	1.681	1.222	120.3	1
Danish Kroner,	, French Ra	anc, Norwe	glen Kroner,	and Swedis	h Kronor p	xer 10; B	eigien Fa	enc, Yea, E	scudo, Lira	and Peet	≠a per 100	L						
E D-MARK	B D-MARK FUTURES (MAN) DM 125,000 per DM (Nov 23) B JAPANESE YER FUTURES (MAN) Yen 12.5 per Yen 100 (Nov 23)																	
_	Open	Sett pric	-	-	Lov	_	st. vol	Open int,	_		Open	Sett price	Change	High				Open int.
Dec Mar	0.6436 0.6460	0.6439 0.6452	+0.0014		0.64		0,013 394	97,720 8,475	Dec Mer		1.0195 1.0300	1.0187 1.0274	-0.0002	1.023			779 064	75,517 10,339
Jun	0.6490	0.6474	+0.0013		0.64		34	1,334	Jun		1.0413	1.0385	-0.0004	1.041			9	836
M 5W138 F	IN SWISS FRANC FUTURES (MAN) SFr 125,000 per SFr (Nov 23)																	
Dec Mer	0.7580 0.7620	0.7607 0.7642	+0.0036				9,249 886	56,217 3,535	Dec Mar		1.5678	1.5692	+0.0018				330	49,121
'yruu	0.7700	0.7868	+0.0037				34	3,535	Jun		1.5730	1.5690 1.5682	+0.0018 +0.0018				90 19	2.044 122
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UK IN	TERES	T RAT	ES		- a	:. · · · ·			Nov	_	ROPE.		RREN	CY UN Change	HT RA -+-			Drv.
LONDO	N MOI	VEY R	ATES								rates		est Ecu	On day	ÇÊTL		spread veakest	ind.
Nov 24		Over-	7 days	One	Thre		Sbx	One		erlands	2.1967			-0.00066	-2.4	6	6.03	-
		night	notice	month	mont		onths	year	Belg Gen		40,21; 1,949		1.3451 91208	+0.0049 -0.00026	-2.1 -1.9		5.70 5.45	16
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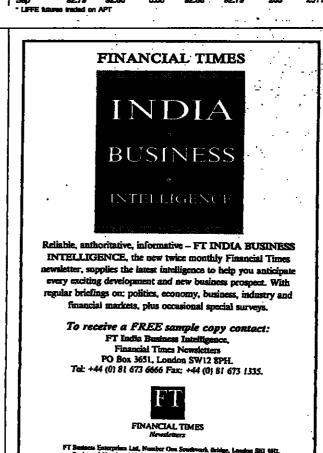
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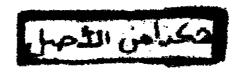
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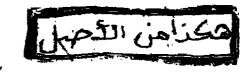
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Strategists bearish as bourses stage recovery

but strategists were not encouraging, writes Our Mar-kets Staff. Mr Nicholas Knight of Nomura raised the spectre of US mutual fund redemptions and forecast further significant downside distress.

FRANKFURT extended Wednesday afternoon's gentle recovery, the Dax index rising 22.66 to 2,055.97 on the session and by an Ibis-indicated 18.74 to 2,058.79 in the post bourse. Turnover fell from DM7.5bn

to DM5.1bm. The talk was of short-covering, above average gains by the end of the after noon, for Deutsche Bank, Hoechst in chemicals and one or two engineers, were registered mainly by the shares worst hit during the falls of the previous two days.

One of the main contrasts during the session was a DM7.10 gain to DM309.70 for BASF, on nine-month figures far better than expected; Henkel, at the less cyclical end

US markets were closed for the Thanksgiving holiday

of the chemicals sector, produced a progress report in line with expectations, was totally outfaced by the BASF performance, and fell DM6 to DM576. Other fallers included Metallgesellschaft, returning from suspension to an intraday low

of DM95, and a post-bourse close DM31 lower at DM111. Mr Hans-Peter Wodnick, at Robert Fleming in Frankfurt, was still not attracted to the metals trader. Its planned capital reduction, he said, meant an effective price for the

shares of DM220, on which the company might be capable of earning DM10 a share at peak. MILAN struggled to keep pace with political developments, the Comit index rising 3.01 to 626.65 in a technical rebound after the 3.9 per cent slide during the previous two sessions. The mood remained tense, and trading was said to

Among the day's best gainers was RAS, L285 higher at L15.073 amid arbitrage between the ordinaries and rights.

be exceptionally thin.

FT-SE AC	tuane	s Sha	are In	dices				a X
Nov 24					1	HE EUR	OPEAN	SERIES
Hourly changes	Ореп	10.30	11.00	12.00	13.00	14,90	15.00	Cita
FT-SE Eurotrack 100 FT-SE Eurotrack 200	1326.10 1378.90	1325.89 1379.25	1326,77 1380,50	1328.71 1382.30	1328.71 1381.07	1329.81 1382.17	1330.28 1381.96	1329.9 1383.4
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FT-SE Eurotrack 100 FT-SE Eurotrack 200		1313.33 1370.41	1331,5 1391,5		51.17 111.82	1344.08 1405.81	1356	

improved by stronger bonds

and the stabilisation of the dol-

lar, and the SMI index rose 22.5

UBS bearers fell another

SF17 to SF11,118, after a low of

SFr1,108, in further reaction to

Tuesday's vote for a unitary

share. The registered stock was

down SFr4 to SFr248. By con-

trast, SBC and CS Holding

SFr362 and SFr546 respectively.

continuing to benefit from switching out of UBS.

suspended from trading on

Wednesday when the company

announced a restructuring pro-

per cent, helped by a good

nine-month package from the

forestry products group, MoDo.

index closed 23.60 higher at

1,499.00. MoDo increased its

profits forecast for 1994, and

said it intended to simplify its

share structure. Its B shares

jumped SKr16 to SKr349.

Trygg-Hansa, the insurer, saw

its B shares gain SKr5.50 to

SKr75.50 on a bullish newspa-

TEL AVIV offered only a

token recovery, the Mishtanim

index rising 1.29 to 166.24. The

blue chip index, by Wednes-

day, had dropped 31 per cent

London yesterday fund manag-

ers urged the country to

broaden its shareholder base,

noting that just 1 per cent of

equity was currently held by

Written and edited by William

year. At a conference in

The Affärsvärlden General

Von Roll bearers fell SFr235

arers both gained SFr10, to

to 2.568.6.

to L35,000, but in very thin volume of just 1,500 shares, and Mondadori was L30 higher at L13,830 after Mr Silvio Berlusconi, the prime minister, said he would sell his Fininvest

AMSTERDAM regained Wednesday's losses, and saw a rise in the AEX index of 4.81 or 1.2 per cent to 406.81.

ING helped the market as the banking and insurance group turned in better than expected third quarter figures and the shares rose FI 1.80 or 2.3 per cent to F180.00.

Philips did even better on the day as some US funds returned as buyers. lifting the hares Fl 1.70 or 3.4 per cent to Fl 52.30. Analysts noted that the shares had been oversold following third quarter results earlier this month which were n as being at the high end

PARIS greeted the first day of the December account with a rise of 2.2 per cent, the gaining 41.59 to 1,934.68 in turnover estimated at

During the October account the market rose 2.7 per cent, only the third time that it had n during 1994.

While activity was generally muted a few issues stood out, most notably Eurotunnel, which climbed 6.5 per cent to FFr21.95, as some investors took the view that recent weakness had been overdone. Alcatel Alsthom, another stock which has suffered heavy

Wednesday's gain with a rise of FFr20.60 to FFr440.20. Danone, which said that it had bought a majority stake in a leading Argentine biscuit manufacturer, rose FFr8 to FFr774.

falls in recent weeks, added to

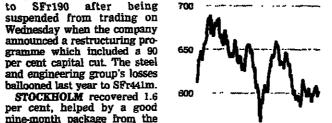
outlook for Oslo

Norwegian share prices face a volatile period after next Monday's referendum on membership of the European Union, say analysts, irrespective of the outcome of the vote.

Uncertain

The most unsettling outcome of the referendum will not be rejection of membership, but a 'ves' win so slim as to put in doubt the process of ratification," says Enskilda Corporate in London.

The official outcome will be known by Tuesday morning, and the Storting, or parliament, will meet on Wednesday to set the agenda for a debate and the subsequent ratification vote which could take place one or two weeks later. Enskilda says that extreme political uncertainty is likely to follow a "yes" vote, which



would result in rapidly increasing volatility in the stock market. Prices would be likely to fall even more than if there were a "no" vote, says the broker, which expects the market to test its all-time high within two or three months of the issue being resolved, irrespective of the outcome.

In the event that voters approve EU membership, ratification by the Storting needs a 75 per cent majority. But the main opposition, the anti-EU Centre and Socialist Left parties, have threatened to block ratification if they consider that a "yes" majority is not large enough to be representative of the whole country.

Oslo's all-share index reached an historic peak of 688.23 on February 4. Since then share prices have been unstable and are currently around 11 per cent below their record, largely due to interest rates which have risen strongly since August in over consumer spending and the weaker krone against the

Yesterday the all-share r 6.78 to 603.07 in relatively thin trade. The IIS investment house, Goldman Sachs, believes that the market could rise 15 to 20 per cent over the next 12 months in the event of a "no" vote. If membership were approved, however, the investment bank reckons that the market could climb between 20 to 25 per cent, based on a favourable macro outlook, strong earnings growth prospects and the scope for sustained profitability and competitiveness in the

CANADA

171.69 162.06 106.44 138.67 144.46 180.80 158.85 163.04

Toronto made gains at midday, boosted by stronger earnings from Canadian banks and firm gold stocks. The TSE 300 index was up 29.25 at 4,077.85 in volume of 19.1m shares. Toronto Dominion Bank moved up C\$% to C\$20% after stating that its fourth-quarter 1994 net income jumped to C\$195m, from C\$82m in the same 1993 period.

Brazil rallies following weakness in bank sector

Share prices in Brazil recovered yesterday after a traumatic few days' trading which briefly saw the main Bovespa index down 12 per cent from a week ago.

By lunchtime yesterday, the Bovespa had regained 3.6 per cent at 45,539, compared to its Monday opening of 47,124. Analysts said the market

was worried by domestic factors, as well as the sell-off on global markets. The liquidation early in the week of two small banks and a higher than expected inflation figure for November both pointed to the fragility of the government's antiinflation plan and the new Real currency.

Analysts are also waiting for Mr Fernando Henrique Cardoso, the president-elect, to announce his plans for privatisation and economic reforms to underpin the Real, Although the stock market is expected to presidency, uncertainty ahead of his January 1 inauguration has led to profit-taking.

FT-ACTUARIES WORLD INDICES



Since his election, when the Bovespa index hit 54,840, the market has fallen some 15 per cent. Even so, the index is still 21 per cent up since the Real's introduction on July 1. Among the constituents of the IFC's emerging markets index, Brazil has shown by far the best per-formance in dollar terms on the year to date, with a gain of more than 80 per cent.

Mr Cardoso is not expected to make any significant die of next month. Markets may, therefore, remain neryous over the next few weeks. especially since some smaller banks are still rumoured to face liquidity problems.

The new currency and a liquidity squeeze have seriously pressured some smaller financial institutions, and the central bank has liquidated seven banks since the Real's launch. Although these banks are small, the market is worried about the potential knock-on effect to bigger institutions, especially the financially troubled state banking A central bank announce-

ment, which said that it was slightly relaxing liquidity to support smaller banks, helped to lift sentiment yesterday. Mr Pedro Malan, the bank governor, also told senators that the financial markets were exaggerating the scale of the banking problems. However, at least five more small banks are thought to be experiencing liquidity problems or seeking help from the central bank.

US worries drive Nikkei down

Mounting concern over US share prices prompted arbitrage unwinding and profittaking, and the Nikkei 225 average lost 1.4 per cent in spite of active buying by public funds, writes Emiko Terazono

After ranging between 18,877.08 and 18,688.74, the index ended 261.75 off at 18,701.24, its lowest since a 18,648.36 close on January 25. Overseas investors took prof-

its, while individuals who had bought shares on margin were forced to liquidate stock. A fall in futures prices prompted arbitrage-linked selling. The decline slowed in the afternoon, when share prices managed to recoup some of their loss thanks to buying by corporations and financial institu tions, including public funds.

However, selling continued throughout the day, and the Nikkei finally closed lower. More than 200 stocks hit new lows for the year, and some traders expect the next technical support line to be around

section stocks retreated 18.76 or 1.3 per cent to 1,484.16, the lowest since January 7. The index fell through the 1,500 level for the first time since January 24. The Nikkei 300 dipped 3.15 to 272.67. Declines overwhelmed rises by 982 to 93. with 103 issues unchanged. But in London the ISE/Nikkel 50 index rose 5.32 to 1,220.79.

All sectors declined, with the retail group hit the most with a drop of 1.98 per cent, and warehousing falling 1.84 per

Steels were traded actively. Nippon Steel, the most active stock of the day, slipped Y2 to Y375, while Kawasaki Steel softened Y2 to Y410. Shipbuilders were also weak, with Mitsubishi Heavy Industries down

Sony receded Y80 to a new

stocks were also weak, with Matsushita Electric Industrial down Y80 to Y1,490 and Hitachi off Y18 at Y940.

Privatised companies were down sharply. Japan Tobacco relinquished Y18,000 at Y965,000 and Nippon Telegraph Telephone declined Y14,000 to Y829,000.

Financials were down. Banks, which reported poor interim earnings yesterday, declined. Fuji Bank fell Y40 to Y1,900 and Sumitomo Bank lost Y50 at Y1,670. Brokers poor earnings due to the weak stock market. Nomura Securities fell Y20 to Y1,890 and Nikko Securities dipped Y20 to

In Osaka, the OSE average shed 313.97 to 20,789.81 in volume of 31.7m shares.

Roundup

The region's markets recovered from Wednesday's losses although sentiment remaine

HONG KONG made a concerted early attempt to move higher, after the sharp losses of the previous two sessions but gains were subsequently reduced by profit-taking and futures-related selling. The Hang Seng index, which rallied 2 per cent to a peak of 8,747.86, finished 71.83 ahead on the day at 8.647.86.

Turnover came to a provisional HK\$4.38bn, compared with a revised HK\$6.08bm on

Analysts noted that index futures remained at a discount to the cash market throughout the day, helping to drag it down during the afternoon. Shul Hing topped the net

gainers, rising 30 per cent to HK\$13.05 in response to higher profits. Television Broadcasts added HK\$1 at HK\$31, while Swire Pacific "A" rose HK\$2.95

SINGAPORE was helped ahead by bargain hunting in

ing its fourth consecutive blue chips, although dealers retreat. Other high-technology noted that a bearish mood still prevailed. European and Hong Kong funds were said to be buyers, with US funds still not

> The Straits Times Industrial index ended 18.59 stronger at 2,236.40, but was off a high of 2 244 64

KUALA LUMPUR also saw late buying of index stocks, taking the composite index 5.74 higher to 1,007.54.

Several foreign funds were said to be switching out of equities and into the money market, however, and the reba-lancing of funds' portfolios would continue to dampen the index in the days ahead. SYDNEY closed higher on

bargain hunting, with the All Ordinaries index moving for ward 28.6 to 1,885.7 to finish just off its high for the day 1,886.6. Turnover amounted Brokers said the cash market

was led forward by strength in futures: the December futures contract advanced 35 to 1,870. The banks sector firmed following higher than expected profits from ANZ earlier in the week, ANZ shares climbed 18 cents yesterday to A\$3.93. NAB put on 18 cents at A\$10.72 and Westpac strengthened 16 cents

TAIPEI was unable to main tain its advance as profittaking in textiles and papers pushed the market lower. The weighted index dipped 31.46 or 0.5 per cent to 6,340.02. Turnover expanded to T\$47bn from T\$39.4bm.

Among textiles, Shinkong retreated 40 cents to T\$31.80, but Husion outperformed the market with a rise of 60 cents

In spite of speculation that the government might support the stock market before the December 3 elections, brokers believed that equities would consolidate around the 6,400

MANUA was alightly stronger on local buying, the com-posite index firming 4.18 to

2,730.47. Turnover improved to 2.17bn pesos from 1.98bn pesos. The property sector led the

advance, the sub-index adding 1.44 at 104.92, while the commercial and industrial group receded 4.06 to 4.046.30.

BANGKOK settled at the se sion's high after bargain hum ing accelerated in the after-

The SET index put on 2414 or 1.83 per cent at 1,357.29 in turnover of Bt6.58bn.

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Local investors were seen buying banking, property and communication stocks, especially in the afternoon period while foreign managers concentrated on blue chips.

TelecomAsia appreciated Bto Bt80.50, while Bangkok Bank moved up Bt3 to Bt192 and Bangkok Land added Rt4.50 at Bt57.50.

SEOUL continued to fall for sixth consecutive day, in spite of some late institutional buying of primary blue chips. The composite index declined 10.81 to 1,085.16.

Brokers commented that the continued consolidation of bitte chips and concern about a liquidity squeeze had taken their toll on the market. The central bank soaked up Won3,500hm on Wednesday by

ssuing repos. Profit-taking by foreign investors shead of the lifting of the foreign stock ownership celling next month also put pressure on the market.

In spite of the broadly based falls, some shares with good corporate earnings prospects continued to attract investors. Sanung Up Securities went limit up, advancing Won1,000

to Won26.800. **BOMBAY** rose towards the close on heavy buying by local mutual funds and on short-cov ering by investors on the last

The BSE-30 index closed 52.72 higher at 4,075.39 after funds and financial institutions picked up issues in the specified shares group. Foreign funds, which were net sellers

De Beers advances 3% as Namibia takes stake in diamond operations

was cautious in the absence of a lead from the US. Brokers said most of the overseas buying had come from the UK.

The overall index rose 67.4 to 5,866.8 after a 109-point decline on Wednesday; government had taken a 50 per cent stake

golds index was 20.4 higher at 2.067.7 after a static afternoon performance. De Beers advanced R2.75 to R95.75 as the group announced that the Namibian

Equities finished firmer, although trade industrials put on 88 at 6,949.9; and the in its diamond mining operations there. Anglos was unchanged at R234 and Minorco moved ahead R1.65 to R98.15. improving R2 to R99, while Barlows

VEWPOINT

The Commerzbank report on German business and finance 11/94

Has German industry missed opportunities in China? When the competitiveness of German

companies is being debated, they are occasionally charged with neglecting the growth markets of Asia. Criticism has recently focused on the relatively weak presence of German firms in China. Their trading and investment activities are considered to be too modest, and to have been undertaken too hesitantly, since economic reforms began.

But a look at the development of Sino-German trade helps to put such criticism in perspective. After Japan, China is Germany's most important Asian trading partner. In recent years, German exports to China have surged, amounting to DM 5½ billion in the first half of 1994 alone, which was roughly twice the level recorded for the first six months of 1992. Last year, German exporters succeeded in increasing their share of the country's rapidly expanding market.

Germany's strength: trade

About 6% of China's merchandise imports came from Germany in 1993, as against 1.5 to 2.5 % from each of the other major Western European countries, a tenth from the U.S. and just over a fifth from Japan. The prospects are good that German suppliers will be able to raise their market share even further. At the same time, Germany is the fourth-largest customer for Chinese products. In the first half of 1994, imports from China totalled DM 7 1/2 billion.

In September, Commerzbank opened a branch in Shanghai its second outlet in China. Tel.: 008621-374-7680; Fax: 008621-374-7681

However, although trade flourishes, it is only now that a broader range of German firms are considering investment in China. In 1992, the latest year for which figures are available, less than 1% of German direct investment went to the People's Republic of China, while the country attracted 7% of all foreign direct investment (FDI) worldwide in the same

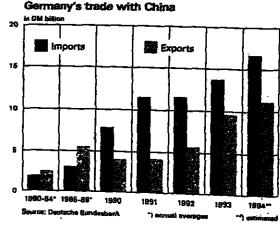
Three-quarters of the investment in China comes from within the Asia-Pacific region, above all Hong Kong and Macao. Ger-

man investments through holding companies domiciled in Hong Kong are included here as well. All the same, German capital flows to China are modest compared with those from US and Japanese companies. Their investment is ten times higher, due among other things to the large number of overseas Chinese in the U.S. and the geographical and cultural preximity of Japan. In addition, Germany's overall ratio of

FDI to foreign trade is comparatively low, When the market to be tapped is large and dynamic, as is China - which makes it attractive for German companies - exports initially tend to go band in band with traderelated direct investment. Yet a stronger involvement in China is hampered by uncertainty about the reform process and the existence of unfamiliar administrative procedures. Geographical distance and the cultural gap add to the problems.

Moreover, when Western European, and especially German, firms are looking for new production sites, they tend to opt for Central and Eastern Europe, not least because these transitional economies are expected to join the European Union within the next few years and thus become part of the single market. Their share of German FDI rose from 0.4% in 1989 to 5.5 % in 1992.

China's economic reforms have roused a sleeping giant: a market with



1.2 billion people. German companies have certainly recognized and seized many of the opportunities in the People's Republic, as the trade figures show. A parallel surge in direct investment will occur once the reforms are perceived to be irreversible and deregulation has made the economy more open. The rapid conclusion of China's GATT membership negotiations would be an important step in this direction.

COMMERZBANK 32 German know-how in global finance

NATIONAL AND REGIONAL MARKETS Figures in perentheses show rumber of lines Pound Sterling Index Index 101.09 131.37 142.31 110.29 143.33 143.33 143.33 131.06 103.77 134.85 259.98 78.68 102.22 125.81 152.29 197.90 202.95 113.38 147.33 161.90 102.15 132.75 137.59 86.02 111.79 111.79 213.33 277.23 340.70 123.34 163.50 163.5 180.25 48.27 60.13 99.37 95.53 123.88 95.33 307.92 400.14 487.41 7422.29 123.32 168.05 180.35 1 101.90 1352.77 143.23 169.15 149.36 150.95 110.80 144.36 144.24 198.89 167.46 171.72 103.24 134.51 131.22 177.04 152.74 152.82 108.08 138.27 263.47 - - 78.65 138.27 263.47 - - 78.65 138.26 203.47 120.64 132.98 153.85 200.44 205.32 276.79 230.27 234.21 115.48 150.46 185.51 201.41 116.85 118.96 102.90 134.06 138.89 185.37 159.34 160.18 87.45 113.93 113.93 150.40 128.37 129.98 222.44 259.81 356.17 506.66 341.29 368.41 125.62 163.66 184.24 216.60 172.05 172.05 172.05 46.78 60.95 90.45 97.78 57.88 57.88 4.01 1.13 4.21 2.72 2.72 1.46 3.55 1.77 0.81 1.38 3.49 4.83 1.72 2.16 4.25 1.87 2.21 2.21 2.21 2.29 Belgium (35) Brazzi (26)..... France (102 187.45 123.40 160.35 70.29 482.27 60.13 144.82 55.33 123.88 487.76 307.92 400.14 1861.52 1225.41 1582.41 169.45 129.32 188.05 66.82 43.99 57.16 182.17 119.82 155.83 347.96 229.06 297.66 309.77 202.92 284.99 132.41 67.16 113.27 221.58 145.88 195.55 150.05 98.77 120.36 146.75 96.61 125.54 182.96 120.24 168.25 173.87 114.45 148.73 Itely (69). Japan (468)... Malaysia (97) 165,37 60,39 178,10 188.10 62.35 174.24 Norway (23) Singapore (44) South Africa (59) . 248.86 298.28 137.75 268.52 129.73 Theiland (46) 150.74 120.24 158.25 182.68 114.45 148.73 184.13 United Kingdom (204). USA (513). 172.15 162.50 106.72 139.04 143.12 169.26 159.77 104.93 136.71 150.64 162.60 213.99 140.54 163.10 211.84 162.41 153.31 100.69 131.18 105.26 165.19 155.93 102.41 133.42 123.11 160.63 170.61 111.98 145.90 180.20 150.91 142.45 93.55 121.89 129.99 248.83 233.00 163.02 199.37 217.20 166.98 157.62 103.52 134.87 128.75 169.27 159.78 104.94 133.72 140.41 142.99 148.51 208.39 104.80 122.06 180.13 128.34 138.91 134.74 Americas (862) 179.98 130.30 Pacific Basin (793) 165.41 153.51 100.69 131.18 105.26 176.88 134.79 147.96 195.19 155.93 102.41 133.42 123.11 175.14 143.88 150.77 180.63 170.61 111.98 145.50 180.20 192.73 175.67 184.13 150.91 142.45 93.56 121.88 129.99 198.12 135.94 135.94 196.28 137.62 199.37 127.20 290.21 232.54 232.54 166.98 157.62 103.52 134.87 128.75 176.65 145.56 152.23 189.27 159.78 104.94 136.72 140.41 178.59 155.96 160.91 183.10 172.63 113.51 147.88 173.59 196.20 176.34 177.32 120.31 Pacific Ex. Japan (325). World Ex. US (1709)....

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